1	CITY OF CORAL GABLES
2	PLANNING AND ZONING BOARD WORKSHOP VERBATIM TRANSCRIPT
3	CORAL GABLES CITY COMMISSION CHAMBERS 405 BILTMORE WAY, CORAL GABLES
4	NOVEMBER 17, 2004, 4:20 P.M.
5	Board Members Present:
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7	Cristina Moreno, Chairwoman Tony Gonzalez Tom Korge
8	Bill Mayville Felix Pardo
9	Michael Steffens
10	City Staff:
11	Eric Riel, Jr., Planning Director Walter Carlson, Assistant Planning Director
12	Richard Cannone, Principal Planner William Carlson, Parking Director
13	Jill Menendez-Duran, Administrative Assistant
14	Also participating:
15	Charles Siemon, Legal Consultant Maurice Donsky, Chairman, Parking Advisory Board
16	Public Speakers:
17	Phyllis Saldarriaga
18	Lucia Dougherty, Esq., Of Greenberg Traurig,
19	On behalf of George de Guardiola.
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1 THEREUPON:
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- 2 The following proceedings were had:
- 3 CHAIRWOMAN MORENO: Good afternoon. I
- 4 think I'm missing Mr. Riel. I'd better wait.
- 5 Are we ready, Mr. Riel?
- 6 MR. RIEL: Yes.
- 7 CHAIRWOMAN MORENO: Could we have the roll
- 8 call, please?
- 9 MS. MENENDEZ-DURAN: Tony Gonzalez?
- 10 Manny Kadre?
- Tom Korge?
- 12 MR. KORGE: Present.
- MS. MENENDEZ-DURAN: Bill Mayville?
- 14 Felix Pardo?
- MR. PARDO: Here.
- MS. MENENDEZ-DURAN: Michael Steffens?
- MR. STEFFENS: Here.
- MS. MENENDEZ-DURAN: Cristina Moreno?
- 19 CHAIRWOMAN MORENO: Here.
- I believe we need to defer the minutes,
- 21 because I was not present and therefore there will
- 22 not be sufficient votes to approve them.
- 23 MR. PARDO: Until the end of the year.
- 24 CHAIRWOMAN MORENO: So we will start with
- 25 the Staff presentation, Mr. Riel.

- 1 MR. RIEL: Okay.
- 2 CHAIRWOMAN MORENO: I have been asked to
- 3 focus first on parking, so we can address that and
- 4 let the Parking Advisory Board personnel speak, as
- 5 well as Mr. Carlson, so --
- 6 MR. RIEL: Okay.
- 7 CHAIRWOMAN MORENO: -- if we could do that
- 8 first.
- 9 MR. RIEL: Let me, just for clarification
- 10 purposes -- In front of you, you have the matrix
- 11 which is the same matrix that we worked from at the
- 12 November 10th meeting. We did not update it, given
- 13 the fact that the 10th meeting was last week and we
- 14 did not have an opportunity to update it. So we're
- 15 going to be working from that this evening, as well.
- We do have updated comment sheets, which
- include all the comments received up until today, on
- 18 the small yellow sheet there.
- 19 CHAIRWOMAN MORENO: I'm sorry, I do not have
- 20 the matrix.
- 21 MR. RIEL: The matrix? We've got plenty of
- 22 them.
- 23 CHAIRWOMAN MORENO: Thank you, Eric.
- MR. KORGE: The added things are on Page 6.
- 25 MR. RIEL: As you indicated, Madam

1 Chairman, we'd like to start off -- kind of take

- 2 things out of order this evening. We completed
- discussion on Policy 4, on Page 3.
- 4 What I'd like to do is go ahead and jump to
- 5 Page 6, under Policy 9, Miscellaneous, and talk about
- 6 the parking.
- 7 What you have in front of you, also, is the
- 8 sets of the two meetings, which I went to the Parking
- 9 Advisory Board, of September 30th and October 28th,
- 10 but what we -- what I've done is, in the third column
- on Page 6, you'll note, at the end of the column and
- 12 proceeding on to the next page, is a summary of
- 13 basically five bullets, in terms of what the Parking
- 14 Advisory Board had recommended. And we do have the
- 15 Parking Director here and the Parking Advisory Board
- 16 Chairperson here, to also answer any questions you
- 17 might have.
- 18 So, with that, what I'll do is, I'll go
- 19 ahead and turn it over to Charlie Siemon to kind of
- 20 give you an overview in terms of what we had proposed
- 21 in terms of the parking.
- 22 MR. SIEMON: Thank you. For the record,
- 23 Charles Siemon, of Boca Raton, Florida.
- In our original recommendation, as we, I
- 25 think, told you in the first interview, we made very

1 minor changes to the parking requirements. We added

- 2 some additional standards that there was no standard
- 3 for and felt that that was appropriate. We increased
- 4 a couple small recommendations, increasing for
- 5 individual uses, and we recommended deleting, or
- 6 deleted, the shared parking provisions, because there
- 7 was widespread concern that they were not
- 8 successfully achieving the community's objective.
- 9 We did not address, in the CBD, the major
- 10 commercial districts' additional parking requirements
- 11 to remediate what was currently the concern about
- 12 commercial parking in residential neighborhoods
- 13 adjacent.
- 14 And subsequent to that meeting, the Parking
- 15 Advisory Board has come forward with a series of
- 16 recommendations, and we'd like to have those
- 17 presented at this time.
- 18 MR. RIEL: If you want, I can go through
- 19 them. Basically, they -- the Board did not support
- 20 shared parking or the use of shared parking in any
- 21 form.
- In terms of reduced parking requirements for
- 23 smaller restaurants, City-wide, they requested
- 24 additional information from Staff. They asked Staff
- to look into a sliding scale, where small restaurants

- 1 are perhaps relieved of parking and larger type
- 2 restaurants have to provide the parking required per
- 3 Code, and they also asked us to look into an impact
- 4 parking fee, some type of a system for basically a
- 5 payment of -- in lieu of providing for parking.
- 6 They supported no parking requirements for
- 7 commercial properties of less than 1.25 FAR in the
- 8 CBD, and then in terms of City-wide parking
- 9 requirements for retail commercial establishments,
- 10 the Board supported the elimination of the reduced
- 11 parking requirements for retail establishments in the
- 12 CBD. Basically, the current Code allows for a
- 13 reduction of parking requirements for commercial
- 14 entities in the CBD. Basically, what we're saying
- is, just the same requirements, whether in the CBD or
- 16 outside the CBD.
- 17 And that's, in summary, the discussion, and
- 18 obviously, they can --
- 19 CHAIRWOMAN MORENO: I'd like to ask Mr.
- 20 Donsky come up, if he has any comments or can explain
- 21 further, the Board's requirements.
- 22 MR. DONSKY: Hi. My name is Maurice Donsky,
- and I am the Chairman of the Parking Advisory Board,
- 24 and yes, Mr. Riel did visit us on two occasions, and
- 25 each time he requested that we visit a certain amount

of issues that were pertinent to your revision of the

- 2 Code, and it would seem to us that, number one,
- 3 shared parking really -- we couldn't get a handle on
- 4 it, because we didn't know who's going to -- you
- 5 know, a developer wants shared parking because it
- 6 means, of course, less parking requirements for them
- 7 to put into their project.
- 8 We couldn't really get a handle on what
- 9 percentage, who's going to be there, when they're
- 10 going to be there, what happens if people come back
- 11 and their parking is not available, and so we really
- 12 felt that shared parking, at this juncture, until we
- get a better handle on it, should (sic) be considered
- in how much parking a developer needs in a certain
- 15 project.
- 16 What also concerned us was the -- in a
- 17 commercial project, whether it's -- primarily in the
- 18 CBD, how many parking spaces per gross square
- 19 footage, and I believe now it's one for every 350.
- 20 It concerned us, because we realized that's been in
- 21 the Code for many, many years, and it's not -- in our
- 22 opinion, wasn't realistic, and we thought it should
- 23 be reduced somewhere to 300 or in that vicinity. I
- 24 believe now, under the Code, it's still one -- or
- even the proposed draft, it's still one for 350

- 1 within the CBD.
- 2 We also felt that under -- the CBD and the
- 3 not CBD should be treated equally. Why give favored
- 4 status to the CBD, as far as parking requirements go,
- 5 was -- it behooved (sic) us.
- 6 One of the big problems we did have and
- 7 that -- as you all know, parking is a horrendous
- 8 problem. We get a lot of issues that come before us.
- 9 It's a no-win situation, because it is one the great
- 10 problems that we have in the Gables, but we call it
- 11 the Houston's problem, and that is where a business
- 12 will come in, into the CBD, take the same footprint
- that was there before, let's assume it's a shoe
- 14 store, and put a restaurant in and require no
- 15 additional parking. And it affects us, because where
- are those people going to park? And so that was
- 17 something that we have wrestled with.
- 18 Again, that's something that you have to
- 19 deal with in your Code revision. We don't know the
- answer to that, but it is a problem, because we don't
- 21 want to restrict restaurants or that type of
- business, which is labor-intensive, from moving into
- the Gables or the Mile, because we realize
- 24 restaurants are a trigger to other businesses. But
- 25 at the same time, if you have a few of those type of

1 businesses come in that don't require additional

- 2 parking, it is a problem for us in dealing with it.
- 3 So these are the things that we discussed,
- 4 in addition to what Mr. Riel read to you, that are
- 5 concerns to us.
- 6 The other thing that concerns us, too, is
- 7 the Mediterranean Ordinance. What we're doing, the
- 8 Gables is giving additional parking for using
- 9 Mediterranean design, but the question is, where are
- 10 these people going to park? It's nice that they put
- 11 up a Mediterranean building. You still have an extra
- 12 floor of people who are going to be there. The
- 13 question is, where are they going to park?
- 14 So these are the things that have concerned
- us, and we raised these in our meeting with Mr. Riel,
- 16 and if you have any questions for us that we have
- 17 discussed -- I have to tell you, I don't think any of
- us went through your proposal with a fine-toothed
- 19 comb, to be honest with you. When Mr. Riel came, he
- gave us some parameters, gave us some issues, and
- 21 asked us what we thought. We discussed it, and
- 22 almost every case, we voted on it unanimously. It
- was a unanimous vote of the Parking Advisory Board
- 24 for what Mr. Riel has brought before you.
- 25 So, if there's anything that we could answer

1 for you, myself or Mr. Carlton -- Mr. Carlson, I

- 2 would be happy to.
- 3 CHAIRWOMAN MORENO: Have you discussed -- I
- 4 see one of the proposals is an impact parking fee.
- 5 MR. DONSKY: Yeah.
- 6 CHAIRWOMAN MORENO: Have you discussed that
- 7 at all or --
- 8 MR. DONSKY: We did, and we thought that, if
- 9 it has to be done where we have to give parking to a
- 10 developer or even a small business, that in order to
- 11 lessen the impact on the neighborhood, an impact fee
- 12 should be imposed, and that impact fee should be put
- into an earmarked fund, not into the general fund,
- 14 but into an earmarked fund for the development of
- 15 additional parking garages, so it doesn't disappear.
- 16 Too many times, the money seems to go away, and when
- 17 it comes time to the fact that we need additional --
- and we will need additional garages. Just look what
- 19 happened on Andalusia, where they wanted to privatize
- the parking garages, and the question, of course, you
- 21 know, came up, well, what happens when we need more
- 22 parking, if it's a multi-use building? Where are we
- going to get the parking?
- 24 So we have the same problem. If we allow
- 25 these people -- and in most cases, in many cases,

1 it's a proper allowance -- where are the people going

- 2 to park? And if we don't have the extra money to put
- 3 into parking garages, well, then we fall into the
- 4 same trap. So that was our position.
- 5 CHAIRWOMAN MORENO: Has any presentation
- 6 been made to you -- I know that the City of Miami
- 7 permits developers, instead of providing parking on
- 8 their premises, to purchase spots or to lease spots
- 9 in City-owned garages, thereby financing the
- 10 City-owned garages.
- 11 Have you considered that at all, or do you
- 12 know more about it than I do, which is very sketchy
- 13 information?
- MR. DONSKY: Well, maybe Mr. Carlson
- 15 can fill us in. I know we touched on it, but I think
- 16 he can fill us in more.
- 17 CHAIRWOMAN MORENO: Great.
- 18 MR. WILLIAM CARLSON: Will you present the
- 19 question again, please?
- 20 CHAIRWOMAN MORENO: Yes. I know, and as I
- 21 said, my knowledge is very sketchy, but that in the
- 22 City of Miami, a property owner is allowed to build a
- 23 building and provide less than their required parking
- 24 if they're able to lease parking spaces in a
- 25 City-owned parking garage, and that way they finance

- 1 the building of parking garages.
- 2 Do you know anything more about it than I
- 3 do? I don't really know how it works.
- 4 MR. WILLIAM CARLSON: If, in fact, a
- 5 business can find parking availability in a City
- 6 parking garage within, I believe, 500 feet of the
- 7 location, and it's sufficient to -- with what they
- 8 have plus what they're able to lease from the City,
- 9 that's acceptable, but that's a Building & Zoning
- 10 requirement.
- 11 CHAIRWOMAN MORENO: Would that be --
- MR. WILLIAM CARLSON: And they can use
- 13 space, meaning permit space --
- 14 CHAIRWOMAN MORENO: Uh-huh.
- MR. WILLIAM CARLSON: -- to meet that
- 16 requirement. I can tell you that it's been done two,
- 17 three -- Very, very seldom is the issue raised.
- 18 CHAIRWOMAN MORENO: Would that be a way of
- 19 financing additional parking garages to meet our
- 20 needs and not -- I think one of the problems we've
- 21 seen before us is the tremendous massing that occurs
- 22 when you impose significant parking requirements, and
- 23 maybe the architects can help me out here, but
- 24 sometimes -- I know Michael has said he wants to keep
- 25 the exemption for the small buildings --

1 (Thereupon, Mr. Gonzalez joined the Board.)

- 2 CHAIRWOMAN MORENO: -- because otherwise
- 3 you're going to mass them up by adding the parking in
- 4 those buildings, but you still need to provide
- 5 parking for them some way, and we need to find a way
- 6 to finance that parking.
- 7 MR. WILLIAM CARLSON: The significance of
- 8 the issue comes down to whether we have sufficient
- 9 parking availability, permit-wise, that we're able to
- 10 absorb them into that garage without creating a
- 11 shortfall of parking for others.
- 12 If, in fact, by providing that parking, we
- are creating a serious impact on parking
- 14 availability, then I would not approve it.
- MR. PARDO: Bill, it's a question of a
- 16 constant stream of revenue for you, a guaranteed
- 17 stream, when you do --
- 18 MR. WILLIAM CARLSON: From a permit
- 19 perspective?
- 20 MR. PARDO: From a permit perspective.
- 21 MR. WILLIAM CARLSON: Absolutely.
- 22 MR. PARDO: It doesn't add any parking for
- 23 you.
- MR. WILLIAM CARLSON: Exactly.
- 25 MR. PARDO: It simply is reserving that

space for someone that's already paid for it, whether

- 2 the car is there or not.
- 3 MR. WILLIAM CARLSON: Right. If, in fact,
- 4 that concept were to become a general positioning, it
- 5 would definitely be a negative impact to the parking
- 6 system.
- 7 CHAIRWOMAN MORENO: Wouldn't it help you
- 8 finance the construction of additional parking?
- 9 MR. WILLIAM CARLSON: But we're -- If, in
- 10 fact, we have an effective usership of the permit
- 11 parking, we're getting that revenue, anyway, and
- 12 we're providing that parking to an employee base that
- 13 needs to have, you know, a parking availability in
- order to come into the City and develop business, and
- 15 if we get -- if we do too much of utilizing what is
- our permit availability to -- in order for the
- developer to get around providing the parking
- on-site, it can, in fact, negatively affect the
- 19 parking.
- 20 MR. PARDO: Mr. Donsky, you mentioned the
- 21 Mediterranean Ordinance. Didn't we take out any
- reduction in parking, quite a while ago?
- MR. RIEL: Yes.
- MR. PARDO: So the Mediterranean does not
- give you a bonus anymore. That's in the past.

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1 MR. DONSKY: Thank you.
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- 2 MR. PARDO: Okay, and --
- 3 MR. STEFFENS: I -- Go ahead.
- 4 CHAIRWOMAN MORENO: I don't think he
- 5 understood my question.
- 6 MR. STEFFENS: Yeah, I think what Cristina
- 7 was getting at, one of the things we want to try to
- 8 encourage is people to build smaller buildings and
- 9 people to keep smaller buildings, and right now
- 10 you're allowed to build 1.25 FAR in the CBD without
- 11 providing any parking. You can use an existing
- 12 building in the CBD, say, that was a shoe store, and
- 13 turn it into a restaurant without providing any
- 14 additional parking.
- MR. WILLIAM CARLSON: Uh-huh.
- 16 MR. STEFFENS: To be able to maximize the
- 17 use of those properties and that space, and to
- 18 provide parking which would allow to you maximize
- 19 that, you'd have to assemble a group of properties
- and build a big building, eight stories, 12 stories,
- 21 16 stories, so you can accommodate five or six levels
- of parking and then whatever else you wanted to
- 23 accommodate.
- So by encouraging -- by requiring people to
- 25 provide parking, we're saying, "Okay, the only

1 solution to this is to build bigger buildings."

- What we want to try to do is to encourage
- 3 people to keep the small buildings or to build other
- 4 new small buildings and, you know, maybe not provide
- 5 all the parking. So how do we balance these two
- 6 needs and requirements? The City has parking that
- 7 they're building that is supposedly for -- I would
- 8 assume for the smaller buildings, these smaller
- 9 users. So is there a mechanism that we can use that
- 10 encourages that?
- 11 CHAIRWOMAN MORENO: That encourages the City
- 12 to build more parking garages.
- MR. WILLIAM CARLSON: Well, the City is
- 14 going to meet the need based upon, if you have an
- 15 insufficient amount of on-street parking
- availability, the only remedy is to develop more
- 17 parking garages.
- The idea behind the impact fee is, if in
- 19 fact the Code can't be reached, if in fact they can't
- 20 provide sufficiency of parking to meet the Code, then
- in fact they are forced or required to pay so much
- 22 per stall, that goes into a holding fund for future
- 23 parking garage construction, so that the City is not
- 24 placed in the position of having to shoulder the full
- 25 responsibility of the cost of developing these

- 1 parking garage facilities.
- 2 MR. PARDO: Bill, isn't there -- Is there a
- 3 percentage, based on your years of experience here,
- 4 as far as the CBD area, where a parking garage -- you
- 5 could only lease X percentage to, you know, that
- 6 constant customer, that private sector who's leasing
- 7 a monthly lease from you for parking? You know, is
- 8 it 50 percent? Is it 60 percent? Does it vary on
- 9 what location of which garage?
- 10 MR. WILLIAM CARLSON: You mean, if I have a
- 11 particular company that wants to lease a large number
- of spaces?
- 13 MR. PARDO: Let's say this is Parking
- 14 Garage A. You know, we have several of them
- downtown.
- MR. WILLIAM CARLSON: Uh-huh.
- MR. PARDO: That's where they're all
- 18 located right now. And this parking garage, say, has
- 19 a capacity -- just for a round number, has 500.
- MR. WILLIAM CARLSON: Uh-huh.
- 21 MR. PARDO: Do you know how many, what
- 22 percentage, you would be able to feel comfortable
- leasing out to different companies, where you would
- 24 say, but we still have to preserve, let's say, 200
- spaces for the general public, non-leased,

1 non-pre-leased to the City. Is there a percentage or

- formula, or just based on your experience, that you
- 3 feel comfortable?
- 4 MR. WILLIAM CARLSON: You mean, like a
- 5 comparison of, say, transient parking to permit
- 6 parking?
- 7 MR. PARDO: Exactly.
- 8 CHAIRWOMAN MORENO: Right.
- 9 MR. PARDO: Exactly.
- 10 MR. WILLIAM CARLSON: Yes.
- 11 MR. PARDO: Okay. What percentage is that?
- MR. WILLIAM CARLSON: We've got a -- we've
- 13 got a -- I've got a very -- a pretty good feel for
- 14 what percentage of transient parking is going to be
- 15 utilized over the course of a day, and it depends
- 16 upon the location.
- 17 MR. PARDO: The location?
- 18 MR. WILLIAM CARLSON: Right, exactly, and --
- 19 CHAIRWOMAN MORENO: For example, the
- 20 Andalusia Garage.
- 21 MR. WILLIAM CARLSON: We run anywhere from
- 22 74 stalls up to 125, and for instance, in the new
- 23 parking garage that we're building right now, given
- 24 that location, I look for closer to 190 stalls that
- 25 would be transient, which is going to give you about

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1 400 plus permit, as a beginning number.
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- 2 MR. PARDO: So it's about 25 percent?
- 3 MR. WILLIAM CARLSON: 25 -- either 25 --
- 4 MR. PARDO: The transient versus --
- 5 MR. WILLIAM CARLSON: Right, in the 25
- 6 percentile --
- 7 MR. PARDO: The reason I ask this is
- 8 because when --
- 9 MR. WILLIAM CARLSON: But that's flexible.
- 10 MR. PARDO: Right.
- 11 MR. WILLIAM CARLSON: You know, we can --
- MR. PARDO: One of the things, and we've
- 13 discussed this -- you know, we've discussed this over
- 14 the years, many, many, times, and one of the things,
- 15 Bill, that I've noticed is that the trolley system
- has provided a feeder to all sorts of locations for
- 17 people to park. The one thing that hasn't been done
- 18 yet is utilizing, as a destination point, the trolley
- 19 as reaching certain parking garages that are super
- 20 underutilized, such as the parking garage on
- 21 Andalusia and Douglas.
- MR. WILLIAM CARLSON: You mean, have the
- 23 trolley make that --
- MR. PARDO: Exactly.
- MR. WILLIAM CARLSON: Go to those locations.

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1 MR. PARDO: And it's used successfully in
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- 2 Europe, it's used successfully -- and it's used
- 3 successfully right now in Coral Gables. We've got
- 4 the trolley, it doesn't cost us any more money, and
- 5 the point is that -- and the one thing I'm concerned
- 6 with, as far as the -- as far as the fee, is the lack
- 7 of success that the City of South Miami has had with
- 8 that fee, because what happens is that the cost of
- 9 land -- the cost of construction goes up, but the
- 10 cost of land skyrockets. So you fix a fee that is --
- 11 then becomes the burden on the developer, but that
- 12 ring becomes just a lot more unachievable, because of
- the spiraling cost of land, not even the
- 14 construction.
- 15 So, by the time -- The only reason that the
- 16 City has been able to build, is in the process of
- 17 building one and recently built a second parking
- 18 garage, which was very expensive, because it was a
- 19 triangular parcel, is because they owned the land.
- 20 Trying to find land in other locations becomes almost
- 21 impossible.
- 22 If the parking garages that you had now were
- developed in such a way, utilizing a couple of more
- 24 innovative plates, such as tandem parking within
- 25 that, you would be able, for example, to lease to

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1 more people and be able to get more cars within the
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- 2 same size of volume of box for the garage, utilizing
- 3 the locations that you already have, because the land
- 4 already is the land; there's not an additional cost.
- 5 The only two that have been developed are
- 6 the Merrick -- the triangular parcel, the Merrick
- 7 Plaza one, and then, of course, the one behind John
- 8 Martin's. So it becomes more unachievable.
- 9 Now, many years ago, we went through a
- 10 process of getting private developers involved to
- 11 develop those garages, to try to offset -- to add
- 12 more revenue-producing -- revenue-producing sources
- for the City, and at the same time, what was not
- 14 added in that proposal was to add more parking, so it
- 15 wouldn't have a negative impact on those existing
- 16 parking garages that were obviously underutilized as
- far as building more on that particular site.
- 18 My question to you, Bill, is, if it was done
- in a much more efficient manner, if it was done -- if
- 20 it was redone in a more efficient manner and we would
- 21 be able to bring more of those garages online today,
- 22 and also utilize the trolley, which already exists
- 23 and at a certain cost, wouldn't that be a good way to
- start alleviating a lot of the parking issues?
- 25 MR. WILLIAM CARLSON: First of all, your

1 first question is, yes, I think -- I have recommended

- in the past that the trolley, you know, take
- 3 advantage of stops at the garages, that would
- 4 certainly work in a marriage; the marriage would be
- 5 good.
- 6 MR. PARDO: And what was the response?
- 7 MR. WILLIAM CARLSON: They, in fact, intend
- 8 to study -- the program is going to grow, the trolley
- 9 is going to grow. It's just a matter of funding, you
- 10 know, and making it available, but that's definitely
- 11 something they're looking at.
- 12 MR. PARDO: The only comment I have beyond
- 13 that now is that on the 1.25, anyone that owns a
- small building in the CBD area, that's part of what
- 15 still keeps the scale to a tolerable scale, and when
- 16 you take that shoe store that was there since after
- 17 the War, and all of a sudden they're gone and you can
- only have so many corset stores, which, you know,
- 19 they're going to get changed into restaurants or the
- 20 highest yield, and once you take that 1.25 incentive,
- 21 and that's what it was created for, to keep the use
- and not have people turn around and sell them and
- 23 have other people then amass, you know, the future
- 24 urban Starwood projects, I think what you're
- 25 literally doing is, you may be alleviating a little

1 bit of the parking problem, but then you would be

- 2 creating, you know, a bigger massing problem, because
- 3 then the only incentive for someone would be able --
- 4 you know, is to get together with everybody else on
- 5 the block --
- 6 MR. DONSKY: Exactly.
- 7 MR. PARDO: -- and do another mega-building,
- 8 and also, the concept of the CBD, the Central
- 9 Business District, is that mixed use and walking
- 10 become a foundation of CBD. The difference between
- 11 the CBD and any other business or commercial area in
- 12 the City is that you want people to get to that
- point, whether they're parking in one of the garages
- somewhere else, and then be able to walk everywhere
- 15 and do all the things, whether it's work or live or
- 16 shop or play.
- So, if you take away that 1.25, to save
- 18 those two parking spaces, let's say, you've opened
- 19 yourself up to possibly a problem that is
- 20 substantially worse than those one or two parking
- 21 spaces.
- MR. KORGE: Madam Chairman, may I ask a
- 23 question?
- 24 CHAIRWOMAN MORENO: Yes, please.
- 25 MR. KORGE: Does the Parking Advisory Board

1 have a specific recommendation for us to consider on

- 2 impact fees, or is it just something that you think
- 3 should be studied further?
- 4 MR. DONSKY: Well, you know, the impact fee
- 5 is not a be-all and end-all. It's a solution that is
- 6 a compromise. You can have an impact fee, but as Mr.
- 7 Pardo pointed out, the cost of land, for the City of
- 8 Coral Gables to get that nowadays is not going to be
- 9 commensurate with the impact fee.
- 10 MR. KORGE: I don't mean to cut you off, and
- 11 I really don't mean to be rude, but we need -- if
- 12 there's a specific proposal that we could look at and
- 13 think about and discuss, that would be good, but I
- 14 cannot imagine how this Board could, ad hoc, come up
- 15 with an impact fee system in the middle of a major
- 16 Code rewrite.
- I mean, if you have something specific to
- 18 recommend on that point, I'd love to see it.
- 19 MR. DONSKY: Well, the issue was raised to
- 20 us and we tried to answer it, and we felt that we
- 21 didn't have an answer for it. We felt that we didn't
- 22 like the situation of the Houstons or any of the
- 23 other big restaurants that come in and create parking
- 24 problems, not only parking, but problems in the
- 25 streets and the traffic, et cetera. We didn't know

1 the answer. But one of the things that somebody

- 2 brought up was, maybe an impact fee --
- 3 MR. KORGE: Right.
- 4 MR. DONSKY: -- would help it. We didn't go
- 5 into it in any depth, because that was not our
- 6 purpose. Our purpose was to look at the issue. We
- 7 didn't study it in depth, as you people are doing.
- 8 All we did was, we were given certain --
- 9 CHAIRWOMAN MORENO: Okay.
- 10 MR. DONSKY: -- issues to look at, and we
- 11 gave our recommendation, so --
- 12 CHAIRWOMAN MORENO: Okay.
- 13 MR. DONSKY: Have we considered what the
- impact -- no, we haven't, to be very honest with you.
- 15 We thought that was a partial solution to a problem
- that we get all the time. You get five Houstons on
- 17 the block, how are we going to handle that situation?
- 18 It's going to come back to us, sooner or later.
- 19 CHAIRWOMAN MORENO: Yeah. Okay. Thank you
- 20 very much.
- 21 MR. STEFFENS: I have two questions.
- MR. PARDO: Yeah, and I have another
- 23 question.
- 24 MR. STEFFENS: Going back to the 1.25 FAR
- with no parking required, 1.45 with Mediterranean

- 1 bonuses, one of the things I've been trying to
- 2 champion is to expand that a little bit, to try to
- 3 encourage more of that, and possibly allow them to go
- 4 over the 1.45 to some other number, to two or two and
- 5 a half, and maybe only provide the parking gap, let's
- 6 say. Right now, once you go over 1.25 or 1.45, you
- 7 have to provide all the parking. If you go to 1.5,
- 8 you have to provide all the parking, not just that
- 9 piece.
- 10 And my idea would be to allow them to go
- over that, but only up to some point, which after
- that point, again you would have to provide all the
- parking, but in that gap in there, they would only
- 14 need to provide the parking for that gap. So they'd
- get the 1.25 or 1.45, be able to build a little bit
- 16 more, provide that gap of parking, and be able to
- 17 build a useful small building.
- The building that I use as a model is the
- 19 Colson, Hicks and Eidson office building, which
- 20 couldn't have been built under the existing Code,
- 21 because that's an FAR of a little bit over two, but
- that's a scale of a building that seems like
- 23 something that we would want to encourage in the
- 24 City. You know, it's not too big. They provide part
- of their parking, not all of it, and it works well

1 with the scale of the street and the City. So I'd

- like to know what your feelings on that are.
- 3 The other item that I noticed in here was
- 4 shared parking, and I noticed that you had rejected
- 5 shared parking unanimously, and that is, I think, one
- of the foundations of mixed-use projects, is that a
- 7 mixed-use project can reduce the scale and the bulk
- 8 because they have the shared parking, and there's a
- 9 formula for shared parking that's been worked out
- among mixed-use projects for the past 20 or 25 years,
- 11 that is a formula that seems to work with mixed-use
- 12 projects in urban areas.
- MR. PARDO: It's a national standard.
- MR. STEFFENS: Yeah. Well, it's a ULI --
- 15 MR. PARDO: Yeah, ULI national standard.
- 16 MR. STEFFENS: So I was wondering why that
- 17 was rejected out of hand, where there is hundreds of
- 18 concrete examples of a formula for shared parking
- 19 working.
- 20 MR. DONSKY: I don't think, at the time,
- 21 that particular aspect was discussed with us, okay,
- 22 what the formula was -- I think for us to get into
- 23 that, I think would take a whole presentation of a
- 24 whole meeting, because I think it's a -- I don't
- 25 disagree with it, but the concept of shared parking

can mean different things to different people. But

- if you're telling me there's a formula, and if the
- 3 formula works -- just like right now, if you ask me
- 4 about the current provision of the Code that says in
- 5 a commercial building in the CBD, you need one
- 6 parking space for every 350, I don't think that's
- 7 realistic, okay? That's -- not only do I think it's
- 8 unrealistic, but in one of our sessions with the
- 9 Commission, Commissioner Kerdyk thought it was
- 10 unrealistic, also, and he brought it up from the
- 11 dais.
- 12 So, you know, there are different
- interpretations you can look at, and what was in the
- 14 Code for 30 years may not be applicable today.
- 15 If we were given more background as to the
- 16 policies, et cetera, we could have looked at it a
- 17 little differently. We were handed four or five
- issues and we talked about them very generally, and
- 19 we were not really -- We didn't want to see a
- 20 situation where there's an argument, "Well, we have a
- 21 mixed-use building, and yeah, 70 percent of the
- 22 apartment dwellers are going to leave during the
- 23 day."
- I don't know whether 70 percent is
- 25 realistic, unrealistic, what have you. We were given

2.9

1 no facts or figures to that effect. It was general,

- 2 "What do you think about shared parking?" We had
- 3 some reservations about it. And that's how we
- 4 discussed it, and maybe the discussion was for 15
- 5 minutes, and that was the end of it.
- 6 If you would like us to look at it more in
- depth, we'd be happy to. Give us the proper
- 8 information that we need. And, you know, we're not
- 9 experts, as some of you may be, but we'd be happy to
- 10 look at it in that regard.
- MR. STEFFENS: Okay.
- 12 CHAIRWOMAN MORENO: That would be good.
- MR. STEFFENS: Bill --
- 14 CHAIRWOMAN MORENO: Do you have any
- 15 experience, and I don't know if this is a shared
- 16 parking building, but the Publix building on 37th, is
- 17 that a shared --
- MR. WILLIAM CARLSON: Where?
- 19 CHAIRWOMAN MORENO: The Publix on 37th
- 20 Avenue.
- 21 MR. STEFFENS: The new Publix.
- 22 CHAIRWOMAN MORENO: I think -- It's called
- 23 the Grand, I think, or -- the Douglas Grand, is
- 24 that --
- MR. STEFFENS: The new Publix mixed-use,

- 1 where the Coliseum was.
- 2 CHAIRWOMAN MORENO: Where the Coliseum was.
- 3 How has that worked out?
- 4 MR. WILLIAM CARLSON: I haven't had any
- 5 information, either positive or negative, from that
- 6 location. I can tell you that the parking industry,
- 7 as a whole, looks upon shared parking with great
- 8 negativity.
- 9 CHAIRWOMAN MORENO: With great negativity?
- 10 MR. WILLIAM CARLSON: We don't see an up
- 11 side to it. It's a formula that if it works, that's
- 12 wonderful. If it doesn't work, who gets stuck? The
- 13 city, the municipal government, or the people who are
- 14 trying to park there. It's nice to have a formula
- when it works, but it doesn't always work, so -- and
- when it fails, there's a shortfall of parking that
- 17 can't be corrected.
- 18 MR. STEFFENS: But that's true of any
- 19 formula. That's true of our one per 300 or one per
- 20 350. I mean, if it doesn't work, it's a problem.
- 21 MR. WILLIAM CARLSON: Well --
- MR. STEFFENS: But we have to pick some
- formula to base what we move forward on.
- MR. KORGE: Speaking of the one per 350 --
- MR. WILLIAM CARLSON: Nationally, in terms

of shared parking, it isn't a concept that is

- 2 favorably disposed. It is not favorably disposed.
- 3 MR. KORGE: You'd indicated that the one per
- 4 350, you thought, was inadequate. What would be
- 5 adequate? And how do you arrive at the conclusion of
- 6 what would be adequate?
- 7 MR. DONSKY: Well, I guess it was -- How did
- 8 we arrive at that conclusion? I guess it was a
- 9 negative. We said we thought that one per 350, from
- 10 the feedback we've gotten, was not adequate at the
- 11 present time, and we thought it was unrealistic,
- 12 because it's been on the books for I don't know how
- 13 many years, and parking has evolved in a strange way,
- 14 that you have a lot of -- a lot more guests coming
- in. It's maybe not adequate even under today's
- standards, because there are a lot more factors to be
- 17 taken into account.
- 18 We thought -- We didn't know a number. It
- 19 could be 325, it could be 300, it could be somewhere
- in between, and we didn't come up with a number. But
- 21 we thought one for 350, which has been on the books
- for a long time, was not realistic.
- 23 CHAIRWOMAN MORENO: Is there a
- 24 recommendation nationally, Mr. Carlson?
- MR. WILLIAM CARLSON: My counterparts that I

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1 speak with, you know, around the country, have --
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- when in fact the concept of shared parking has been
- 3 introduced, have pointed to locations where it has
- 4 proved to be a problem, and for the most part, they
- 5 make every effort to not include it in their
- 6 thinking.
- 7 CHAIRWOMAN MORENO: Okay, but let's forget
- 8 about shared parking. The one per 350 commercial,
- 9 have your contacts given you another number, one per
- 10 300, one per 250?
- 11 MR. WILLIAM CARLSON: I haven't -- I haven't
- 12 had any information --
- 13 CHAIRWOMAN MORENO: Discussion on that?
- MR. WILLIAM CARLSON: No.
- 15 CHAIRWOMAN MORENO: How can we find out
- 16 what's the current standard? Maybe --
- 17 MR. WILLIAM CARLSON: Well, the current
- 18 standards would probably come -- Planning and
- 19 building and zoning departments would be coming up
- 20 with those, as opposed to parking systems.
- 21 CHAIRWOMAN MORENO: Okay, then, I'm going to
- thank both of you, and let Mr. Siemon come back up
- and explain to me what he's recommending. Thank you
- 24 very much.
- MR. PARDO: I've got a question for Mr.

- 1 Donsky.
- 2 Mr. Donsky, has your committee gone back to
- 3 the original private -- City-owned parking garages
- 4 being developed by private developers? Have you gone
- 5 back to the RFPs? Have you gone back to those and
- 6 revisited those, to try to get more parking?
- 7 MR. DONSKY: Well, I'll tell you -- I'll
- 8 tell you the feelings that we had. The feeling was,
- 9 as you pointed out, real estate is at a premium, and
- 10 the concept was that the private development, the
- 11 mixed use, would retain the present parking, number
- 12 of parking spaces, okay? They would manage, which we
- 13 felt was a problem, and that it didn't take into
- 14 account future use of needed parking facilities later
- on. You cannot -- once they have a mixed-use
- 16 building there, how do you accommodate future parking
- 17 needs? It was our feeling that we should keep
- 18 control of all of the parking garages, because the
- 19 future is here.
- 20 For example, I think there was a study done
- 21 five years ago that studied the parking, and at that
- time they said we needed 1,500 more parking spaces in
- 23 the Gables. Of course, nothing was done about it,
- 24 and that's five years. So I assume the 1,500, and
- today maybe there's another 1,500. Where are these

- 1 people going to park?
- 2 If you give away -- that's how I look at it,
- 3 it's not giving away, but you're limiting the future
- 4 expansion of these parking garages. Some of them
- 5 could double in space.
- 6 CHAIRWOMAN MORENO: Uh-huh.
- 7 MR. DONSKY: And as you point out, what are
- 8 we going to do? Are we going to condemn an office
- 9 building and pay a hundred million dollars to try and
- 10 put a parking garage, or we're going to have to put
- 11 the parking garages far away from where they're
- 12 needed.
- MR. PARDO: Did you look into tandem parking
- in parking garages?
- MR. DONSKY: Explain that further.
- MR. PARDO: Tandem parking is when you
- 17 park --
- MR. DONSKY: One on --
- 19 MR. PARDO: No, front to back, let's say, so
- 20 you still have just one aisle, but you get to get two
- 21 cars in, two cars -- you're picking up a footprint of
- 22 about 20 some odd feet. So, in other words, you get
- 23 to possibly double the amount of parking within the
- 24 same volume of parking garage. Have you looked into
- 25 that?

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1 MR. DONSKY: Okay, let's take -- I don't
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- 2 believe we went into that specifically, but let's
- 3 take that a step further. Assuming it would allow us
- 4 more parking --
- 5 MR. PARDO: Right.
- 6 MR. DONSKY: Okay, 10, 15, 20 years from
- 7 now, we're still going to need more parking in the
- 8 Gables, and where is that going to come from?
- 9 MR. PARDO: I understand, but what I am
- 10 asking is, for example, a developer comes in today
- and he is not allowed to count tandem parking toward
- 12 his required parking. You're saying, for example, in
- the CBD, it's one space for every 350 square feet.
- Outside of the CBD, for commercial, it's one for
- every 300, excluding restaurants and medical.
- 16 Then that particular amount of parking,
- where it exists there today for a developer that's
- developing a larger building with a parking garage,
- 19 if he's able to be allowed to count it, you would be
- 20 able to require more parking and you could
- 21 conceivably get a smaller building and still
- 22 comply and/or exceed the requirement of today's Code,
- 23 which is deficient.
- MR. DONSKY: Okay, well, until we can study
- 25 that and take a look at it, you know, we would be all

in favor if it, in fact, works out, okay, the tandem

- 2 parking.
- 3 MR. PARDO: Right. I'm also curious --
- 4 That's just a concept that could conceivably be
- 5 looked at. There is another issue which Mr. Riel
- 6 explained, that we haven't touched on.
- 7 Has your committee, by any chance, ever been
- 8 approached about the issue of parking problems
- 9 between commercial abutting single-family
- 10 residential, where there's a bleeding -- where
- there's a bleeding of that commercial parking
- 12 requirement use into the single-family residential
- 13 use? Has that ever come to your committee as a -- I
- 14 know Bill gets phone calls all the time, and it's a
- 15 real problem, but has your committee ever addressed
- that, possibly looking into requiring more parking
- 17 per square foot for the ones that are within a
- 18 certain distance?
- 19 MR. DONSKY: It did come before us at the
- last meeting, and we did discuss it, again, very
- 21 quickly, and the concept was that to do any -- you
- 22 know, we felt that the effectiveness of -- we
- 23 understood the problem, okay, that there is a
- 24 bleeding into the residential and that, you know, it
- 25 creates other problems for the residents and how they

1 handle it. We've looked into that, as well.

- 2 But I think our recommendation was -- and
- 3 maybe it was skirting the issue, was that when you
- 4 have a certain rule or regulation for everybody in
- 5 the Gables, that whether you're in the CBD or not in
- 6 the CBD, outside the CBD, if it's -- so what you're
- 7 saying, and I guess how we understood it, if there
- 8 was going to be a developer who comes in and meets
- 9 all the needs of the present Code, we didn't feel
- 10 that we would penalize that developer to require
- 11 additional parking.
- 12 However, if he came in and requested a
- 13 variance, which then opens him up to you people and
- 14 the Commission looking at what he's looking after,
- 15 that may be a way of trying to solve the problem.
- 16 MR. PARDO: But you do recognize that it is
- 17 an existing problem?
- 18 MR. DONSKY: Absolutely.
- MR. PARDO: And what I'm saying is that,
- 20 for example, right now --
- 21 CHAIRWOMAN MORENO: How much of it, though,
- 22 Felix, is scarcity of parking and how much of it is
- 23 people, employees, who don't want to pay --
- MR. PARDO: The money.
- 25 CHAIRWOMAN MORENO: -- the parking in the

- 1 parking garages?
- 2 MR. PARDO: Right. That's a good point, and
- I brought that up before, but the severity is, there
- 4 is right now -- the present Code has recognized
- 5 conceptually that there's a difference if you're in
- 6 the CBD, because there's more availability of
- on-street parking, which includes public garages,
- 8 which used to be basically surface lots, most of the
- 9 time, and there's already a difference in number of
- 10 the 350 versus 300.
- 11 But the problem is that the more the City
- 12 gets developed, for whatever reason, and most times
- it's the physical reason, but the monetary reason is
- 14 realistic, and I don't know if anyone can break that
- down, that there's no reason why we couldn't -- There
- 16 was a lawyer here last time, talking about TDRs and
- 17 creating a buffer, but there's no buffer for parking.
- 18 So what happens is, when you're close to
- 19 those residential areas, as Cristina said, if you are
- 20 going to park in one of Bill's garages and pay for
- 21 that monthly permit, and it's going to be free in
- front of somebody else's house, it's a no-brainer.
- 23 They're going to park in front of somebody else's
- house.
- 25 But what I'm saying is that if you take that

1 perimeter and, say, you say a normal walking

- distance, most likely those people aren't going to
- 3 walk four or five or six blocks to their business.
- 4 So, if the developer is required to provide more
- 5 parking for those uses that are within a certain
- 6 distance of the single-family residential, you know,
- 7 you could -- you're not penalizing, you're
- 8 recognizing and you're actually providing relief to
- 9 the single-family residential that's getting
- 10 besieged.
- 11 MR. STEFFENS: But, Felix, I think that the
- 12 City has exacerbated that problem by something that
- 13 you talk about as a solution to part of the problem,
- 14 which is the trolley. I think the trolley has
- 15 allowed people to park on South Ponce, north of
- 16 Bird --
- 17 CHAIRWOMAN MORENO: Yes.
- 18 MR. STEFFENS: -- that would never park
- 19 there before, and go into the CBD very easily.
- MR. PARDO: Without a doubt.
- 21 MR. STEFFENS: And now those people that are
- 22 parking there are displacing the people that were in
- 23 all the little buildings along South Ponce, that
- 24 would have to -- that maybe they didn't have quite
- 25 enough parking and they'd park down Ponce. They

1 can't park anywhere else. It's pushing it all into

- 2 the neighborhoods, and I think --
- 3 CHAIRWOMAN MORENO: You see, now, parking on
- 4 Segovia during the day that wasn't there before --
- 5 MR. STEFFENS: Sure.
- 6 CHAIRWOMAN MORENO: -- that I think is
- 7 people that are trying to save the monthly parking.
- 8 MR. PARDO: Without a doubt. I mean, if
- 9 you're --
- 10 CHAIRWOMAN MORENO: That's not scarcity of
- 11 parking. That's savings.
- 12 MR. STEFFENS: A solution for those kind of
- things is not necessarily forcing those people in
- 14 those little buildings to provide more parking,
- 15 because you're still going to have the trolley access
- 16 to that, and, you know, the solution might be
- 17 something that the City hasn't wanted to implement,
- 18 which is residential parking permits.
- 19 MR. PARDO: Well, I think Mr. Donsky was
- 20 right --
- 21 MR. WILLIAM CARLSON: We have an
- 22 ordinance --
- MR. PARDO: -- in saying that our Code
- 24 was --
- 25 CHAIRWOMAN MORENO: You don't have a problem

- 1 with that?
- 2 MR. WILLIAM CARLSON: We have an ordinance
- 3 in place.
- 4 MR. STEFFENS: Yeah?
- 5 MR. WILLIAM CARLSON: That program is
- 6 available.
- 7 MR. KORGE: But they aren't implementing
- 8 that.
- 9 MR. WILLIAM CARLSON: In addition to that,
- 10 frankly, those persons that I have had calls from,
- that have had problems with commercial encroaching
- into the residential neighborhoods, with rare
- 13 exception, we've dealt with the problem, and for the
- 14 most part, that's through simply the implementation
- of parking signage, "No parking 9:00 to 3:00," which
- 16 effectively has eliminated most of the problem, and
- in those areas that it does not, the residential
- 18 permit parking program is in place, and anyone that
- 19 wants to take advantage of that program can do so.
- 20 MR. KORGE: So it's really not a problem?
- 21 MR. PARDO: It is a problem.
- MR. WILLIAM CARLSON: It is a problem. We
- 23 get calls. We get calls all of the time, but we
- 24 relate to the problem and we've been able to deal
- 25 with it. There always will be a problem with

1 commercial encroaching into the residential zones,

- 2 because of the free parking. Free parking is always
- 3 going to win out over paid parking. But between the
- 4 signage and the availability of the residential
- 5 permit parking program, we have been able to resolve,
- 6 I would say, 95 percent of the issues that come to
- 7 us.
- 8 MR. KORGE: Is there anything we need to do
- 9 to resolve the remaining five percent, or is it --
- 10 it's just always going to be there?
- 11 MR. STEFFENS: Is it an enforcement issue or
- 12 a Code issue?
- 13 MR. WILLIAM CARLSON: No, we have -- we have
- 14 enforcement availability. I mean, if in fact the
- 15 signage is in place, we enforce it.
- MR. PARDO: And they're very efficient,
- 17 Bill --
- 18 MR. WILLIAM CARLSON: Thank you. Thank you.
- 19 MR. PARDO: -- based on all the tickets I've
- 20 gotten.
- 21 MR. WILLIAM CARLSON: I'll look at it --
- 22 I'll take that as a compliment.
- MR. PARDO: That is a compliment.
- 24 CHAIRWOMAN MORENO: But perhaps the answer
- 25 for us is, when members of the public come before us

- 1 and complain about that, to make them aware that
- 2 there is a residential parking permit availability --
- 3 MR. WILLIAM CARLSON: There is a remedy.
- 4 CHAIRWOMAN MORENO: -- and that they need to
- 5 speak with --
- 6 MR. WILLIAM CARLSON: There are remedies in
- 7 place. By all means, have them call the Department
- 8 and speak with me.
- 9 CHAIRWOMAN MORENO: Okay.
- 10 MR. PARDO: But right now, I remember
- 11 residents coming before us and saying that one of the
- 12 things that was unfair is that they bought a
- 13 single-family home and now they have to pay for the
- 14 permit.
- MR. WILLIAM CARLSON: You mean, the
- 16 residential --
- 17 MR. PARDO: The resident has to now pay for
- 18 the permit, to put the sticker on their car, and when
- 19 they have people visiting their home, usually, you
- 20 know, they'll get ticketed, and sometimes they even
- 21 get towed.
- MR. WILLIAM CARLSON: They have to -- No,
- 23 what happens with visitors is, the program nationally
- is, you have a visitor's hanglet, that you come in
- and you get as many as you need, depending upon the

1 number of people that are going to be visiting.

- 2 There is a deposit. The cost -- the deposit is
- 3 returned. The cost is really five dollars, you know,
- 4 for each one of those that's handed out.
- 5 Residential permit parking is not looked
- 6 upon, in a general context, as a popular program.
- 7 You put it in place when it becomes an absolute
- 8 necessity to relieve that commercial incursion.
- 9 We've really had a lot of success with the posting of
- 10 the "No parking 9:00 to 3:00."
- 11 CHAIRWOMAN MORENO: But what happens if --
- 12 for example, at my house, if we could not park on the
- 13 swale, we would have a problem.
- MR. PARDO: Sure.
- MR. WILLIAM CARLSON: Uh-huh.
- 16 CHAIRWOMAN MORENO: You know, what happens
- 17 to that resident when his own car is parked in that
- 18 "No parking 9:00 to 3:00"?
- 19 MR. WILLIAM CARLSON: When, in fact, you
- 20 post that signage, it does apply to everyone.
- 21 CHAIRWOMAN MORENO: Yeah.
- MR. WILLIAM CARLSON: It does.
- MR. PARDO: And that's a problem.
- 24 CHAIRWOMAN MORENO: That's why, for those
- 25 people, the residential parking permit might work

- 1 better.
- 2 MR. WILLIAM CARLSON: Exactly. That's the
- 3 reason it's there.
- 4 CHAIRWOMAN MORENO: In fact, Segovia, I'm
- 5 sure --
- 6 MR. WILLIAM CARLSON: It's an alternative.
- 7 CHAIRWOMAN MORENO: I'm sure on Segovia,
- 8 they don't have enough parking without parking on
- 9 that swale.
- 10 MR. PARDO: You know, there's another
- 11 issue --
- 12 CHAIRWOMAN MORENO: Felix, why don't we let
- 13 Mr. Siemon come up and explain to us how he's
- 14 addressing these issues in the Code revision before
- 15 we continue.
- MR. PARDO: Were you leaving or -- Because
- 17 I wanted to ask him another question.
- 18 You're leaving?
- 19 MR. WILLIAM CARLSON: Well, would you --
- 20 MR. PARDO: Okay. May I ask him another
- 21 question?
- 22 CHAIRWOMAN MORENO: One more.
- MR. PARDO: Okay.
- When you look at preserving, you know, this
- 25 quality of life of, you know, the single-family

1 residential area, and you're looking at the parking

- 2 requirements, every airport that I've ever parked a
- 3 car has short-term rates and location, long-term
- 4 rates and location, and remote rates and location.
- 5 We have a vehicle, which is the trolley,
- 6 where we could be parking cars very far away and
- 7 bringing workers to those areas where those offices
- 8 are. If you would look at that in multiple rates,
- 9 there's absolutely nothing wrong with creating a
- 10 buffer, you know, to help out by providing those
- 11 people that are intrinsically inside of those
- 12 residential areas with more parking.
- The one to 300 is deficient. Simply based
- on computers and physical space, it is absolutely
- 15 deficient. But to offset that, if you allow people
- 16 to count tandem parking as part of the required, as
- was done in this City many years ago, when people
- would be able to go into their offices through an
- 19 alley and park two cars, you know, back to back, and
- 20 that was tandem, that tandem parking issue can save a
- 21 lot of space.
- 22 MR. WILLIAM CARLSON: Tandem parking works
- 23 if you have a controlled area.
- 24 CHAIRWOMAN MORENO: Uh-huh.
- MR. WILLIAM CARLSON: If you talk public

- 1 parking garages --
- 2 MR. PARDO: No, no, no. I'm talking about
- 3 the office. In other words --
- 4 MR. WILLIAM CARLSON: Absolutely. In a
- 5 controlled area.
- 6 MR. PARDO: -- I've got ten employees.
- 7 They've got ten cars.
- 8 MR. WILLIAM CARLSON: Sure, that will work.
- 9 MR. PARDO: And with five tandem parking
- 10 spaces --
- 11 MR. WILLIAM CARLSON: Tandem also --
- 12 MR. DONSKY: It works. I have an office
- 13 building in the Gables, and I have five legitimate
- 14 parking spaces, but ten cars park there. Why?
- 15 Because all the employees are within the building,
- and if someone has to get out, "Can you move your
- 17 car? Here's my key."
- MR. PARDO: Mr. Donsky, that's tandem
- 19 parking.
- 20 MR. DONSKY: Okay. That works.
- 21 MR. PARDO: But when the Code -- but when
- the Code recognizes it, then all of a sudden, then
- just imagine doing that on a parking garage, where
- 24 you have -- just envision when you go to Publix and
- you have one space, one space, and one drive aisle.

1 It's one drive aisle, and now it's two cars and two

- 2 cars. So you were able to get four instead of two
- 3 cars, basically with just a little more footprint.
- 4 Just keep in mind one of Bill's parking
- 5 garages that's going up. All of a sudden, on that
- 6 plate, he's able to get double the amount of cars
- 7 within the same height, at the same cost of land.
- 8 You've got nothing but a win-win situation.
- 9 MR. STEFFENS: If that was a City parking
- 10 garage, then it would have to be an attended City
- 11 parking garage, with valets or something.
- 12 MR. PARDO: No, but what I'm saying is that,
- 13 you know, going back to a percentage of leasing --
- MR. WILLIAM CARLSON: Right. You have to
- 15 retain a controlled environment or you're going to
- 16 have chaos.
- MR. PARDO: Right, but -- no, but --
- 18 CHAIRWOMAN MORENO: You know, my parking
- 19 garage did that, and they had to give it up.
- 20 MR. WILLIAM CARLSON: That's --
- 21 MR. PARDO: Well, you know, the funny thing
- is that the more I travel, the more I see them, and
- 23 the reason is because land gets more expensive
- 24 everywhere, and the first question I asked Bill was,
- 25 "What percentage?" He said for the transient

- 1 parking --
- 2 MR. WILLIAM CARLSON: Generally, 25 percent.
- 3 MR. PARDO: -- 25 percent. Let's say it's
- 4 50 percent. Take half of one of the garages and put
- in twice the amount of cars, and you just don't have
- 6 to look for more land to build more parking garages.
- 7 MR. STEFFENS: For a while --
- 8 CHAIRWOMAN MORENO: I think that in theory,
- 9 it sounds great. I can tell you, my building,
- 10 Downtown Miami, they tried it. It was chaos. It
- 11 didn't work.
- 12 MR. WILLIAM CARLSON: Right.
- 13 CHAIRWOMAN MORENO: They gave it up.
- MR. WILLIAM CARLSON: It is -- You have to
- 15 have --
- 16 CHAIRWOMAN MORENO: And they tried it for
- 17 like three years.
- 18 MR. WILLIAM CARLSON: -- a controlled,
- 19 smaller environment, where somebody can deal with the
- 20 problems.
- 21 CHAIRWOMAN MORENO: Is there for the long
- 22 term.
- MR. WILLIAM CARLSON: For instance, tandem
- 24 also is upper and lower.
- 25 MR. STEFFENS: No, tandem --

1 MR. WILLIAM CARLSON: There's two ways to do

- 2 it.
- 3 MR. PARDO: Right, we discussed that.
- 4 MR. STEFFENS: Yeah.
- 5 MR. WILLIAM CARLSON: But you're going to
- 6 find, historically, that it's utilized in a
- 7 controlled environment, where everyone knows everyone
- 8 else and they're able to work together, and even
- 9 then --
- 10 CHAIRWOMAN MORENO: Like his office.
- 11 MR. WILLIAM CARLSON: -- it can create some
- 12 wars. It create some --
- 13 MR. STEFFENS: Or, if there's a valet that's
- 14 taking care of it.
- MR. WILLIAM CARLSON: Well, if you --
- 16 CHAIRWOMAN MORENO: People would forget to
- 17 leave their keys --
- 18 MR. WILLIAM CARLSON: And then you have the
- 19 expense, of course, of the additional personnel, and
- 20 again, people can be kept waiting. If you've got one
- 21 valet, and he's running around, you know, releasing
- these cars, it can be difficult.
- 23 MR. STEFFENS: I know Miami Beach allowed
- 24 it for a period of time, on a percentage of the
- 25 parking that would be provided for a condominium or

- 1 something, and --
- I don't know, Lucia, do they still allow it
- on Miami Beach, tandem parking?
- 4 MS. DOUGHERTY: Yes.
- 5 MR. WILLIAM CARLSON: Well, you know, for
- 6 an apartment --
- 7 MR. STEFFENS: At a certain percentage.
- 8 MR. WILLIAM CARLSON: -- I can understand
- 9 that.
- 10 MR. STEFFENS: In a condominium that would
- 11 have an attendant, a doorman.
- MR. WILLIAM CARLSON: Exactly. But in a
- 13 public facility, I think it would create issues.
- MR. STEFFENS: But your --
- 15 CHAIRWOMAN MORENO: Wait. Let's get Mr.
- 16 Siemon up and move on.
- 17 MR. STEFFENS: Can I just ask Bill one
- 18 question?
- 19 Can I get your feedback on that question
- 20 that I -- or that comment that I made about the 1.45,
- 21 going over the 1.45 and providing that gap in the
- 22 parking?
- MR. WILLIAM CARLSON: The sliding scale?
- 24 CHAIRWOMAN MORENO: Yeah.
- MR. STEFFENS: What is your feeling on that?

1 MR. WILLIAM CARLSON: I think it's something

- 2 that deserves our -- that we can look at. I think
- 3 it's something that could work, and I think we have
- 4 to give it -- we'd have to give it more study and
- 5 more consideration, but certainly it's worthy of our
- 6 looking at it.
- 7 MR. PARDO: Where would you put that space,
- 8 let's say those two --
- 9 CHAIRWOMAN MORENO: Would you look at it?
- 10 MR. DONSKY: I'll tell you, if you'd be good
- 11 enough to give us those issues which you'd like us
- 12 specifically to look at, at one of our meetings, we'd
- 13 be happy to do it, as long as we have some of the
- 14 details behind it and not give it a cursory look,
- which is what we've had to do so far.
- 16 CHAIRWOMAN MORENO: Okay.
- MR. DONSKY: But if we could have that, we'd
- 18 be more than happy to go over it in depth, as long as
- 19 we're given the proper materials to come to -- to
- 20 evaluate it and come to a decision, so --
- 21 CHAIRWOMAN MORENO: Okay. Now, really, I
- 22 want Mr. Siemon to come up --
- MR. DONSKY: Okay.
- 24 CHAIRWOMAN MORENO: -- and tell us what he's
- 25 recommending.

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1 MR. PARDO: Are you leaving, Bill?
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- 2 MR. WILLIAM CARLSON: Unless you want me to
- 3 stay longer.
- 4 MR. PARDO: I had one more question.
- 5 CHAIRWOMAN MORENO: No, let -- Wait, wait.
- 6 Let him sit down.
- 7 MR. PARDO: Could you stay?
- 8 CHAIRWOMAN MORENO: Could you stay for one
- 9 minute? Let Mr. Siemon make his presentation --
- 10 MR. WILLIAM CARLSON: Yeah, sure.
- 11 CHAIRWOMAN MORENO: -- and then when he's
- 12 finished with it, maybe we'll have one more question
- 13 for you.
- MR. WILLIAM CARLSON: No, sure.
- 15 CHAIRWOMAN MORENO: Thank you.
- MR. STEFFENS: Thank you.
- 17 CHAIRWOMAN MORENO: Thank you both.
- 18 MR. PARDO: That's pretty exciting. It's
- 19 the first time these guys (inaudible).
- 20 MR. SIEMON: Somebody picked up my -- There
- 21 you go.
- 22 (Inaudible comments between Board members)
- 23 MR. SIEMON: Let me try to summarize what
- 24 we've recommended. First, we've recommended deleting
- 25 the shared parking formula.

1 While public parking operators probably

- 2 don't have an appropriate opportunity to use
- 3 mixed-use shared parking, in true mixed-use projects,
- 4 shared parking formula, particularly the one that's
- 5 been prepared by the Urban Land Institute, that's
- found in a book called Dimensions of Parking, has now
- 7 been in effect for about 25 years and has proved very
- 8 successful.
- 9 It's not what you've used before here, and
- 10 given the nature of your development, you'd really
- 11 have to have a strong office and residential mix, in
- 12 order to that really work, and so we think there's
- 13 probably not much of an opportunity here at this
- 14 point, and so we have recommended deleting that, but
- 15 I think it has to do with where it's located, where
- 16 you're doing it.
- 17 MR. STEFFENS: So, for that formula to work,
- 18 it needs office and residential together --
- 19 MR. SIEMON: That's really where the --
- 20 MR. STEFFENS: -- not office/retail or
- 21 residential/retail?
- 22 MR. SIEMON: Office is 90 percent occupied
- 23 during the day. Residential is 90 percent occupied
- in the evening. That's what makes it.
- Where it's office and restaurant or retail,

or retail and residential, it just really -- because

- 2 they have powerful overlaps. That's where --
- 3 CHAIRWOMAN MORENO: Yes.
- 4 MR. KORGE: You mean, in the same building,
- 5 office and --
- 6 CHAIRWOMAN MORENO: Right.
- 7 MR. STEFFENS: Mixed-use projects.
- 8 MR. SIEMON: Well, using the same
- 9 facilities. It can be two buildings with a common
- 10 parking facility. But the key is, it's really got to
- 11 have a large share of office and residential or
- 12 you're going to have conflicts.
- MR. PARDO: It's not that you -- it's
- 14 actually the watch. In other words, if that use
- 15 happens during the day and the other one during the
- 16 night, that parking space is going to be empty.
- 17 Right now, in about one hour, you're going
- 18 to find most of the parking garages of the office
- buildings in the CBD totally empty, and the reason is
- 20 because everybody is going home.
- 21 CHAIRWOMAN MORENO: So shared parking,
- you're recommending we eliminate?
- MR. SIEMON: We're recommending that that be
- 24 deleted.
- 25 CHAIRWOMAN MORENO: Okay.

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1 MR. SIEMON: We're recommending that the
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- 2 1.25 FAR be retained. Our hesitancy of increasing it
- 3 to 1.45 is that you have a problem, and solving that
- 4 problem -- You have an existing parking deficiency in
- 5 your CBD, and that parking problem is very difficult
- 6 to meet in the future. I mean, there's very little
- 7 land and it's very expensive to build facilities, and
- 8 so we chose not to recommend -- we actually
- 9 considered eliminating the 1.25, because of that
- 10 deficiency, but we --
- 11 CHAIRWOMAN MORENO: What about Michael's
- 12 idea of permitting, you know, to go up to 2, as long
- as you provide the difference between 1.25 and 2?
- 14 MR. SIEMON: It's -- it's a balance. I
- 15 mean, it's a compromise, and obviously, it's one way
- of doing it. I do think it's not -- not -- it's
- 17 unlikely to be effective, to allow small businesses,
- 18 like small restaurants that you want to have
- 19 downtown, to pay a realistic fee in lieu of providing
- 20 parking, because the cost of those spaces is
- 21 really -- they're going to really be a deterrent to
- the formation of new restaurants and small
- 23 businesses, because the cost of actually providing a
- 24 parking space, I don't know, with land, what would
- you say, eighteen five right now?

1 MR. WILLIAM CARLSON: Cost per stall now,

- the low end would be in the 15,000s. High end would
- 3 be as high as 22.
- 4 MR. SIEMON: I said eighteen five, as an
- 5 average.
- 6 MR. PARDO: That's without the cost of
- 7 land.
- 8 MR. SIEMON: And you just can't put that on
- 9 top of a small retailer. So I think there's a
- 10 balance. I think that that might be a compromise. I
- 11 mean, I think that we would be neutral on that, that
- 12 notion.
- 13 MR. STEFFENS: Now, you're saying eliminate
- 14 the 1.45?
- MR. SIEMON: No, no, no. I'm saying
- 16 go to -- if you wanted to go to 2, and have them,
- between 1.25 and 2, pay only the increment, provide
- only the increment of parking, I think that's a
- 19 reasonable compromise.
- MR. PARDO: With a limit.
- MR. STEFFENS: But now --
- MR. PARDO: Michael said with a limit.
- MR. STEFFENS: Yeah, with some --
- MR. SIEMON: Yeah.
- MR. STEFFENS: Once they go over 2, they've

- 1 got to provide it all.
- 2 MR. SIEMON: Once they go over 2, they have
- 3 to go the whole -- they have to provide it all.
- 4 MR. PARDO: And you have to provide the
- 5 parking on site --
- 6 MR. STEFFENS: Of course.
- 7 MR. PARDO: -- because if you give -- It's
- 8 not that you pay for a permit from Bill somewhere
- 9 else.
- 10 MR. SIEMON: Well, I will say that there is
- 11 a circumstance under which I think a parking fee in
- 12 lieu for that -- for example, between 1.25 and 2,
- 13 could be effective, and that is, if you had, as some
- 14 communities do have, a downtown-wide special
- 15 assessment which is used to fund parking garages, and
- then those special assessments, which apply to
- 17 everybody on a pro rata basis, are then credited for
- 18 payments in lieu that are used to defray some of the
- 19 costs, those can be a successful program, but without
- 20 that additional commitment to provide the parking on
- 21 a scheduled provision, the payment in lieu is really
- 22 not going to help your problem. It's just going
- 23 to -- It's just not practical.
- MR. PARDO: South Miami has been a disaster.
- MR. STEFFENS: Right now, we allow 1.25,

- 1 1.45 with Med bonus.
- 2 MR. PARDO: Right.
- 3 MR. SIEMON: Right.
- 4 MR. STEFFENS: Are you saying, leave that in
- 5 place?
- 6 MR. PARDO: The bonus?
- 7 MR. SIEMON: I think that's your choice. As
- 8 you know, when we originally did our thinking, we
- 9 recommended eliminating that bonus, but I think
- 10 that's been -- a determination not to do that.
- 11 MR. PARDO: Would you agree, also, that, you
- 12 know, it's good to be able to provide an incentive
- 13 for that owner not to, you know, go into this pool of
- other owners and then build more mega-buildings
- 15 downtown?
- MR. SIEMON: That's clearly a policy
- 17 choice. I mean, I --
- 18 MR. PARDO: No, but I mean, this would --
- MR. SIEMON: Yeah.
- 20 MR. PARDO: This would create an incentive,
- 21 versus a disincentive, in other words --
- MR. SIEMON: Yes. An incentive to build
- 23 smaller buildings, that's correct.
- 24 CHAIRWOMAN MORENO: So your Code, the Code
- 25 that we are reviewing, proposes 1.25 FAR, no

- 1 parking --
- 2 MR. SIEMON: Right.
- 3 CHAIRWOMAN MORENO: -- and 1.45 with the Med
- 4 bonus? Is that already in the Code, or is --
- 5 MR. SIEMON: That is in the Code and would
- 6 now be restored.
- 7 MR. PARDO: That exists.
- 8 CHAIRWOMAN MORENO: Would now be restored.
- 9 MR. SIEMON: Right.
- 10 MR. KORGE: Both are in the Code.
- 11 MR. RIEL: Yes.
- 12 CHAIRWOMAN MORENO: Yes.
- MR. SIEMON: That's correct.
- MR. PARDO: Right.
- 15 CHAIRWOMAN MORENO: And if we wanted to add
- Michael's idea, we would have to add it?
- 17 MR. SIEMON: That's correct, yeah.
- 18 MR. PARDO: And we're talking about only in
- 19 the CBD area.
- 20 MR. SIEMON: That's correct.
- 21 CHAIRWOMAN MORENO: Okay. Next one?
- MR. SIEMON: The --
- 23 CHAIRWOMAN MORENO: The one per 350, what
- 24 are we suggesting? Are we leaving it at 1/350, or
- are we coming down on that?

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1 MR. PARDO: Coming down, you mean --
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- 2 CHAIRWOMAN MORENO: One to 300 or --
- 3 MR. PARDO: You mean, requiring more
- 4 parking?
- 5 CHAIRWOMAN MORENO: Yeah.
- 6 MR. RIEL: I think what -- how we left that
- 7 is, we -- it's remained at one to 350, but we kind of
- 8 deferred to, obviously, the Parking Advisory Board in
- 9 terms of what they would suggest, and they have
- 10 suggested somewhere one to 300, but we can certainly
- 11 reduce that further, which means more parking.
- 12 CHAIRWOMAN MORENO: Eric, isn't there a
- 13 nationwide standard, some studies that have been done
- 14 as to what --
- 15 MR. RIEL: It's different for every city. I
- can tell you this, some of them have one to 200, some
- of them have one to 200. I mean, some have one to
- 18 200 plus quest spaces. It's really -- it's all
- 19 across the Board.
- 20 MR. PARDO: If you go to New York City and
- 21 Chicago, they have a transit system that we --
- 22 CHAIRWOMAN MORENO: Yeah, but let's forget
- 23 about New York City or Chicago. What about City of
- 24 Miami, City of Miami Beach, City of Hialeah? What
- 25 are they doing?

1 MR. RIEL: We can get that information. I

- 2 know we do have that information.
- 3 MR. PARDO: But why would you compare
- 4 yourself to Hialeah? I don't understand.
- 5 CHAIRWOMAN MORENO: I just want to know the
- 6 gamut of our county. I mean, they're all --
- 7 MR. PARDO: But I think it's --
- 8 CHAIRWOMAN MORENO: Obviously, Hialeah is
- 9 one extreme.
- 10 MR. PARDO: Yeah.
- 11 CHAIRWOMAN MORENO: Miami Beach is another.
- 12 But a city that has mass transit like Chicago or New
- 13 York --
- MR. PARDO: Cristina, but the ULI, the
- 15 national standard, is based on major cities. It's
- 16 not based on cities like Hialeah.
- 17 CHAIRWOMAN MORENO: They're just cities
- 18 that have decent public transportation. You know,
- 19 you can't compare Miami to New York City, that has a
- 20 subway system, or to Chicago, that has a subway
- 21 system.
- 22 MR. PARDO: But the national standards are
- 23 based on major cities, not like Hialeah. That's why
- I'm asking, why would you compare Hialeah?
- 25 CHAIRWOMAN MORENO: I was just suggesting --

1 MR. SIEMON: Are you talking about just in

- 2 the CBD?
- 3 CHAIRWOMAN MORENO: -- a gamut of cities --
- 4 MR. PARDO: Other cities? Other cities?
- 5 CHAIRWOMAN MORENO: -- in Dade County.
- 6 MR. PARDO: Okay.
- 7 MR. STEFFENS: Can we also find out what
- 8 kind of parking requirements banks are requiring
- 9 developers to provide?
- MR. RIEL: Banks?
- 11 CHAIRWOMAN MORENO: Lenders.
- 12 MR. STEFFENS: Banks. Lenders won't let
- 13 people build buildings without parking, and they
- 14 probably have a fairly good feel of the market.
- MR. SIEMON: I'm going to step right into
- it, but that's the way it is. I think that I would
- 17 tell you that the average right now in South Florida,
- 18 outside of Downtown Miami, which is really the
- 19 only -- maybe a little bit in Downtown Fort
- 20 Lauderdale. Commercial retail that is primarily
- 21 reliant on automobiles is somewhere between the one
- 22 space per 200 and one space per 250 square feet, and
- 23 I think you won't find anybody outside that. And so
- one per 300 is very light.
- 25 MR. STEFFENS: Commercial retail?

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1 MR. SIEMON: Commercial retail.
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- 2 MR. KORGE: What about office?
- 3 MR. SIEMON: Office is probably three per
- 4 thousand, I would guess is the average, so that's
- 5 333.
- 6 MR. KORGE: I'm sorry?
- 7 CHAIRWOMAN MORENO: Three per thousand.
- 8 MR. SIEMON: Three per thousand, and I'm
- 9 talking now about uses that are not in highly
- 10 transient served, where you have a lot of alternative
- 11 modes of transportation; a mode of split probably of
- 12 20 percent of your daily trips are pedestrian or
- 13 transient.
- 14 MR. PARDO: Charlie, you know that in the
- 15 City of Miami, they require, for example, for an
- 16 RU-3M or RU-4M apartment, they'll require the amount
- of parking, you know, based on how many bedrooms you
- 18 have in those, and then on top of that, they require
- 19 that you have 10 percent visitor parking.
- Now, across the street, in Unincorporated
- 21 Dade County, they don't require the visitor parking,
- 22 but the funny thing is, the same Unincorporated Dade
- 23 County, for a townhouse project, requires that you
- 24 have .25 space for visitors, but they don't recognize
- visitors for apartments.

1 You know, some of these codes, and when we

- look and we start comparing, it's a little dangerous,
- 3 because they were written many years ago. They did
- 4 the best that they could then, but then you have
- 5 disparities right within their own zoning code.
- 6 In other words, you mean to tell me that in
- 7 certain apartments, you know, certain apartment
- 8 zoning, you don't have visitor parking, but in
- 9 townhouses you do, or vice versa? I --
- 10 CHAIRWOMAN MORENO: Can we get a
- 11 recommendation?
- MR. KORGE: Well, that's what I was going to
- 13 get to. You said one for 200 to 250 for commercial
- retail, and one per 333 or thereabouts, three per
- thousand, for commercial office.
- MR. SIEMON: For office, professional
- 17 office.
- 18 MR. KORGE: Right.
- 19 MR. SIEMON: That's not corporate office.
- 20 That's multi-tenant office buildings.
- 21 MR. STEFFENS: How would commercial retail
- 22 change for restaurants?
- MR. SIEMON: Well, there's some communities
- 24 that deal with it separately and they have a separate
- 25 category, and there are two standards that I'm

1 familiar that are used in South Florida. One is on

- 2 gross floor area. The other is on customer service
- 3 area. Because that's really where the service demand
- 4 is drawn, and the average, I would guess, for
- 5 effective, and probably what a good lender is looking
- for on a free-standing restaurant, is something on
- 7 the order of nine per gross thousand square feet, or
- 8 about one every 50 square feet of customer service
- 9 area.
- 10 MR. PARDO: When you're in the CBD area, in
- 11 the CBD area --
- 12 MR. SIEMON: A different situation.
- MR. PARDO: -- it's a completely different
- 14 situation, and your example of the restaurant is --
- 15 you know, City of Coral Gables does it based on
- 16 gross, and Unincorporated Dade County does it based
- on gross plus one per 50 for the patron area, seating
- 18 area. So they -- when you look at both of them and
- 19 you actually tabulate the same restaurant in one and
- 20 the other, they're about the same. You know, it's --
- 21 at the end of the day, you end up, unless it's a huge
- 22 restaurant --
- MR. SIEMON: You're talking about a rule of
- 24 general application, in any event.
- MR. STEFFENS: You're going to make a

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1 recommendation to us on this?
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- 2 MR. SIEMON: We certainly can. If you want
- 3 us to give you our best recommendation --
- 4 CHAIRWOMAN MORENO: Yes.
- 5 MR. STEFFENS: With --
- 6 MR. SIEMON: -- for your community, for each
- of these categories, we'd be glad to do that. We
- 8 have not done that before.
- 9 MR. STEFFENS: Could you, along with the
- 10 recommendation, give the source --
- 11 MR. SIEMON: We'll document the source of
- 12 the information that we're giving.
- 13 CHAIRWOMAN MORENO: Great. That's --
- MR. SIEMON: By the way --
- MR. STEFFENS: In a little matrix?
- MR. SIEMON: By the way -- Well, I don't
- 17 know if I can get it in a matrix. Wendy almost
- 18 killed me when I did a matrix last time for you.
- MR. RIEL: No, killed me.
- 20 MR. SIEMON: Interestingly, I have a
- 21 private study, it's proprietary, but the only
- 22 variable we found on -- We were looking at our
- 23 bedrooms and square footage, a variable in terms of
- 24 parking demand, and we found, interestingly, that the
- 25 curve is, if you put it on value per square foot,

- starting on the left to right, and it goes from zero
- 2 to -- up to a thousand dollars per square foot in the
- 3 survey, and it's very high at the low end and goes
- 4 down in the middle, and it's up at 3.4 per unit at
- 5 the high end, and that's --
- 6 MR. PARDO: Where was your proprietary one
- 7 done, what city?
- 8 MR. SIEMON: It was done in a series of
- 9 communities in Broward and Palm Beach Counties, which
- 10 I don't think are very, in terms of parking demand,
- 11 dissimilar to Coral Gables. I'd never use it in
- 12 Miami, but I think in Coral Gables, it's pretty
- 13 informative. But the variable --
- MR. PARDO: Right.
- 15 MR. SIEMON: -- is the value -- the cost or
- 16 the value of the property, not the number of
- 17 bedrooms, et cetera.
- 18 MR. PARDO: You know, Charlie, you could get
- 19 a real good handle on the residential end of it.
- 20 That's pretty simple. But when you start getting
- 21 into commercial uses, commercial uses vary so much
- because, for example, if you have a phone bank, you
- 23 pack those people in that office like sardines, and
- obviously, you're going to have more cars.
- 25 If you have a medical office, you're going

1 to pack them in a lot more than if you have

- 2 another -- let's say a title company or some other
- 3 type of company.
- 4 Commercial uses, the way that the Code
- 5 exists today tries to address those different
- 6 commercial uses, and it does a pretty good job, and I
- 7 think that it just doesn't require enough parking,
- 8 because what we were able to do 25 years ago required
- 9 more square footage of office use per person than it
- 10 does today, simply through the use of computers. You
- 11 could have more people doing substantially more work
- 12 but in much less square footage.
- 13 So you could have an office where before,
- 14 you might have, let's say, six office workers in
- 15 1,800 square feet. Today, you might be able to have
- 16 12 office workers within the same square footage.
- 17 So, therefore, your real impact, because of lack of
- 18 public transportation, now becomes on that use,
- 19 because of new technology.
- 20 Would you agree with that, Charlie?
- 21 MR. SIEMON: Yeah. I mean, the standard
- 22 rules are increasingly ineffective because the change
- 23 in technology -- the population per square foot of
- office now varies dramatically, depending on where
- 25 you are. Suburban square footage is way down right

1 now. Urban square footage, for reasons I don't

- 2 understand, is up.
- 3 MR. PARDO: Because of traffic.
- 4 MR. SIEMON: And so, whatever you're doing,
- 5 you are forced to deal with rules of generality, and
- 6 I think we can give you some recommendations --
- 7 CHAIRWOMAN MORENO: Okay.
- 8 MR. SIEMON: -- of good rules of generality,
- 9 but, you know, what is -- IBM building in Boca Raton
- 10 was at one per -- one employee per 250,000 -- 250
- 11 square feet --
- 12 MR. PARDO: Right.
- MR. SIEMON: -- in 1985, and today the
- 14 multi-tenant entities that are occupying it have one
- 15 employee every 128 square feet.
- MR. PARDO: And you see, that's what I'm
- 17 concerned with, that we must --
- MR. SIEMON: Single --
- 19 MR. PARDO: We must consider that, and we
- 20 have to be so careful, and that point that you made
- 21 about suburban -- suburban office space going up
- 22 exponentially, it's the only way that people have to
- 23 keep their rents down, because of the cost of land,
- 24 and also, workers are getting a little tired of
- 25 getting into traffic for an hour and a half, average,

1 nation -- no, I'm sorry, an hour and 45 minutes,

- 2 nationwide, one way, to their office destination.
- 3 CHAIRWOMAN MORENO: Okay, let's conclude,
- 4 then. You're going to come up with recommendations
- on new parking requirements for each of the uses?
- 6 MR. SIEMON: And we would join in the
- 7 Parking Advisory Board's recommendation that you
- 8 don't have a different standard adjacent to
- 9 residential. You ought to have the right standard
- 10 for retail --
- 11 CHAIRWOMAN MORENO: For everybody.
- 12 MR. PARDO: -- wherever it is.
- 13 CHAIRWOMAN MORENO: The standard should be
- 14 what is necessary to park the use.
- MR. SIEMON: The use, period.
- 16 CHAIRWOMAN MORENO: Okay, and you agree with
- 17 the Parking Advisory Board that you don't want shared
- 18 parking, as well as with Mr. Carlson, because of the
- 19 nature of the development --
- 20 MR. SIEMON: We think there's very limited
- 21 opportunity, given the pattern of development, even
- in your CBD.
- 23 CHAIRWOMAN MORENO: Right, because retail
- 24 and residential overlap, basically.
- MR. SIEMON: Right.

1 CHAIRWOMAN MORENO: And that's the mixed use

- 2 we see, is retail and residential.
- 3 MR. SIEMON: Or office and retail.
- 4 CHAIRWOMAN MORENO: Is that the end of the
- 5 parking --
- 6 MR. SIEMON: That's the end of my parking
- 7 contribution.
- 8 CHAIRWOMAN MORENO: Okay.
- 9 Mr. Carlson or Mr. Donsky, do you have any
- 10 further comments on that?
- 11 MR. WILLIAM CARLSON: No.
- MR. PARDO: I have a question for Mr.
- 13 Carlson.
- MR. WILLIAM CARLSON: Mr. Donsky has gone.
- 15 CHAIRWOMAN MORENO: Okay.
- MR. WILLIAM CARLSON: If you have any
- 17 further questions of me --
- MR. PARDO: I have a question for you,
- 19 Bill. The North Gables apartment district --
- MR. WILLIAM CARLSON: Yes.
- 21 MR. PARDO: -- we studied that many years
- ago, and we came up with a very thorough report and,
- 23 you know, basically, it was ignored.
- My question to you is, there's a huge
- 25 parking problem up in that area, and it's only going

1 to get worse, because of the future development of

- 2 the North Ponce area and other projects that are
- 3 being built, apartment buildings that are being
- 4 built.
- 5 The more that gets developed, would you
- 6 consider looking at the parallel parking
- 7 configuration on some of those smaller streets,
- 8 conceptually, and looking at the potential of turning
- 9 some of those streets one way and going in with
- 10 angled parking and tripling or quadrupling the amount
- of on-street parking?
- 12 MR. WILLIAM CARLSON: As to what you get
- from an angle, it's one and a half to one.
- MR. PARDO: Okay.
- 15 MR. WILLIAM CARLSON: You get one and a half
- 16 stalls angle, to one stall parallel. Most
- 17 definitely. It's a Public Works issue, and would I
- 18 be favorably disposed toward adding additional
- 19 parking if, from a traffic engineering perspective,
- it can be done? Yes.
- 21 MR. PARDO: Because that was one of the
- 22 recommendations we made 15 years ago, and the thing
- is that right now, we can't afford very much in the
- 24 City, and we already own the public right-of-way and
- 25 it may not take a huge investment to be able to

- 1 provide parking relief to those areas.
- 2 MR. WILLIAM CARLSON: The big issue there is
- 3 one from traffic engineering. There is a very strict
- 4 requirement in terms of radius of turn --
- 5 MR. PARDO: Right.
- 6 MR. WILLIAM CARLSON: -- when you're backing
- 7 out of an angled stall.
- 8 MR. PARDO: Right.
- 9 MR. WILLIAM CARLSON: And from a parking
- 10 perspective, it's all plus plus, so I'm in favor of
- it, as long as the traffic engineering positioning
- 12 can be worked out effectively, of course.
- MR. PARDO: Well, you know, how can we
- 14 get -- you know, what do we have to do to get, you
- 15 know, Parking and Public Works to start looking at
- something like that? I mean, I know we're in the
- 17 middle of this, but this is --
- 18 CHAIRWOMAN MORENO: Can you meet with Mr.
- 19 Carlson and the Public Works guy and get that going,
- and we can move on, on this Zoning Code? That would
- 21 work. I think that would be -- You have more --
- MR. WILLIAM CARLSON: I don't have to be
- 23 convinced. I'm always in favor.
- MR. PARDO: You mean, not as a Board member,
- 25 as a private citizen?

1 CHAIRWOMAN MORENO: As a Board member, if

- 2 you want, address it with them, rather --
- 3 MR. PARDO: Because I --
- 4 CHAIRWOMAN MORENO: Because that's not part
- of the Zoning Code rewrite.
- 6 MR. PARDO: Right, because --
- 7 CHAIRWOMAN MORENO: That's a problem you've
- 8 identified, and I encourage you to go forward with
- 9 it.
- 10 MR. PARDO: And the reason I bring it in is,
- 11 I think it's very important, and it was brought up in
- writing to the Planning Board, through the Blue
- 13 Ribbon Committee, for the North Gables apartment
- 14 district, and it's sitting on a shelf there at the
- 15 Planning Board, and we're sitting here, and I'm
- 16 trying to figure out why, you know, if we're looking
- 17 at parking and we're looking at off-street parking
- 18 requirements and we're looking at the public parking
- 19 garages, which is nothing more than the consolidation
- of public parking that's off-street, I'm asking for
- 21 that, you know, to be considered, simply because it
- 22 may not be a Code requirement, but it does provide
- 23 that relief that we need in that area, that we have
- been making changes to, on this Board, in that area.
- 25 So, you know, this is -- this is a way that

1 you're discussing -- we are discussing now the

- 2 possibility of parking fees, parking impact fees.
- 3 We're discussing these things, and the only reason
- 4 I'm bringing it up this way is because there isn't a
- 5 vehicle in the Code rewrite, but it does affect all
- 6 development.
- 7 MR. WILLIAM CARLSON: Well, from my
- 8 perspective, the impact fee is a necessity. It is
- 9 that when, in fact, Code is not met with parking, we
- 10 definitely need to be looking seriously at impact
- 11 fees.
- 12 MR. PARDO: Cristina, wouldn't it be a
- 13 better vehicle for this Board to direct our Planning
- 14 Director to address this issue, through the Manager's
- 15 office or through the City Commission, to look at it
- 16 and --
- 17 MR. WILLIAM CARLSON: Impact fees can go a
- 18 very long way toward paying for future parking garage
- 19 construction as it becomes necessary.
- 20 MR. PARDO: And it can also --
- 21 CHAIRWOMAN MORENO: Mr. Siemon, do we have
- 22 an impact fee recommendation in this -- the Zoning
- 23 Code rewrite?
- MR. SIEMON: We do not have one at this
- 25 point.

1 MR. RIEL: That's part of some additional

- 2 work that will be completed at a later date.
- 3 MR. KORGE: That will be a major project.
- 4 CHAIRWOMAN MORENO: Yeah.
- 5 MR. RIEL: Yes, it is, and in response to
- 6 the North Ponce study, I provided you last week each
- 7 of the recommendations from that study and provided
- 8 you a status of where it's at in the City. That was
- 9 in last week's packet, and I can get that for you, as
- 10 well. On that particular issue, I don't know what
- 11 the answer is, but of the 30 or 40 things that were
- identified, I provided a response for each of those,
- so it is not just sitting on a shelf.
- 14 CHAIRWOMAN MORENO: Okay.
- MR. PARDO: That one's not on there.
- 16 CHAIRWOMAN MORENO: All right, let's go on
- 17 to the --
- 18 MR. SIEMON: But I just want to make sure
- 19 everybody -- I don't want to have any
- 20 misunderstandings. In order to have a payment in
- 21 lieu of program for parking, you have to have in
- 22 place an actual program for the production of that
- 23 parking.
- MR. KORGE: Right.
- MR. SIEMON: That means identified,

1 scheduled locations and provisions. You can't just

- 2 collect the money and put in the bank on a hope and a
- 3 prayer that some day you'll use it.
- 4 MR. WILLIAM CARLSON: Oh, absolutely.
- 5 MR. SIEMON: I just want that to be clear.
- 6 CHAIRWOMAN MORENO: So right now, our Zoning
- 7 Code proposal does not address --
- 8 MR. SIEMON: That's correct.
- 9 CHAIRWOMAN MORENO: -- impact fee in lieu of
- 10 parking. Everything we're doing is requiring parking
- 11 on site.
- MR. SIEMON: Or exceptions.
- MR. RIEL: Correct.
- 14 CHAIRWOMAN MORENO: That would be a
- 15 future --
- MR. RIEL: Yes.
- 17 CHAIRWOMAN MORENO: -- project, after the
- 18 Zoning Code rewrite, to study that as a way of giving
- 19 relief to parking requirements.
- 20 MR. WILLIAM CARLSON: Not only parking
- 21 garage development, but the purchase of land that may
- 22 be available to be used for parking garage
- 23 construction.
- 24 CHAIRWOMAN MORENO: Is there possibility to
- 25 increase, for example, the Andalusia parking from two

- 1 stories to five stories?
- 2 MR. WILLIAM CARLSON: Yes.
- 3 CHAIRWOMAN MORENO: Okay.
- 4 MR. WILLIAM CARLSON: Absolutely. That's
- 5 another issue. You know, I know that you were
- 6 discussing the private and public participation. I
- 7 have a real problem with that, because I think that
- 8 ultimately, the public parking component, if it
- 9 doesn't suffer in the initial phases, there's a
- 10 tendency for it to suffer later on, because the
- 11 bottom line doesn't support the public component.
- 12 CHAIRWOMAN MORENO: Right.
- MR. WILLIAM CARLSON: So it becomes a
- 14 secondary consideration, and we lose control.
- 15 CHAIRWOMAN MORENO: So you agree with the
- 16 Parking Advisory Board that that public parking
- 17 should remain public?
- 18 MR. WILLIAM CARLSON: Public, correct.
- 19 CHAIRWOMAN MORENO: So that you have the
- ability to build up?
- MR. WILLIAM CARLSON: Yes.
- 22 CHAIRWOMAN MORENO: Okay.
- 23 (Thereupon, Mr. Pardo left the Commission
- 24 Chambers.)
- 25 CHAIRWOMAN MORENO: All right. Let me just

1 be clear that I understand, Mr. Siemon, where we

- 2 stand on our parking proposals.
- 3 The current proposal eliminates the shared
- 4 parking and eliminates the differences between the
- 5 CBD and the other areas, or not?
- 6 MR. WILLIAM CARLSON: It makes them the
- 7 same.
- 8 MR. SIEMON: Makes them the same.
- 9 CHAIRWOMAN MORENO: Makes everything the
- 10 same. You're going to come up with proposals on the
- 11 parking requirements that we will have?
- 12 MR. SIEMON: That's correct.
- 13 CHAIRWOMAN MORENO: And that's where we
- 14 stand right now. No impact fees at the present time.
- 15 That's part of a long-term project, where Mr. Carlson
- 16 would have to identify projects that can support the
- imposition of that impact fee.
- 18 MR. WILLIAM CARLSON: Which I propose to do.
- 19 CHAIRWOMAN MORENO: Okay.
- 20 MR. SIEMON: And the only other thing is, we
- 21 have added a parking standard for a number of uses
- that were otherwise permitted in the Code, but didn't
- 23 have a standard. That, we have already done, and we
- 24 will go back and check those as we go through the --
- 25 CHAIRWOMAN MORENO: As part of your --

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1 MR. SIEMON: Right.
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- 2 CHAIRWOMAN MORENO: -- recommendation for
- 3 parking requirements. Okay.
- 4 Is there anyone in the public that wants to
- 5 address this, on the parking issue only?
- 6 MRS. SALDARRIAGA: I was not sworn in.
- 7 CHAIRWOMAN MORENO: You need to sign in and
- 8 you need to be sworn in, please.
- 9 (Inaudible comments between Board members)
- 10 MS. SALDARRIAGA: My name is Phyllis
- 11 Saldarriaga. I live at 2711 Segovia Street.
- 12 I have something about the parking,
- 13 listening to everybody. Mr. Steffens mentioned that
- 14 you want to encourage people to keep small
- 15 buildings. Well, it's very difficult, since people
- 16 are allowed to aggregate land and build larger
- 17 buildings. Why not, instead of -- you can encourage
- 18 people to build smaller buildings by charging -- the
- 19 people who want to build larger buildings and
- 20 aggregate land, you can charge them a fee to have the
- 21 space that you have now for parking -- to charge them
- 22 a fee so that you can build up the parking, since the
- 23 City doesn't have the money to build more levels of
- 24 parking, for instance, on Andalusia. Why can't we
- 25 have -- You people were thinking about or somebody

1 was thinking about building an apartment building or

- 2 an office building on Andalusia and using that
- 3 parking space that belongs to the City of Coral
- 4 Gables, but I think that we should keep that as a
- 5 parking garage so we can build up the levels.
- 6 CHAIRWOMAN MORENO: We have agreed to that.
- 7 MRS. SALDARRIAGA: You have agreed to that?
- 8 CHAIRWOMAN MORENO: Yes.
- 9 MRS. SALDARRIAGA: Oh, good. And I'm just
- 10 saying, charge people a fee, if you don't -- you
- 11 know, if they're going to aggregate properties,
- 12 charge them a fee, which would go to building more
- 13 levels.
- 14 All right, that's all I have.
- 15 CHAIRWOMAN MORENO: Thank you very much.
- 16 (Inaudible discussion between Board
- members)
- 18 CHAIRWOMAN MORENO: Eric, I'd like to take
- 19 a break, but could you tell us what our next topic
- will be, so that the public knows?
- 21 MR. RIEL: First, I just want to make sure I
- 22 interpret the Board's recommendation on this --
- 23 CHAIRWOMAN MORENO: Okay.
- 24 MR. RIEL: -- because I want to make sure
- 25 I'm not putting down here -- Basically, you're

1 agreeing with the Parking Advisory Board

- 2 recommendations?
- 3 MR. KORGE: We haven't taken a vote on
- 4 anything.
- 5 MR. RIEL: I'm not asking you vote. I
- 6 just -- well, I need to have something to write down
- 7 in the column here, in terms of --
- 8 MR. KORGE: Could I make a suggestion? I
- 9 think, for me at least, I'd like to hear the
- 10 recommendation that Charlie is going to bring us.
- 11 MR. RIEL: I've got that information. I've
- 12 got that written down.
- MR. KORGE: And then, based on that, we
- 14 can, I mean --
- 15 CHAIRWOMAN MORENO: Make a recommendation.
- MR. KORGE: Right, make a recommendation.
- MR. RIEL: Fine.
- 18 CHAIRWOMAN MORENO: I think it --
- MR. KORGE: Until then, nothing has been
- 20 decided.
- 21 CHAIRWOMAN MORENO: Okay, but we --
- MR. RIEL: I just want to make sure I
- 23 capture --
- 24 CHAIRWOMAN MORENO: I think, you know, our
- 25 consensus seems to be, we accept the recommendation

of deleting the shared parking, and we're looking to

- 2 Mr. Siemon to give us some ideas on parking
- 3 requirements.
- 4 MR. KORGE: Would you like a motion on
- 5 deleting the shared parking right now?
- 6 CHAIRWOMAN MORENO: Would you like that?
- 7 MR. RIEL: That's -- yeah, that would make
- 8 it clearer.
- 9 MR. KORGE: I move that we delete shared
- 10 parking.
- 11 MR. STEFFENS: Second.
- 12 CHAIRWOMAN MORENO: Vote? Call the roll.
- MS. MENENDEZ-DURAN: Tony Gonzalez?
- MR. GONZALEZ: Yes.
- MS. MENENDEZ-DURAN: Tom Korge?
- MR. KORGE: Yes.
- 17 MS. MENENDEZ-DURAN: Felix Pardo?
- MR. STEFFENS: Absent.
- MS. MENENDEZ-DURAN: Michael Steffens?
- MR. STEFFENS: Yes.
- 21 MS. MENENDEZ-DURAN: Cristina Moreno?
- 22 CHAIRWOMAN MORENO: Yes.
- MR. RIEL: Okay.
- 24 CHAIRWOMAN MORENO: What will be our next
- 25 topic, before we go?

1 MR. RIEL: The next topic is -- bear with

- 2 me here -- Policy 5, Planned Area Development,
- 3 Page 4.
- 4 CHAIRWOMAN MORENO: Okay. So our next topic
- 5 will be Planned Area Development. We'll take a
- 6 ten-minute break.
- 7 (Thereupon, a recess was taken, after which
- 8 Mr. Pardo rejoined the Board.)
- 9 CHAIRWOMAN MORENO: Are we ready?
- 10 MR. SIEMON: We are ready. We're on the top
- of Page 4, Policy 5.
- 12 There are two miscellaneous zoning district
- issues that we've identified. The first is the
- 14 planned area development process. We have proposed
- 15 two basic changes to that. One is to increase the
- 16 PAD FAR, floor area ratio, from 2.5 to 3.0, with 3.5
- 17 with the bonus, where the bonus is available, and the
- other is to reduce the minimum parcel size to two
- 19 acres. We think, in a built environment, using a
- 20 planned -- an effective planned area development
- 21 device is a very efficient way of promoting quality
- infill development, and that's the underlying
- 23 motivation for these changes.
- 24 CHAIRWOMAN MORENO: Can you explain to me a
- 25 little bit? We haven't had planned area developments

1 before this Board, that I can remember. We've had

- 2 the mixed-use overlay district. Is this in lieu of
- 3 or --
- 4 MR. RIEL: We've had two PADs that have come
- 5 before the Board.
- 6 MR. KORGE: One on Ponce and --
- 7 MR. PARDO: The Burger King.
- 8 MR. KORGE: -- Riviera?
- 9 MR. RIEL: And the names are just slipping
- 10 my mind.
- 11 MR. KORGE: Ponce and Riviera?
- 12 MR. RIEL: One was across from the hospital,
- 13 Doctors' Hospital.
- 14 CHAIRWOMAN MORENO: Oh.
- MR. RIEL: The other one --
- 16 CHAIRWOMAN MORENO: The one that's at --
- 17 MR. RIEL: -- was across from the Christmas
- 18 tree lot on U.S. 1.
- 19 MR. KORGE: The one on Ponce and Riviera.
- 20 MR. RIEL: The Bahamian Villa -- no, Bermuda
- 21 Village is one name, and I can't remember the other.
- 22 CHAIRWOMAN MORENO: The one Ms.
- 23 Plater-Zyberk designed, right?
- MR. RIEL: That was a PAD.
- MR. PARDO: No, but the Burger King site was

- 1 a PAD, also.
- 2 MR. RIEL: That went through this Board.
- 3 That was prior to --
- 4 MR. PARDO: Right. It was actually
- 5 approved, and then Burger King backed out after they
- 6 approved it, and they went to Blue Lagoon, or --
- 7 yeah, Blue Lagoon.
- 8 MR. RIEL: Yeah, actually, that went through
- 9 a different process. That went through a -- the
- 10 State.
- 11 CHAIRWOMAN MORENO: Okay, anyway, how would
- 12 that work now with this? Because I see that you're
- 13 eliminating the mixed D3 district.
- MR. STEFFENS: Oh, you're just talking about
- 15 the --
- 16 MR. SIEMON: I'm just talking about the
- 17 first one right now.
- 18 MR. KORGE: He's right there.
- 19 CHAIRWOMAN MORENO: Oh, okay. I'm sorry.
- 20 MR. SIEMON: The first one. Mixed use is
- 21 separate.
- 22 CHAIRWOMAN MORENO: Okay.
- 23 MR. SIEMON: Then you have three -- If there
- 24 are no other questions about that first issue, the
- 25 second issue is --

1 MR. KORGE: Well, yeah, I have a question.

- 2 MR. SIEMON: Okay, I'm sorry.
- 3 MR. PARDO: Lots of questions.
- 4 MR. KORGE: Why are you recommending that?
- 5 MR. SIEMON: The reduction in the lot area
- 6 is to -- we think it's a useful tool.
- 7 MR. KORGE: Yeah.
- 8 MR. SIEMON: And we think looking at what
- 9 people want to do and what the opportunity to provide
- 10 an incentive, the additional .5, which brings it into
- 11 line with a number of other classifications -- why
- would you use the PAD and give up an FAR that's
- otherwise achievable in a district?
- MR. KORGE: Oh, I see. So, if they don't
- use a PAD, they're in a lower --
- MR. SIEMON: They're in a district that
- 17 actually has a higher FAR.
- 18 MR. RIEL: Right. Their actual underlying
- 19 zoning allows for more intensive use.
- MR. KORGE: Okay.
- 21 MR. SIEMON: They penalize themselves to use
- 22 a device that we think will create better design and
- 23 better outcome.
- MR. KORGE: Right.
- 25 MR. PARDO: Charlie, can you -- Charlie, can

1 you explain where PADs can be used in the City?

- 2 MR. RIEL: They can be used anywhere.
- 3 MR. SIEMON: Anywhere.
- 4 MR. PARDO: Single-family residential areas?
- 5 MR. SIEMON: No, excuse me.
- 6 MR. PARDO: Townhouse areas that we've
- 7 developed right now?
- 8 MR. RIEL: Yes.
- 9 MR. PARDO: Apartment areas?
- 10 MR. SIEMON: MF 1, MF 2, CL, C --
- MR. PARDO: Let's go back to the
- 12 apartment --
- MR. SIEMON: -- I.
- 14 MR. PARDO: -- the apartment district, the
- 15 experimental district that we developed. Now you
- 16 can -- That's what it's called, right, the
- 17 experimental -- the one that we're using as a test
- 18 area. Now, in that area, if you -- What is the
- 19 advantage to, let's say, a developer? Can he build
- 20 more now within that same district that we just
- 21 approved something that we never even --
- MR. SIEMON: It's actually a device that
- 23 allows a little more flexibility to fit a project,
- 24 and I think the Plater-Zyberk project across from
- 25 Doctors' Hospital is the best example of how

something that doesn't fit the standard mold, how you

- 2 can, on some rational basis, manipulate the
- 3 standard -- the design process to allow it on a
- 4 case-by-case project.
- 5 MR. PARDO: On Liz's project, though, on
- 6 Liz's project, one of the things about that was that
- 7 there were a certain amount of townhouse properties,
- 8 and then those townhouse properties that had been
- 9 vacant for many years were bordered on one side by
- 10 the Riviera golf course, on the other side and
- 11 directly across the street by the use of the
- 12 hospital, which is the S use of the hospital. The
- difference there was that it was in a very controlled
- 14 sliver which was already built out, except for one
- 15 site of duplexes already when you were running to the
- 16 west.
- 17 The question I have and the problem I have
- 18 is that in that particular case, this is a great
- 19 device to avoid variances, based on the way the Code
- is written today and tomorrow, but at the same time,
- 21 if you allow PADs anywhere, within any district that
- doesn't have those limitations, you could have a
- 23 conceivable problem. That commercial area across the
- 24 street -- This applicant was able to come in and
- 25 actually reduce the amount of permitted units just by

- 1 taking lot by lot, times two for the units, and they
- were able to do something, and they actually -- part
- 3 of their application was that they actually reduced
- 4 the amount of overall units, if memory serves me
- 5 right.
- 6 So my question -- and the danger about this
- 7 is that all of a sudden you take the Code
- 8 requirements, let's say, in this apartment district,
- 9 and basically, you've taken off all constructs, all
- 10 limitations from a design standpoint. So I'm for,
- 11 you know, great design and all that, but the other
- 12 thing is, I'm also for controlling, you know, what --
- 13 what the rules are, and my question is, all of a
- 14 sudden, with a PAD, you could eliminate all setbacks
- 15 in that area.
- 16 MR. RIEL: Let me respond. Let me respond.
- 17 MR. PARDO: You could use it as an entity --
- and the other thing is, Eric, that one of the things
- 19 that Liz, in her presentation, was, you know, George
- 20 Merrick had X amount of villages that were never
- 21 executed, and this could conceivably be looked at as
- 22 a future village.
- I don't have a problem with that product
- 24 after it was built, but I have a lot of -- a lot of
- concern, you know, about, in the wrong hands, what

- 1 that could do.
- 2 MR. RIEL: First off, the PAD process, the
- 3 way it's currently written, and Charlie went over a
- 4 couple minor changes, it's a process that requires
- 5 public hearing review. It comes before this Board
- 6 and the City Commission. It has to go through three
- 7 required public hearings, one here, two at the City
- 8 Commission.
- 9 There's criteria that allow flexibility in
- 10 design and allow for reductions in setbacks and
- 11 reductions -- and increases in open space. There's
- 12 all types of flexibility. It's a good tool that
- 13 Staff uses to work with a property owner, as well as
- 14 with the adjoining neighborhood. In other words, we
- 15 have a lot of flexibility in terms of requiring more
- open space, more setbacks, if it's adjacent to a
- 17 single-family home, rather than just a project going
- 18 through the Board of Architects and going to the
- 19 Board of Adjustment just on setback, and the site
- 20 plan basically doesn't go, except for the Board of
- 21 Architects, and the Board of Adjustment only deals
- 22 with the variance issue.
- So, in my judgment, and I've utilized PADs
- in a number of cities that I've worked for, it's a
- 25 great tool. It's very flexible for where both

- 1 parties -- and when I say both parties, the property
- owner and developer, as well as the City, and there's
- 3 an established public benefit to the design, and I
- 4 find it a very, very -- a process that just, I think,
- 5 both sides win.
- 6 MR. PARDO: What is the FAR maximum in that
- 7 area we were just discussing right now?
- 8 MR. RIEL: The FAR maximum in that area?
- 9 MR. PARDO: Right.
- 10 MR. RIEL: I'm not sure. I mean, that
- 11 application --
- 12 MR. KORGE: As I understand the changes,
- 13 you're basically taking away disincentives to go the
- 14 PAD route, because you're going to conform the FAR to
- 15 the --
- MR. RIEL: Underlying.
- 17 MR. KORGE: -- the underlying FAR --
- MR. RIEL: Correct.
- 19 MR. KORGE: -- that would be allowed if they
- 20 don't opt for a PAD.
- 21 MR. RIEL: Correct. What happened was, they
- 22 did -- when they talked about the PAD process in the
- early eighties, they went through, created the
- ordinance, and then at one of the last hearings they
- 25 reduced the FAR, and by reducing that FAR, as Charlie

indicated, it's less than what you're permitted by

- 2 right. So no one has come through, in the 25 years
- 3 that we've had the regulations, except for in the
- 4 past two years, and those projects have been
- 5 residential projects.
- 6 MR. PARDO: So let's say that your side
- 7 setback in this apartment area, which is bordered by
- 8 single-family residential, is 20 feet.
- 9 MR. RIEL: Okay.
- 10 MR. PARDO: Staff -- Staff can say, you
- 11 know, Mr. Developer, or Miss Developer, I think that
- 12 five feet -- they could live with five feet. Where's
- the protection for the single-family?
- MR. RIEL: We could also say -- you could
- 15 make that 20 feet.
- 16 MR. KORGE: They have public hearings.
- 17 CHAIRWOMAN MORENO: There's three public
- 18 hearings.
- 19 MR. GONZALEZ: It has to come here.
- 20 MR. PARDO: Okay, let's talk about the
- 21 public hearing process. The public hearing is, the
- 22 public can come out, affected residents can come
- out. But if Staff recommends it, in the eyes of the
- 24 court, it is a professional recommendation that
- 25 basically will trump the voice of the neighbor that's

- 1 directly affected.
- 2 MR. STEFFENS: It doesn't trump my voice.
- 3 CHAIRWOMAN MORENO: It doesn't trump your
- 4 voice.
- 5 MR. PARDO: No.
- 6 CHAIRWOMAN MORENO: I've never seen any of
- 7 us stopped by the fact that Staff is recommending
- 8 it. We address it and we hear the people from the
- 9 public, and they recommended a project, I remember,
- 10 on that fireman's --
- 11 MR. RIEL: It was denied by this Board,
- 12 seven-zero.
- 13 CHAIRWOMAN MORENO: And it was recommended
- 14 by them.
- MR. PARDO: Right, but --
- 16 CHAIRWOMAN MORENO: So, I mean, if there's a
- 17 public hearing, there's plenty of protection.
- 18 MR. PARDO: But what I'm saying is that
- 19 there's certain standards, and the standards that
- 20 exist --
- 21 CHAIRWOMAN MORENO: And sometimes those
- 22 standards need to have flexibility, and that's what
- the PAD does.
- MR. PARDO: Well --
- 25 MR. RIEL: Those standards --

1 MR. KORGE: Or else you end up with a worse

- 2 project.
- 3 CHAIRWOMAN MORENO: Yeah.
- 4 MR. PARDO: No, but this is what you call
- 5 basically, you've taken -- you know, you've taken
- 6 certain formulas and certain requirements and you've
- 7 basically said, "You know what? Now we're going to
- 8 go one step beyond. Now there are no requirements."
- 9 It's all completely subjective.
- Now, if one of the reasons that we're going
- 11 through this Code rewrite is to clean it up and do
- these things, doesn't it bother you as far as the
- 13 possibility that you may be allowing something that
- 14 will occur in the future that takes away some of the
- 15 protections that are there for the people that are
- 16 being affected? Not the developer --
- 17 CHAIRWOMAN MORENO: No, because I think -- I
- think the fact that people have to have three public
- 19 hearings is a tremendous disincentive, to begin
- 20 with. So the only reason they're going to come here
- 21 is because their project needs it. If they can build
- it within the parameters, they're not going to come.
- 23 MR. KORGE: The last two projects -- the
- 24 only two projects in recent memory that have done
- 25 that are materially better projects than they would

- 1 have been had they been built to right.
- 2 MR. PARDO: But the amount of units -- Tom,
- 3 you know, I don't disagree with what you've just
- 4 said, and going back to Liz's example, they've
- 5 reduced the amount of units. What if they would have
- 6 said, "You know what? We want to maximize the amount
- 7 of units"?
- 8 CHAIRWOMAN MORENO: Then we could have said
- 9 no.
- 10 MR. PARDO: But, you know --
- 11 CHAIRWOMAN MORENO: One of the reasons we
- 12 approved that project was because they were reducing
- 13 the amount.
- 14 MR. PARDO: Why increase the FAR? What
- 15 tangible benefit --
- 16 MR. STEFFENS: That only relates to
- 17 commercial properties. It doesn't relate to the
- 18 residential properties.
- MR. PARDO: Again, why increase the FAR?
- MR. STEFFENS: Because nobody is taking
- 21 advantage of it and --
- MR. KORGE: Because it acts as a
- 23 disincentive.
- MR. PARDO: Oh, so you --
- 25 MR. KORGE: If you have -- if your FAR is

- allowed at 3.0, by right, but to get a PAD approved,
- 2 you can only go to 2.5, it's going to take a heck of
- 3 a lot more than a good plan to get you to go to PAD.
- 4 It just doesn't make economic sense to do it.
- 5 CHAIRWOMAN MORENO: Right.
- 6 MR. PARDO: Well, if you move the envelopes
- 7 and you leave your FAR where it is, you could
- 8 conceivably build a much more profitable building,
- 9 too.
- 10 MR. KORGE: All I know is, if I owned the
- land and I had a choice between building to right at
- 12 3.0, or a PAD at 2.5, I'm very -- you know, I'm
- 13 building it for profit --
- MR. PARDO: Okay.
- MR. KORGE: -- it's not where I'm going to
- 16 live -- I'm much more likely to go, as of right, to
- 17 3.0 unless there's something that makes it virtually
- 18 impossible. I don't see any --
- MR. PARDO: Okay, let me --
- 20 MR. KORGE: -- negative to this when we've
- 21 got in place a system that protects the public by
- 22 public hearings, it goes to a board that's appointed
- and independent, and then it goes to the Commission
- 24 again.
- MR. PARDO: Okay, here's the problem. Let's

1 say, look at the incentives that have been created in

- 2 the past. We created an incentive to actually reduce
- 3 the amount of parking for Mediterranean -- based on
- 4 the Mediterranean Ordinance, for Mediterranean
- 5 design. Eventually, that was taken out of the Code,
- 6 because it was a huge mistake. Created an incentive
- 7 for TDRs to increase on top of Mediterranean -- on
- 8 top of Mediterranean bonuses, again, all to be able
- 9 to promote these things, and then now that's become a
- 10 hot potato, the TDR on top of the Mediterranean.
- 11 When you create incentives, you won't --
- 12 MR. KORGE: It's not an incentive. There's
- an existing disincentive to use a PAD right now.
- 14 CHAIRWOMAN MORENO: It's an equalizing
- 15 provision.
- 16 MR. KORGE: We're equalizing it. We're
- 17 taking out of the decision-making process --
- MR. PARDO: Okay.
- MR. KORGE: -- the difference in the FAR
- 20 between a PAD application and an as-of-right
- 21 construction.
- MR. STEFFENS: We're not giving them any
- 23 more than they're entitled to.
- 24 MR. KORGE: We're not giving them -- This is
- 25 what they would be entitled to if they built as of

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1 right.
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- 2 CHAIRWOMAN MORENO: Okay, I'm going to
- 3 close the discussion.
- 4 Anybody in the public that's going speak --
- 5 MR. SIEMON: Could I just clarify --
- 6 CHAIRWOMAN MORENO: Yes.
- 7 MR. SIEMON: -- a couple of things?
- I mean, in the summary, we haven't recited
- 9 everything that's in there. The FAR I described
- 10 applies in the nonresidential components only.
- 11 There's an explicit provision that says, through the
- 12 PAD, you cannot increase residential densities.
- 13 Second, there is a required finding by both
- 14 this body and the City Commission that whatever
- 15 deviations are -- from the Code are equivalent to or
- 16 superior to those minimum standards of the Code.
- 17 That's an explicit obligation you must find in order
- to be able to approve the PAD. And so that's why we
- 19 feel comfortable that this device makes sense. We
- 20 did add that separate --
- 21 MR. PARDO: Charlie, just so I understand,
- you're promoting bigger buildings, right?
- MR. SIEMON: No.
- MR. PARDO: Because you just gave them more
- 25 FAR.

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1 MR. SIEMON: No. In the nonresidential
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- districts, they get three right now, if they don't go
- 3 to the PAD, and what's happened is, they build a
- 4 three, but they don't take advantage of the
- 5 opportunities to achieve a better design.
- 6 MR. PARDO: Wait a minute. I'm sorry, I
- 7 missed this. If you increased the FAR -- and I just
- 8 asked you, "You're promoting bigger buildings." You
- 9 said, "No." What did I miss?
- 10 MR. SIEMON: We're not increasing the FAR.
- 11 MR. STEFFENS: They're only using this in
- 12 areas where that FAR already exists.
- 13 MR. SIEMON: In the underlying districts,
- there are districts that permit 3.0.
- MR. PARDO: Right.
- 16 MR. SIEMON: We want to create an incentive,
- or actually, what we want to do is eliminate a
- 18 disincentive to using the PAD to obtain superior
- 19 outcomes, but because the existing PAD provision has
- 20 a cap at 2.5, in order for me, as a property owner --
- 21 if I own a parcel of land and I have 3.0, in order
- 22 for me to use the PAD, I have to give up .5 of my FAR
- that I'm otherwise entitled to, and so I say, "Well
- 24 forget solving those problems. I'll just build the
- 25 square box and be done with it." And that's the

- disincentive we're trying to eliminate.
- 2 CHAIRWOMAN MORENO: Uh-huh. We got it.
- 3 MR. SIEMON: Thank you very much.
- 4 CHAIRWOMAN MORENO: Okay.
- 5 MR. STEFFENS: I also think that it's better
- 6 that the changes that the PAD permits within the Code
- 7 comes to us and not to the Board of Adjustment,
- 8 because this is the Board that those kind of changes
- 9 should be determined in, not at the Board of
- 10 Adjustment.
- 11 CHAIRWOMAN MORENO: Okay, is there anyone in
- 12 the public that wants to speak, on this PAD issue
- 13 only?
- 14 Okay.
- MR. KORGE: Can I make a motion?
- 16 CHAIRWOMAN MORENO: Yes, please.
- 17 MR. KORGE: I'd like to move to accept the
- 18 recommendations to increase the PAD FAR from 2.5 to
- 19 3.0, 3.5 with bonuses if applicable, and decrease the
- 20 size parcel requirement for PADS to not less than two
- 21 acres.
- 22 CHAIRWOMAN MORENO: Do I have a second?
- MR. STEFFENS: Second.
- MR. GONZALEZ: Second.
- 25 CHAIRWOMAN MORENO: Call the roll.

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1 MS. MENENDEZ-DURAN: Tony Gonzalez?
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- 2 MR. GONZALEZ: Yes.
- 3 MS. MENENDEZ-DURAN: Tom Korge?
- 4 MR. KORGE: Yes.
- 5 MS. MENENDEZ-DURAN: Felix Pardo?
- 6 MR. PARDO: No.
- 7 MS. MENENDEZ-DURAN: Michael Steffens?
- 8 MR. STEFFENS: Yes.
- 9 MS. MENENDEZ-DURAN: Cristina Moreno?
- 10 CHAIRWOMAN MORENO: Yes.
- 11 Mixed use.
- 12 MR. SIEMON: The next provision is, we have
- 13 recommended -- You currently have a concept of three
- 14 mixed-use districts, that are overlay districts, that
- 15 can lay down on top of another district and be
- 16 granted through a rezoning process.
- We're recommending that for what has been
- 18 the MXD3, which is a true mixed-use district, that
- 19 that become a free-standing district and mapped in
- 20 the areas where it's appropriate, and that you
- 21 eliminate the fiction that --
- MR. KORGE: Is that the district we recently
- approved?
- 24 MR. SIEMON: You recently --
- 25 CHAIRWOMAN MORENO: Eric? Yes.

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1 MR. SIEMON: -- approved, yes.
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- 2 MR. KORGE: That's what I --
- 3 MR. SIEMON: And that it be mapped, that
- 4 that be assigned to the existing industrial area of
- 5 the City, LeJeune, Bird Road and Ponce and South
- 6 U.S. 1. That's the first part of our recommendation.
- 7 The second part is, you also, in those other
- 8 two mixed district overlays, allow some mixing of
- 9 uses, to a much smaller extent, and we're suggesting
- 10 that those should be permitted in the C districts by
- 11 conditional use. If you want to mix live-work
- 12 residential into a commercial district, we think
- 13 approving that through the conditional use process,
- 14 instead of going through the rezoning, will be a more
- 15 efficient, and we think an incentive, to promote that
- 16 kind of mixing, and that's --
- 17 CHAIRWOMAN MORENO: Who approves the
- 18 conditional use? Do we do that?
- 19 MR. SIEMON: The -- They are all major
- 20 conditional uses that come to this P & Z after -- the
- 21 mixed use.
- 22 MR. PARDO: Charlie --
- 23 MR. SIEMON: Those are our recommendations.
- 24 MR. PARDO: -- what is the impact on that
- 25 area?

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1 MR. SIEMON: On what area?
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- MR. PARDO: On the area, the area that
- 3 you're discussing that this thing should be put in as
- 4 an overlay.
- 5 MR. SIEMON: Well, right now, you have an
- 6 industrial district that really isn't applied to --
- 7 when you really develop down there.
- 8 MR. PARDO: Right now, we have an area that
- 9 doesn't have enough parking, that has all sorts of
- 10 buildings that are going up already in that area,
- 11 that the parking that they don't have now, those
- 12 people are bleeding north of Bird Road into a
- 13 single-family residential area.
- We have a LeJeune Road and a U.S. 1, which
- 15 have level F, the worst condition by DOT standards
- 16 for traffic. What is the additional area -- by
- 17 creating this incentive of promoting more development
- 18 and accelerating development in the area, what is --
- 19 what is the impact, whether positive or negative, to
- 20 the immediate single-family residential areas to the
- 21 north --
- 22 (Thereupon, Mr. Mayville joined the Board.)
- 23 MR. PARDO: -- the immediate high school to
- 24 the west, the single-family residential areas to the
- 25 south --

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1 CHAIRWOMAN MORENO: Are you changing
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- 2 anything that's currently in place?
- 3 MR. PARDO: Sure.
- 4 MR. KORGE: Yes, that would.
- 5 MR. SIEMON: We're -- Right now, a portion
- 6 of it has been approved --
- 7 MR. KORGE: Right.
- 8 MR. PARDO: You're doubling the amount.
- 9 MR. SIEMON: -- as a DRI and as an MXD3.
- 10 CHAIRWOMAN MORENO: Right.
- 11 MR. SIEMON: We are taking -- we are
- 12 suggesting that the balance of the area --
- MR. KORGE: Extending it to Dixie Highway.
- 14 CHAIRWOMAN MORENO: To Dixie Highway, the
- 15 area that we spoke about doing later, under the same
- 16 concept.
- 17 MR. SIEMON: Right.
- 18 CHAIRWOMAN MORENO: So we're going there.
- 19 MR. PARDO: You're doubling the area without
- 20 any studies whatsoever as far as the impact on this,
- 21 and to quote you, you said, "We believe."
- 22 My question is, where are the hard facts,
- 23 before this Board simply goes through another vote
- 24 and says, "Yeah, I think we should do it"? I mean,
- 25 this is -- this is -- you know --

1 MR. SIEMON: Well, there are two -- then

- there are two issues. I want to make sure that
- 3 they're separate.
- 4 MR. PARDO: Okay.
- 5 MR. SIEMON: If you're not comfortable with
- 6 the mapping recommendation that we've made, that's --
- 7 MR. PARDO: Well, maybe everybody else on
- 8 this Board is comfortable. I sure am not
- 9 comfortable.
- 10 MR. SIEMON: But the decision to create it
- 11 as an actual district instead of an overlay district
- is, we think, one that gives more predictability to
- 13 desired future land uses.
- Right now, you're in a situation where you
- 15 have an industrial classification that isn't the real
- 16 classification. Nobody is using it.
- 17 MR. PARDO: Charlie, you weren't here last
- 18 time. Let me bring up a real good point. We had
- 19 some landowners here from the Valencia corridor.
- 20 They wanted us to strip the historic TDR factor off
- 21 and make this area the donor area for residential
- 22 use.
- The MDX was brought in so we could mix uses
- in that area, so it wouldn't just be commercial in
- 25 this area, in this industrial section, as you call

- 1 it.
- 2 Right now, by providing the MDX extension in
- 3 there, now there will be no additional recipient area
- 4 for any residential units, whether it's from the
- 5 North Gables area or from the Valencia corridor or
- 6 historic buildings or anything else.
- 7 My question to you is, when you promote and
- 8 extend this thing, there is an overall impact on
- 9 traffic, on schools, on concurrency issues, all over
- 10 the place.
- MR. RIEL: And as a part of that extension,
- 12 we do the map change and the land use change. When
- it goes to the DCA, we have to do that study.
- MR. KORGE: Right.
- 15 MR. RIEL: That information, that land use
- 16 change, that zoning change, has to come through this
- 17 Board for review, and actually, the DCA, when we went
- to them with the MXD3, said, "We want you to make
- 19 this a mixed-use category and basically clean up the
- area, because we know it's not going to be
- 21 industrial."
- 22 MR. PARDO: But, Eric, you know and I know
- 23 that their directions were so --
- MR. RIEL: What I'm saying, Mr. Pardo, is,
- 25 that analysis will be done once the actual district

- 1 is assigned.
- 2 MR. PARDO: That analysis is not good
- 3 enough, and I'll tell you why. All traffic, all
- 4 traffic, east of the Palmetto Expressway is exempt
- from traffic concurrency. How can we be so dumb that
- 6 we could say, "You know what? Because someone said
- 7 that all traffic to the east is exempt, how can we
- 8 say, oh, no, traffic won't be affected if we
- 9 accelerate now everything?"
- 10 We're not -- we're even talking about that
- 11 the north half -- the existing -- even I'm calling it
- 12 now the north half -- that MDX that we experimentally
- approved has one project on the drawing board right
- 14 now, and it is not filled to capacity yet, but now
- we're going to open the floodgates, without us
- 16 studying, from our own point, and we're saying, "You
- 17 know what? We're going to save ourselves by simply
- turning to Tallahassee, and Tallahassee can approve
- 19 it."
- 20 Tallahassee's threshold is so -- so low and
- 21 unrealistic, it's laughable, and what I'm saying is
- that you just have to go to DOT, District 6, and
- they'll give you today that the traffic on LeJeune
- 24 Road and U.S. 1 is at level F, and Bird Road is level
- D. There's no E.

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1 So what I'm saying is, I simply want to
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- 2 know, how many square feet are going to be built in
- 3 this area once you, all of a sudden, throw this
- 4 overlay on there? I mean, just because it's the
- 5 industrial section doesn't mean it's not going to
- 6 affect every neighborhood where traffic that cannot
- 7 make it up LeJeune, cannot make it up Ponce --
- 8 they're going to take every side street in the
- 9 immediate first three or four radius miles of the
- 10 thing, cutting everywhere they can.
- 11 Remember, they can't even go west, because
- 12 years ago the neighbors there went crazy when certain
- 13 commercial office buildings were built on LeJeune
- 14 Road between Ponce and the high school, and a
- 15 restaurant, a couple restaurants, were opened there,
- 16 too, and they demanded that those streets were
- 17 closed, and they were closed, and now traffic cannot
- 18 filter through there to alleviate the traffic problem
- on LeJeune, Bird, U.S. 1, Ponce.
- 20 And I'm just looking at this, and we're
- 21 looking and saying, "You know, we might as well just
- 22 extend it, not look at it on a project-by-project
- 23 basis. We might as well just overlay the whole thing
- 24 and make it all MDX."
- 25 And I'm just saying, how can we even

1 consider that, if we don't have the numbers before we

- 2 do something like that?
- 3 MR. STEFFENS: Charlie, does changing that
- 4 area increase the mass of building that's permitted
- 5 to be built?
- 6 MR. RIEL: No, it doesn't. It doesn't.
- 7 Presently it's permitted 99 feet. The regulations
- 8 allow for one additional foot.
- 9 MR. STEFFENS: So we're not increasing what
- 10 could be built in that area?
- MR. RIEL: No, it's a hundred foot of
- 12 habitable structure and 25 feet for architectural
- 13 elements. It's the same.
- 14 CHAIRWOMAN MORENO: What we're doing --
- MR. STEFFENS: What this is requiring is
- that what's built in those areas be mixed use.
- 17 MR. RIEL: Mixed use. It's voluntary, if
- 18 you desire to develop under those regulations, and
- 19 remember, we went through the whole discussion of
- 20 public realm improvements, undergrounding of
- 21 utilities and all those other benefits, in terms of
- 22 the public benefit that is received.
- MR. KORGE: So we would extend all --
- 24 CHAIRWOMAN MORENO: But if we make it a
- 25 mixed-use district, could you build a non-mixed-use

- 1 project?
- 2 MR. RIEL: Yes.
- 3 MR. SIEMON: Yes.
- 4 CHAIRWOMAN MORENO: Yes.
- 5 MR. KORGE: We extend all of the --
- 6 MR. SIEMON: In the uses that are permitted
- 7 in that district.
- 8 MR. PARDO: If you look at TDRs in the
- 9 future, Charlie, where's the recipient area? Where's
- 10 the recipient? Isn't this a logical recipient area?
- 11 MR. RIEL: That's going to be a part of the
- 12 study that we suggested when we discussed the TDR
- 13 issue.
- MR. PARDO: But once you approve this, you
- 15 have -- you know, now it becomes a matter of right
- 16 for those people. We made a mistake with the north
- 17 half by simply not utilizing it as a recipient area
- 18 for residential areas.
- MR. RIEL: In my opinion --
- 20 MR. PARDO: We could have been able
- 21 to alleviate --
- MR. STEFFENS: Felix, this doesn't affect
- that area becoming a possible recipient area.
- 24 MR. RIEL: In my opinion --
- MR. STEFFENS: Making this a possible

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1 recipient area --
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- 2 MR. RIEL: -- this does not throw this area
- 3 out of having this as an available TDR site. That
- 4 will be --
- 5 MR. STEFFENS: We're not increasing
- 6 eligibility to build in there.
- 7 MR. PARDO: No -- yes, you are, because --
- 8 MR. STEFFENS: No, we're not.
- 9 MR. KORGE: I've got to ask a question.
- 10 MR. STEFFENS: He just said we're not
- increasing the mass of building that can be built in
- 12 that area.
- MR. PARDO: No, because what -- Michael,
- 14 what he's saying is, it could still be a recipient
- 15 area, but now you're talking about the same as the
- 16 TDRs in the CBD, you could have the Mediterranean
- 17 bonus with the TDR mounted on top of it, and then
- 18 you're talking beyond the FARs, beyond the units.
- 19 I'm saying --
- 20 MR. STEFFENS: They can do that? Can they
- 21 do that now without this MXD? Can they get
- 22 Mediterranean bonuses in that neighborhood without
- the MXD?
- MR. RIEL: Yes. Yes.
- MR. PARDO: Yes, but --

- 1 MR. RIEL: Absolutely.
- 2 MR. PARDO: But the point is that the
- 3 Mediterranean bonus and the TDRs are two different
- 4 things. Remember, it's a glass -- it's a glass that
- 5 once you take that lid off --
- 6 MR. STEFFENS: Right. So how does this area
- 7 become a recipient area without the MXD?
- 8 MR. PARDO: Okay, Michael, the incentive is
- 9 very simple. Right now, the reason this area does
- 10 not get built out is because the market can't take
- any more office buildings, the market can't take any
- 12 more retail in that area, but what the market can
- 13 take is residential units.
- MR. STEFFENS: There's some big retail
- 15 projects looking in that neighborhood.
- 17 I'm saying is, if you look at the possibility of
- 18 alleviating other problems, whether it's historic
- 19 buildings or the transfer of development rights, take
- 20 those transfer of development rights and allow --
- 21 This is the last little sliver of land that we have
- in the City, unless you want to put in it middle of
- 23 single-family residential areas, to be a recipient
- 24 area of those residential units, to allow them to
- 25 become mixed use. The incentive is there. Why?

1 Because what are the most amount of projects that we

- 2 see coming before us? Residential multi-story uses.
- 3 The only reason, the only reason, that you
- 4 would want this incentive there is then to be able to
- 5 alleviate the problems that we have --
- 6 MR. KORGE: Excuse me for interrupting. Are
- you suggesting, then, that assuming we approve TDRs,
- 8 which is unlikely at this time, but assuming we did,
- 9 that mixed use would be permitted in the industrial
- 10 area only if TDRs --
- MR. PARDO: By the units.
- 12 MR. KORGE: Only if TDRs are used there?
- MR. PARDO: Yeah, and --
- MR. KORGE: And how would you decide how
- 15 many TDRs must be acquired?
- MR. PARDO: Well, here's the thing. Here's
- 17 the thing. You could leave your threshold, as far as
- 18 FAR, et cetera. Now, take a look at the amount
- 19 units. For example, if you have a parcel of land,
- 20 right now TDRs are limited to historic, but if you
- 21 have these buffer zones that Mr. Gibbs brought up,
- the last time we were here, and if you say, you know,
- in this area, through a simple mechanism of those
- 24 TDRs, whether you're saving historic buildings or
- 25 whether you're trying to realign some of the density

1 problems through these buffer areas, the recipient

- 2 area can become this area only for residential. You
- 3 would not be going beyond the FAR.
- 4 The problem I have with the MDX was that it
- 5 was a vehicle that was developed to be able to go
- 6 into the industrial section, where residential was
- 7 prohibited? Do you follow? It was prohibited. And
- 8 the problem -- the problem exists, is that if you go
- 9 ahead and extend the MDX, which has not been built
- 10 out yet, and you don't --
- 11 MR. KORGE: I understand. I understand the
- 12 problems.
- 13 Let me ask you, Charlie --
- MR. SIEMON: Yes.
- MR. KORGE: -- is that something that is
- 16 typically done, where you allow a different use in an
- area in return for acquiring TDRs, which presumably
- 18 would be optional? In other words, it wouldn't be
- 19 sort of a mandatory purchase, but it would be an
- 20 optional purchase, to provide an additional incentive
- 21 to purchase TDRs?
- 22 MR. SIEMON: Typically, the receiving area
- would be designated in advance, in an appropriate
- 24 zoning classification that would say it's eligible
- 25 for a transfer.

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1 MR. KORGE: Right.
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- 2 MR. SIEMON: And --
- 3 MR. KORGE: But would you say it's eligible
- 4 for transfer and eligible for a different usage if
- 5 you acquire a certain number of TDRs per acre or
- 6 however you measure it?
- 7 MR. STEFFENS: You're not necessarily
- 8 transferring development rights. You're transferring
- 9 a use right.
- 10 MR. PARDO: No. No, you're actually --
- MR. KORGE: You're going to have a different
- 12 use if --
- MR. STEFFENS: You're not going to be able
- 14 to build any more.
- 15 MR. KORGE: That's what Felix is addressing.
- MR. PARDO: Exactly, but you're able --
- 17 you're able to transfer -- you're actually able to
- 18 transfer residential uses in the form of density, and
- 19 you could limit it -- You don't have to limit to it
- 20 square footage.
- MR. STEFFENS: But they're not changing the
- 22 density.
- MR. PARDO: Look --
- MR. STEFFENS: Are you going to change the
- 25 density in that neighborhood --

- 1 MR. PARDO: No.
- 2 MR. STEFFENS: -- to allow more density, to
- 3 accommodate the --
- 4 MR. PARDO: No. Right now, there is zero
- 5 density.
- 6 MR. STEFFENS: No, there's not zero density.
- 7 MR. PARDO: No, in any --
- 8 MR. STEFFENS: There's density in that area.
- 9 MR. PARDO: No, wait a minute. Wait a
- 10 minute.
- 11 MR. STEFFENS: You can build a certain
- 12 volume of commercial --
- MR. PARDO: No --
- MR. STEFFENS: -- in that area.
- MR. PARDO: Commercial is FAR. It's not
- 16 density. It's square footage. Density is
- 17 residential. Let's keep --
- MR. STEFFENS: Let's say volume --
- MR. PARDO: Okay.
- 20 MR. STEFFENS: -- so it's the same -- we're
- 21 talking apples to apples.
- MR. PARDO: Exactly. We would be able to
- 23 say, "You keep the volume of the box, but in order
- 24 for you to now take that box -- " Through market
- 25 conditions, you're not going to build -- you may

disagree or agree. But now you're able to relieve

- 2 some of the pressure -- Remember, just the other day,
- 3 we were talking about, "Oh, let's move the TDR
- 4 recipient area into the North Gables area," which is
- 5 the part that is being crushed right now.
- 6 MR. STEFFENS: Nobody talked about that
- 7 here.
- 8 MR. KORGE: Charlie --
- 9 MR. PARDO: Oh, sure it was.
- 10 MR. KORGE: -- is that something that --
- 11 MR. STEFFENS: Maybe out there, but not
- 12 over here.
- MR. PARDO: No --
- 14 MR. KORGE: -- has been done or could be
- 15 done, or is that --
- MR. PARDO: Cristina said that.
- 17 (Simultaneous inaudible comments)
- 18 MR. SIEMON: I'm unaware of any programs
- 19 that say that if you take X amount of development,
- 20 some quantitative measure of development, and
- 21 transfer it to another site and not use it, but
- 22 having done so, you are eligible for a different use.
- 23 I'm just not aware of any programs that do that.
- I don't know what the nexus between the
- density and allowing a use that's not otherwise

- 1 allowed would be.
- 2 MR. STEFFENS: I also --
- 3 CHAIRWOMAN MORENO: Your recommendation,
- 4 just so I understand it, is to allow mixed use in
- 5 this area, as of right?
- 6 MR. SIEMON: Our first -- our first
- 7 recommendation is that instead of an overlay
- 8 district, where you have MXD, it ought to be mapped
- 9 as the primary district.
- 10 CHAIRWOMAN MORENO: Okay.
- 11 MR. KORGE: Okay, explain that to us. Why
- do you recommend that?
- 13 MR. SIEMON: We think overlay districts will
- 14 lead to a lot of confusion, because you do have
- 15 overlay districts and unintended consequences. We
- think if you're going to promote and desire mixed
- 17 use, you ought to identify the areas that are
- appropriate for it, you ought to establish what the
- 19 parameters ought to be, and then you ought to make it
- available to the development community to do that.
- 21 If you -- And because there are different kinds,
- 22 we've said some of them ought to be conditional uses,
- that is, where you add residential to a commercial
- 24 district involving a certain number of units, we
- think that's a mixed use that could be approved as a

- 1 conditional use.
- 2 You always had an overlay district, which
- 3 someone can come in and ask to be located on a parcel
- 4 of land, and we've suggested that, given the pattern
- of development, given that you've got an industrial
- 6 district out there that doesn't relate to reality,
- 7 it's not really being used that way and no one really
- 8 expects it to be used that way, that you would do
- 9 better to identify what you want that area to be --
- MR. KORGE: Well, before we get to the --
- and I'm sorry for interrupting. Before we get to the
- industrial, let's deal with the existing MDX 3
- 13 district at Bird Road. Now, if we adopt --
- 14 CHAIRWOMAN MORENO: The underlying zoning
- 15 there is industrial --
- 16 MR. SIEMON: Industrial.
- 17 CHAIRWOMAN MORENO: -- just like he said.
- MR. KORGE: Oh, I'm sorry, I thought you
- 19 were talking about the other industrial area. So, if
- 20 we adopt this, the industrial classification goes
- away?
- MR. SIEMON: Right.
- 23 MR. KORGE: Now, will that adversely affect
- anybody now?
- MR. PARDO: Gables Engineering.

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1 MR. SIEMONS: No.
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- 2 MR. STEFFENS: It would just be a legal
- 3 nonconforming use.
- 4 MR. SIEMON: They will be --
- 5 MR. PARDO: It would be a legal
- 6 nonconforming use.
- 7 MR. SIEMON: -- in operations as they are
- 8 now.
- 9 MR. RIEL: Just for the record, we've been
- 10 working with the property owners and had a number of
- 11 preliminary meetings with, I would probably say,
- 12 about 80 percent of the property owners down there --
- MR. STEFFENS: Maybe some paint and body
- 14 shops.
- MR. RIEL: -- and they, you know, were
- 16 coming up, and actually they have asked to be
- 17 assigned this, and we're working through different
- 18 design scenarios and different issues, so --
- MR. PARDO: Eric, why --
- 20 CHAIRWOMAN MORENO: I see Ms. Dougherty
- 21 here. I think she wants to speak on this issue.
- 22 MR. PARDO: Eric, why --
- 23 CHAIRWOMAN MORENO: Could I ask her to come
- 24 up?
- MR. STEFFENS: I have a question.

1 CHAIRWOMAN MORENO: Wait. We're going to

- 2 let Ms. Dougherty speak.
- MS. DOUGHERTY: Good evening, Madam Chair,
- 4 Members of the Board. Lucia Dougherty, with offices
- 5 at 1221 Brickell Avenue. I'm here today on behalf of
- 6 some property owners and some folks who are trying to
- buy in this southern district, industrial district,
- 8 and as you know, your Comprehensive Plan already
- 9 tells us that by the year 2000, this entire district
- 10 ought to be a mixed-use district. That's already
- 11 existing in your Comprehensive Plan.
- 12 When we did the overlay on the northern
- 13 district, we did exactly the studies that you had
- 14 proposed, and the studies are, essentially, if you
- 15 took the existing uses that are permitted, in the
- same volume that's permitted, and remember, it's
- 17 exactly the same volume -- we're not getting any more
- 18 FAR or any more height -- and you change that to
- 19 residential uses, which one has the biggest traffic
- 20 impact? And by far, by five or ten times, a retail
- 21 commercial development has more traffic impact than a
- 22 residential one.
- MR. PARDO: Which one has the greatest
- 24 school impact?
- MS. DOUGHERTY: Residential, no question. I

1 mean, obviously, the retail doesn't have any school

- 2 impact.
- 3 MR. PARDO: Coral Gables High is 176 percent
- 4 capacity, or it was 225, I can't recall.
- 5 CHAIRWOMAN MORENO: Yeah, but none of that
- 6 is Coral Gables students, so let's speak of Coral
- 7 Gables students.
- 8 MR. PARDO: No, but they still --
- 9 CHAIRWOMAN MORENO: Please keep going.
- 10 MR. PARDO: They still have to go there.
- 11 MS. DOUGHERTY: But then, what is the
- 12 best -- what's the least amount of impact to the
- 13 residential across the street? We believe a
- 14 mixed-use residential would have a lesser impact to
- 15 the residents, the single-family residents across the
- 16 street, than having a commercial use, and remember,
- 17 your -- what's it called, The Collection, your
- 18 Merrick Park, is in the industrial district. You
- 19 could very easily have another -- maybe not office
- 20 building, but you could very easily have more
- 21 commercial in that area, and if you don't allow for
- 22 mixed use, that's what you're going to get there.
- 23 This is very valuable land. People are going to buy
- 24 it, and don't think that commercial development isn't
- 25 something that's readily financible and usable now.

1 It is. We have big box retailing going all over

- 2 Miami currently. So this is something is that
- 3 clearly could happen here. We think that residential
- 4 is -- a mixed-use development is a much lesser impact
- 5 to the residents who are across the -- in our nearby
- 6 vicinity, and we also believe that this is something
- 7 that you are mandated by your own Comprehensive Plan
- 8 to do.
- 9 MR. PARDO: Lucia --
- 10 CHAIRWOMAN MORENO: So you support what is
- 11 being recommended?
- MS. DOUGHERTY: Yes.
- 13 MR. PARDO: Lucia, let me ask you something.
- 14 Is there -- you know, do we have more parks, by any
- 15 chance, in the City of Coral Gables? You know, when
- 16 we give you the green light to build that entire area
- as residential, this so-called mixed use, where do
- 18 the kids go to play, the Youth Center? They don't
- 19 have more land area. I mean, they simply don't have
- 20 more land area. There's no more parks in this area.
- 21 That's part of the concurrency issue that we tend to
- ignore, because the State says it's okay, and they
- 23 wouldn't know the difference between what the
- threshold is or not. And it's the same thing as
- 25 being exempt from traffic, to say that -- right now,

- 1 the only reason that area hasn't been built out
- 2 overnight is because there is no demand for it.
- 3 The reason that you're losing all the small
- 4 buildings in the North Gables area is because right
- 5 now that is the hottest ticket and will be the
- 6 hottest ticket, because simply our location is the
- 7 best in Dade County.
- 8 My question to you is, what about the level
- 9 of service? The level of service here, if we ignore
- 10 it, we may meet the minimum thresholds from the
- 11 State, but it would be shortsighted of us --
- MS. DOUGHERTY: Well --
- MR. PARDO: -- not to say that there's not
- 14 going to be a negative impact.
- MS. DOUGHERTY: Well, level of service and
- 16 traffic is one thing, and I think I discussed that.
- 17 The level of service, you're absolutely right. You
- have more impact for the children, either for your
- 19 parks or for the schools.
- Now, it's interesting, because I have a
- 21 friend who's in the restaurant brokerage business,
- 22 so I asked her -- and she has a program that talks
- 23 about what kinds of demographics there are in a
- 24 particular area. So just out of curiosity, I said,
- 25 "Would you run Coconut Grove and would you run

- 1 Brickell Avenue, " and Brickell Avenue was
- 2 particularly important to me, because Brickell Avenue
- 3 pays a lot of impact fees, school impact fees, and
- 4 the schools want even more money. They want an
- 5 another \$3,000 per student that they believe are
- 6 impacted.
- 7 In doing those demographics, which she gets
- 8 from the Census, the interesting thing is that
- 9 Coconut Grove had 50 percent households with no
- 10 children. That's including all of them, including
- 11 residential, apartments, et cetera. Brickell Avenue
- 12 has over 50 percent, over 50 percent without children
- in them.
- 14 So the School Board has all these --
- 15 these -- what do you call it -- statistics that they
- 16 use to determine how much impact that your multi-
- 17 family residential structures have on their schools,
- 18 but they're inaccurate. They're much more inflated
- 19 than whatever could possibly be. So I have an
- 20 experience. I live, you know, in Claughton Island.
- 21 There are very few children who live there,
- 22 particularly on a huge island with a lot of
- 23 multi-family buildings.
- So, yes, while there is an impact, it's much
- less, I believe, than you may think, number one, but

1 number two, that's why you have impact fees that you

- 2 can impose.
- 3 MR. PARDO: Well, we've already discussed
- 4 directly with the School Board how ineffective our --
- 5 our --
- 6 MS. DOUGHERTY: Yes, because they don't
- 7 spend it here, right?
- 8 MR. PARDO: Of course not, and they told
- 9 us --
- MS. DOUGHERTY: It's not like we don't have
- 11 it.
- 12 MR. PARDO: Our district goes from Homestead
- 13 all the way to Aventura, from Miami Beach all the way
- 14 to the Palmetto Expressway, which is --
- MS. DOUGHERTY: It's the same area that
- 16 Brickell Avenue has, exactly.
- 17 MR. PARDO: Do you have any problem with
- 18 TDRs and being able to alleviate other zoning
- 19 issues --
- MS. DOUGHERTY: Of course not.
- 21 MR. PARDO: -- and use this as a recipient
- 22 area?
- MS. DOUGHERTY: Of course not. But what I'm
- 24 saying to you is that it's like Mr. Steffens says,
- 25 the volume is already there. So you're not giving

1 anything. We already have the FAR, the same height,

- 2 et cetera. So what are you going to allow us to do
- 3 by TDRs?
- 4 MR. PARDO: It's residential use.
- 5 MS. DOUGHERTY: Residential use.
- 6 MR. PARDO: We would be giving you a
- 7 residential use. But what it does --
- 8 MS. DOUGHERTY: Well, maybe you should do
- 9 this. Maybe you should say -- okay, is there a
- 10 maximum number of residential units currently, 300
- 11 per --
- 12 MR. RIEL: 125 units, I think.
- MS. DOUGHERTY: 325?
- 14 MR. RIEL: 125.
- MS. DOUGHERTY: 125 units per acre. Maybe
- 16 you say it should be 100 units per acre, and allow
- 17 the other 25 units per acre to be as a TDR.
- 18 MR. PARDO: The --
- 19 MS. DOUGHERTY: I don't think you should
- 20 take away all their rights, is what I'm saying.
- 21 MR. KORGE: But you indicated that under our
- 22 Comprehensive Land Use Plan, this is designated area
- 23 for residential, or mixed use.
- MS. DOUGHERTY: Mixed use.
- MR. KORGE: That's correct, Eric, right?

- 1 MR. RIEL: Yes, absolutely.
- 2 MR. KORGE: So we're conforming to what our
- 3 plan has been.
- 4 MS. DOUGHERTY: Correct.
- 5 MR. KORGE: Why is that a problem? I mean,
- 6 I don't see that as a problem.
- 7 MS. DOUGHERTY: I don't think it's a
- 8 problem.
- 9 CHAIRWOMAN MORENO: She's supporting it.
- 10 MR. KORGE: I know. I'm just -- It's a
- 11 rhetorical question.
- 12 MR. PARDO: Tom --
- 13 CHAIRWOMAN MORENO: Okay, I'm sorry --
- MS. DOUGHERTY: I'm just wondering, to
- 15 follow your line of thought --
- MR. PARDO: Tom --
- MS. DOUGHERTY: -- if you wanted to have a
- 18 recipient area, why not say, instead of 125, be
- 19 allowed to have a hundred as of right and the other
- 20 25 that can be bought. And I'm saying this without
- 21 even looking at my clients, who are probably going --
- MR. PARDO: You see, accelerating -- Let me
- 23 tell you something. Accelerating --
- MS. DOUGHERTY: Stabbing me in the back,
- 25 right?

1 MR. PARDO: I didn't realize that the goal

- of the City of Coral Gables was to accelerate
- 3 development and to go and make sure that we meet the
- 4 maximum of the CLUP. I mean, I can't believe --
- 5 MS. DOUGHERTY: I don't think that's the
- 6 point.
- 7 MR. PARDO: Well, it is the point,
- 8 because if now --
- 9 MR. KORGE: It's not changing the amount of
- 10 development under the CLUP. It's conforming it to
- 11 the usage.
- MR. PARDO: No, you're accelerating
- 13 development. If you provide tomorrow a tax incentive
- 14 for someone to go out and buy a boat, and it becomes
- so incredible that you want to provide this
- 16 incentive, you actually make people go out and buy a
- 17 boat.
- 18 CHAIRWOMAN MORENO: Okay, can we --
- MR. PARDO: In this particular --
- 20 CHAIRWOMAN MORENO: Can we hold back on more
- 21 discussion?
- 22 MR. PARDO: I would like -- but I --
- 23 CHAIRWOMAN MORENO: Okay, no, we've got to
- finish, or we're never going to get out of here.
- 25 Are you finished, Ms. Dougherty?

1 MR. STEFFENS: I have a question for Ms.

- 2 Dougherty, in relation to these transfer of
- 3 development rights.
- 4 Do you think your clients want to pay twice
- 5 for the right to build residential?
- 6 MS. DOUGHERTY: Of course not.
- 7 MR. PARDO: So --
- 8 CHAIRWOMAN MORENO: Okay.
- 9 MS. DOUGHERTY: I mean, I'm just --
- 10 MR. PARDO: So there's no give and take,
- 11 there's only take? No, I mean, right now -- Mr.
- 12 Steffens --
- MS. DOUGHERTY: You just asked me a
- 14 question, do they want to pay if they could have it,
- 15 right? No.
- MR. PARDO: No, but look, out of the --
- 17 Lucia, you know, we've both been around the block a
- 18 couple times, and I respect you very much in what
- 19 you're saying.
- 20 MS. DOUGHERTY: You're just saying that
- 21 because I'm old, right?
- MR. PARDO: No, no, no, but the point is
- 23 that -- you know, and I respect your opinion a lot,
- 24 and the point, though, is that what I guess I see
- very clearly is that we are accelerating development

1 in this area for the owner and people that are

- 2 speculating, for free, at the cost of the City.
- 3 But if we're able to alleviate an existing
- 4 problem that exists in other areas, this is the only
- 5 last recipient area to try to fix some of the other
- 6 problems that exist. Once we paint ourselves into
- 7 the corner, we're done, and that's what I'm upset
- 8 about, because once we give you the rest of the --
- 9 the -- the MXD, you don't have to pay any more. You
- 10 only have to --
- 11 CHAIRWOMAN MORENO: No, Felix, but what they
- 12 said to us is, you can't do what you're saying. What
- 13 you're saying is --
- MR. PARDO: No, you can. He says that he
- 15 hasn't seen it done.
- 16 CHAIRWOMAN MORENO: Okay, but what you're
- 17 saying is, take a residential use and buy a
- 18 residential use right in an industrial area. That
- 19 hasn't been done --
- 20 MR. STEFFENS: Give away development rights
- 21 and buy a use right.
- 22 CHAIRWOMAN MORENO: Yeah, which is not how
- 23 transfer of development rights have been used,
- 24 assuming we want to approve them, which I'm pretty
- opposed to, but anyway, assuming that's right, what

1 you're saying is, instead of adding units, which is

- 2 typically how it's been used, you're saying change a
- 3 use, and I think that's a terrible precedent. To
- 4 change -- to create a zoning change by buying a
- 5 development right?
- 6 MR. PARDO: No, no, no --
- 7 CHAIRWOMAN MORENO: That's what you're
- 8 saying --
- 9 MR. PARDO: No, no, no, no.
- 10 CHAIRWOMAN MORENO: It's a zoning change.
- 11 MR. PARDO: No, let me explain it again.
- 12 CHAIRWOMAN MORENO: I understood it.
- MR. PARDO: No, well, let me explain it
- 14 again, anyway.
- 15 CHAIRWOMAN MORENO: Okay.
- MR. PARDO: Let's say that we're in the
- 17 North Gables area, and we have a particular block.
- 18 Let's say on this block in the North Gables area,
- 19 there are 20 buildings on this block that are little
- 20 two-story apartment buildings that are very eligible,
- 21 from historic standpoint, as potential historically
- 22 designated buildings.
- Now, let's say that if these buildings,
- 24 these individuals, instead of the 20 units that exist
- 25 there, they would be able to build 40. The incentive

1 is then to take those 20 that they didn't develop,

- don't tear down those buildings, and then make them
- 3 available to Ms. Dougherty's client, to be able then
- 4 to take that FAR and then -- and then transfer those
- 5 into units in that building, within the FAR.
- 6 Now, please --
- 7 CHAIRWOMAN MORENO: But it's an industrial
- 8 area.
- 9 MR. STEFFENS: Yeah, you're not --
- 10 CHAIRWOMAN MORENO: So you're allowing an
- industrial-zoned area to purchase a residential use.
- MR. STEFFENS: And you're not giving them
- any more FAR. You're not giving them that FAR.
- MR. PARDO: It would be an overlay district
- 15 to be able to be the recipient area. What happens
- is, that block in the North Gables --
- 17 CHAIRWOMAN MORENO: I understand the
- 18 benefit.
- 19 MR. PARDO: -- would have been able to --
- 20 CHAIRWOMAN MORENO: I understand the
- 21 benefit, but I think the precedent that you're
- 22 setting of buying a use right is one that is very
- dangerous.
- MR. PARDO: Well, you see, let's describe
- 25 the danger.

1 CHAIRWOMAN MORENO: The danger is that --

- 2 MR. PARDO: The danger right now that we
- 3 have is that that block, with those ten buildings in
- 4 the North Gables area -- just drive up to North
- 5 Gables and see what's going on.
- 6 CHAIRWOMAN MORENO: I'm very aware of North
- 7 Gables.
- 8 MR. PARDO: And the problem is that this is
- 9 such a simple solution, and we squandered the first
- 10 half of the industrial section by not developing an
- 11 overlay like that, for it to be a residential
- 12 recipient area.
- 13 CHAIRWOMAN MORENO: Okay. We understand
- 14 your point.
- MR. PARDO: We squandered it.
- 16 CHAIRWOMAN MORENO: Is there anybody else on
- 17 this topic?
- 18 MR. STEFFENS: Yes. I'd like to describe a
- 19 problem, because I see another problem on the other
- 20 side. Right now, they're allowed to build retail and
- 21 commercial that area. If we start charging them
- 22 twice to build residential, which is what we want to
- 23 encourage in that area, we want to encourage
- 24 residential in that area -- if we start charging them
- twice, because they're going to buy the land, and the

1 land, you can build the same amount of square footage

- on, whether it's commercial or it's residential. If
- 3 we charge them twice, the units that are being built
- 4 in that area are not high-end units. They're
- 5 mid-level units. They're not going to be paying
- 6 substantial amounts for the land or the rights to
- 7 build these units. I know there's people looking in
- 8 that area now who have developed very big box
- 9 projects --
- 10 CHAIRWOMAN MORENO: Uh-huh.
- 11 MR. STEFFENS: -- on Federal Highway, very
- 12 close to Dadeland Mall, who are looking to replicate
- those projects in that same neighborhood. We'll just
- 14 get retail and offices in that area.
- MR. PARDO: But why do you say twice,
- 16 Michael? You've already put a price on it.
- MR. STEFFENS: Well, there's a price on the
- 18 land. The land has a price now.
- MR. PARDO: Exactly.
- 20 MR. STEFFENS: It's X number of dollars per
- 21 square foot. They can build 300,000 square feet on
- 22 that land, whether it's retail or it's residential.
- Now you're going to make them go out and buy TDRs --
- MR. PARDO: No, here's the --
- 25 CHAIRWOMAN MORENO: Okay --

1 MR. STEFFENS: -- to take advantage of that

- 2 square footage of residential that they already paid
- 3 for.
- 4 MR. PARDO: Right now, they're paying the
- 5 School Board above and beyond the impact fee, and
- 6 they're doing it gladly, because as long as the math
- 7 works, they're able to do it. The problem that we
- 8 have here --
- 9 CHAIRWOMAN MORENO: Okay, wait --
- 10 MR. PARDO: -- goes back to just
- 11 giving them --
- 12 CHAIRWOMAN MORENO: Let's finish the
- 13 discussion after everybody speaks.
- 14 MS. DOUGHERTY: I think that what Michael is
- 15 saying is correct. It's all a matter of the
- 16 economics of the site. So, if you're making them
- 17 pay -- and who knows what those 40 units are going to
- 18 cost. If you make them pay, it may be unaffordable
- 19 to have residential units, and you do it as the
- 20 retail. And I just want to point out to you, you
- 21 can't put a recipient unit in this industrial
- 22 district unless you rezone it. That's another thing.
- 23 CHAIRWOMAN MORENO: Thank you. I understood
- 24 that. Thank you.
- Is there anybody else on this topic?

- 1 Mr. Siemon?
- 2 MR. SIEMON: Our first recommendation is
- 3 that you make the mixed district a district, and not
- 4 an overlay district, and that it would be applied to
- 5 areas which are appropriate for mixed use.
- The second, Staff has recommended that the
- 7 south side, I guess we call it, should be mapped,
- 8 with that district, once it's been adopted. I
- 9 would --
- 10 MR. KORGE: Can I ask you a question about
- 11 that? One more question, I'm sorry.
- MR. SIEMON: All right.
- 13 MR. KORGE: The existing requirements under
- 14 the current MXD3, those would apply, as well, in the
- 15 area --
- MR. SIEMON: Yes.
- 17 MR. KORGE: -- the industrial area near
- 18 Dixie Highway, so it would be the exact same
- 19 criteria?
- MR. SIEMON: Yes.
- 21 MR. KORGE: Okay. Thank you.
- 22 MR. SIEMON: And I just would like to
- observe something about the school concurrency.
- 24 George de Guardiola, who's here, and I have a unique
- 25 history. I've been involved in Mizner Park since it

1 was created, and he created Abacoa, and we always

- 2 share data back and forth.
- 3 We have 272 mixed-use residential units in
- 4 our project, and this week we have seven school-age
- 5 children. George has 412 units in his mixed-use town
- 6 center project, and he has 25. And it's because the
- 7 people who choose to live in those kinds of places
- 8 make -- they're called lifestyle centers for a
- 9 reason. They are people who make a lifestyle choice.
- 10 So I just want to -- because I happen to have that
- 11 information, and I think that mixed use is a
- 12 different kind of residential than just residential,
- 13 just as the commercial is a different kind of
- 14 commercial.
- 15 My experience is, the best retail commercial
- in the world is in a mixed-use project with
- 17 residential, because it's got to be or you're going
- 18 to fail. You can't sell homes or rent homes to
- 19 people if it's not a nice neighborhood, so you
- 20 create a great retail neighborhood.
- 21 So much for my little lecture.
- 22 CHAIRWOMAN MORENO: Thank you.
- MR. SIEMON: My apologies.
- MR. MAYVILLE: I came in a little late, but
- 25 I just -- Are you looking to make these changes as

- 1 part of the rewrite, or are you going to hold
- 2 separate public hearings on this to -- and then
- 3 incorporate it?
- 4 MR. SIEMON: Board Member, we are going to
- 5 eventually have to prepare a proposed zoning map,
- 6 because we're going to change districts' labels, and
- 7 when we do that, there are about 70 circumstances
- 8 that Staff or we have identified where there's an
- 9 existing problem or inconsistency or something that
- 10 doesn't make sense.
- 11 We're going to have to go through and make
- 12 policy decisions about whether those uses should be
- 13 put in a different -- that land ought to be put in a
- 14 different district, and I think this recommendation
- says, when you're going through that mapping
- 16 exercise, you should consider mapping the south part
- of that area as MXD, and that's when it would
- 18 actually be addressed.
- 19 The recommendation to create the MXD as a
- 20 free-standing -- as a district would be in the text
- 21 that we'd produce. The decision to put it on the map
- 22 would really be in conjunction with when we bring
- that map, and what you're going to see is a map like
- 24 the one that you all have seen. We don't see great
- 25 changes coming in the districts. And then there are

1 going to be a series of properties flagged where

- there are questions, and we're going to make a
- 3 recommendation to you. One of them will be that this
- 4 become MXD3 -- MXD, instead of industrial. There are
- 5 also going to be some others that we've -- that have
- 6 come up, just as we've been working through the
- 7 process.
- 8 MR. KORGE: I'm confused. If we approve
- 9 this recommendation to extend the -- you know, make
- 10 it all MX and extend it to the highway, is -- after
- 11 we've done that, it's going to go into the Code that
- 12 way, right?
- 13 MR. SIEMON: What's really happening here,
- 14 we have a working draft of a code, and a conceptual
- 15 draft of the map. We're working through to resolve
- 16 some policy issues, and the end of that policy issue
- is going to be a proposed draft.
- 18 It will then go through the kind of formal
- 19 public hearing to be adopted. Every one of these
- 20 decisions you're making policy choices about today is
- 21 directed towards producing a proposed draft, which
- 22 will then go for consideration. The same would be
- 23 true for the map.
- MR. KORGE: So is that going to --
- 25 CHAIRWOMAN MORENO: So it will be heard

- 1 again?
- 2 MR. SIEMON: Yes, that's correct.
- 3 MR. KORGE: It will come through us again?
- 4 MR. SIEMON: Yes, in its complete form, all
- 5 together.
- 6 CHAIRWOMAN MORENO: But the purpose of this
- 7 is so that what comes before us is likely to be
- 8 approved by us.
- 9 MR. SIEMON: Right, is what you -- what
- 10 reflects your recommendations and policies.
- 11 MR. MAYVILLE: This is where -- I have a
- 12 problem with this, because it's like we're skipping
- what we went through in the north end. We're just
- 14 using this rewrite as a way to sort of shuffle this
- 15 through --
- MR. PARDO: No, no. It's a blanket zoning
- 17 change, is what it is.
- MR. MAYVILLE: Yeah, without hearings --
- 19 CHAIRWOMAN MORENO: To conform to our
- 20 Comprehensive Land Use Plan.
- 21 MR. MAYVILLE: -- without specific
- 22 information to be -- you know, specific residents in
- that area to be notified of this thing, because it's
- 24 all going to come in one shot, nobody is going to be
- 25 able to digest it. I really have a problem with

1 that, and I've got to believe some Commissioners are

- 2 going to have problems with it, too.
- 3 MR. STEFFENS: There's two different things
- 4 happening here at the same time, simultaneously, but
- 5 they don't necessarily need to happen together, and
- 6 they aren't going to actually happen together.
- 7 The first is the language describing MX
- 8 districts. Instead of having, in our Code,
- 9 commercial or residential, we're also going to add MX
- 10 as a district. We're going to say, "This is a
- 11 district."
- 12 Completely separate from that, we're going
- 13 to then take that district and stick it somewhere on
- our zoning map. We're going to say, "Okay, this is
- 15 an MX district. It's not an overlay, it's just an MX
- 16 district."
- 17 That's going to happen completely separate
- 18 of putting that description of an MX district in the
- 19 Code. Just because it goes into the Code doesn't
- 20 mean it appears somewhere on the map.
- 21 MR. PARDO: I'm --
- 22 MR. MAYVILLE: I think it's a sly way -- I
- 23 mean --
- MR. PARDO: No, no, it's not sly. This is
- out in the open. This is a public hearing.

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1 What is happening, which I think is
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- 2 absolutely remarkable, we started talking about that
- 3 the Zoning Code was archaic, and now we've gotten to
- 4 the point that we're rezoning entire districts, with
- 5 ramifications that we have no clue what they are, but
- 6 we are providing tremendous fuel to development,
- 7 without knowing what the final ramifications are.
- 8 For me, that is the most incredible thing,
- 9 and it's all in the wide open and everybody can see
- 10 it here in this public hearing format.
- 11 MR. KORGE: Well, I think that's a bit of an
- 12 overstatement, because although we're creating the
- 13 new definition of an MX district, we're not assigning
- 14 it to any area at this time, and I guess what is
- 15 confusing about it is that the description on this
- 16 yellow sheet --
- 17 CHAIRWOMAN MORENO: No, they are assigning
- 18 it --
- MR. MAYVILLE: They are.
- 20 CHAIRWOMAN MORENO: -- to that Merrick Park
- 21 area. They are assigning it.
- MR. STEFFENS: Yeah, but that has to go
- 23 through the public hearings for rezoning.
- 24 CHAIRWOMAN MORENO: Right now, what we're
- 25 saying -- what we will be saying if we approve it --

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1 MR. STEFFENS: We're not rezoning here.
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- 2 CHAIRWOMAN MORENO: If we approve it --
- 3 MR. STEFFENS: We're changing text.
- 4 MR. MAYVILLE: That's what I asked, but
- 5 that's not what was -- That's not what --
- 6 MR. PARDO: What you missed last week was
- 7 that --
- 8 CHAIRWOMAN MORENO: Mr. Siemon, what are we
- 9 doing?
- 10 MR. SIEMON: If you look in the column next
- 11 to the positives and negatives, the last sentence is,
- 12 "Will require change in land use zoning which is more
- 13 appropriate for entire industrial area."
- MR. KORGE: Where is that?
- 15 CHAIRWOMAN MORENO: Right here.
- MR. KORGE: Oh, I see, the little column.
- MR. PARDO: We had a guy come in here, a
- 18 property owner, commercial, not residential -- forget
- 19 the residential, they have no idea what's happening
- 20 before -- right now at the City. But we had a guy
- 21 that owns the property where Century Bank is, on the
- 22 southeast corner of Ponce Circle, and he came in and
- 23 he said, "You know, I'm an attorney, and I own this
- 24 property. With today's Code, I could build 45 feet
- in height, because I'm abutting single-family

- 1 residential and I get a FAR of 3.0."
- 2 This man's on top of his property every
- 3 single day. He finds out that this conceptual map
- 4 brought him down to 35 feet in height and an FAR of
- 5 1.0, and he says, "I'm going to sue the City."
- 6 You know, this is great for people that are
- 7 in real estate and speculating, but we're looking at
- 8 these changes in mass, without saying, "What are the
- 9 ramifications when we lose all the duplexes in the
- 10 City? What are the ramifications when we start
- 11 changing property owners' rights that they have today
- 12 under the present Zoning Code?"
- MR. KORGE: Well, I --
- MR. PARDO: I asked, the last time --
- MR. KORGE: I'm still confused, I'm sorry.
- 16 What -- Are we creating a definition for MX? We're
- doing that, and it will be in the Code?
- 18 MR. SIEMON: There are two separate
- 19 recommendations that have been advanced. One is to
- 20 convert the existing MXD3 into an MX district that
- 21 would be a map district, as opposed to an overlay
- 22 district, a floating district.
- 23 MR. KORGE: So that's a zoning change for
- 24 that area.
- MR. SIEMON: That's a text change in the

- 1 Code, period.
- 2 MR. KORGE: It doesn't affect that area?
- 3 MR. SIEMON: It doesn't affect anybody's
- 4 land area, except that you have one MXD3 that's
- 5 already approved out there, and it would get that MXD
- 6 designation.
- 7 MR. KORGE: Well, then, it changes that,
- 8 doesn't it, because it eliminates --
- 9 MR. SIEMON: No, it's already got the
- 10 designation.
- 11 CHAIRWOMAN MORENO: It's already -- It was
- 12 already approved.
- 13 MR. KORGE: No, wait. Let's just back up.
- 14 Let me see if I understand this.
- 15 MR. SIEMON: You'll eliminate the underlying
- 16 zoning district for the existing MDX3.
- 17 MR. KORGE: Yeah, it's a change. That's a
- 18 change, isn't it? The industrial designation
- 19 disappears. The underlying industrial designation
- disappears.
- 21 MR. PARDO: Of course. You just changed the
- 22 zoning.
- 23 MR. SIEMON: At this point, the MXD overlay
- 24 controls, and all we're going to do is replace it --
- 25 we're going to eliminate the irrelevant I district

- 1 underneath the existing approved MXD3.
- 2 MR. KORGE: Okay, let me see if I understand
- 3 this, then, because -- I mean, when I say understand,
- 4 I'm not challenging you. I don't understand.
- MR. PARDO: No, no, you're on this.
- 6 MR. KORGE: Under the MXD3 district that we
- 7 have now, could someone build industrial in there?
- 8 MS. DOUGHERTY: Yes.
- 9 MR. RIEL: Yes.
- 10 MR. SIEMON: Yes.
- 11 MR. RIEL: Yes, absolutely.
- MR. KORGE: After we make this change, could
- 13 someone build industrial in there?
- MR. PARDO: No.
- MR. SIEMON: No.
- MR. PARDO: No, every body shop would be a
- 17 legal nonconforming.
- MR. RIEL: There's one.
- MR. KORGE: So it is a change there?
- 20 MR. SIEMON: It is a change.
- 21 MR. KORGE: Okay, and --
- 22 CHAIRWOMAN MORENO: Our Comprehensive Land
- Use Plan requires that we make this change?
- MR. SIEMON: The Comprehensive Plan
- 25 contemplates that this area --

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1 MR. PARDO: No, it contemplates that.
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- 2 MR. SIEMON: -- will be used for a mixed-use
- 3 purpose.
- 4 MR. KORGE: Okay, but let's not go there
- 5 yet, because there's a change taking place, so I
- 6 think the objection that I'm hearing is, not that
- 7 this is a bad change, but that if we're going to have
- 8 a change, we need to go through a public hearing
- 9 process so the owners affected by the change, and the
- 10 adjacent owners, know that this change is taking
- 11 place, they can come in, voice their objections, make
- 12 suggestions or whatever.
- If we adopt what you're recommending, we're
- 14 short-circuiting --
- MR. MAYVILLE: Yeah.
- MR. KORGE: Are we short-circuiting that
- 17 process?
- MR. SIEMON: No, sir.
- MR. RIEL: No.
- MR. KORGE: No, we're not?
- 21 MR. SIEMON: There's going to be a public
- 22 hearing on the zoning map, which will become the
- 23 official zoning map.
- MR. MAYVILLE: But there's going to be a
- 25 whole lot of items on this.

- 1 MR. PARDO: Wait a minute, Charlie.
- 2 MR. MAYVILLE: It's not going to be this one
- 3 particular item.
- 4 MR. SIEMON: There are not going to be a
- 5 whole lot of items.
- 6 MR. MAYVILLE: There's going to be more than
- 7 one.
- 8 MR. SIEMON: There will be some.
- 9 MR. PARDO: Charlie, what would have
- 10 happened if Mr. Maxey, that came in, the attorney
- 11 that came in last week, didn't come in, or didn't
- 12 realize that the little color on this thing got
- 13 changed to CL?
- 14 MR. SIEMON: This would not -- with all due
- 15 respect --
- MR. PARDO: Legally, he's dead.
- 17 MR. SIEMON: Would you just allow me to
- 18 speak, sir?
- MR. PARDO: Absolutely.
- 20 MR. SIEMON: Mr. Pardo, I stood before this
- 21 body, and you were here, and I explained to you that
- 22 the conceptual map was prepared for illustrative
- 23 purposes. Illustrative purposes. I'm confident that
- 24 you understand what that term means. It did not
- 25 represent a proposed zoning map, sir, and I told you

1 that it was done by a computer, and all that computer

- did was take one color and exchange it for another,
- 3 because some members of the public asked to see what
- 4 a map might look at (sic), and I made it very clear
- 5 that that was the process and that we would not spend
- the money or energy to prepare a proposed map until
- 7 you all had completed your deliberations about the
- 8 underlying provisions of the Code.
- 9 And what that man would have been treated to
- 10 wasn't affected in any way by that document. And for
- 11 you to suggest that we somehow tried to pull a fast
- one, that I was a party to that, sir --
- MR. PARDO: Wait, wait, wait. You're
- 14 putting --
- MR. SIEMON: -- is just simply --
- MR. PARDO: Wait, wait, wait, wait.
- 17 Wait, excuse me. You're getting very personal on
- 18 this thing. Let me explain something.
- 19 MR. SIEMON: I am responding, Mr. Pardo.
- 20 MR. PARDO: No, no, wait, wait, wait, wait,
- 21 wait, wait. I didn't say you slid anything. I never
- used those words, in any way, shape and form.
- MR. SIEMON: You just used them for the
- 24 second time in this meeting, sir, and if you'd like
- 25 me to get the tape and show --

1 MR. PARDO: No, no, no. I think Mr.

- 2 Mayville said that it was a sly way of doing
- 3 something else. I never said sly or slid or anything
- 4 like that.
- I want to make sure that you understand
- 6 something. The man that came before us at the last
- 7 meeting, when you were not here, he said, "I'm a
- 8 property owner and I have a right." Based on the
- 9 designation of CL, based on this zoning provision
- 10 that you, as a paid consultant to this City, came up
- 11 with, he said specifically that, "Based on this, my
- land, now I get to build ten feet less and one third
- of the amount of FAR."
- 14 Charlie, I didn't say anything -- I just --
- 15 I just repeated what Mr. Maxey, standing right there,
- 16 said to me, as a landowner. At that time, I
- 17 suggested that when we look at this, when we look at
- 18 this conceptual -- First of all, I think that maybe
- 19 this should have been done where the map gets looked
- 20 at first, and then you write this in conjunction with
- 21 it. You chose to write it this way. I don't have a
- 22 problem.
- 23 CHAIRWOMAN MORENO: But --
- MR. PARDO: You said that you're
- 25 reorganizing --

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1 CHAIRWOMAN MORENO: -- we're doing something
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- 2 different. We are --
- 3 MR. PARDO: I would like to finish answering
- 4 what he --
- 5 CHAIRWOMAN MORENO: Felix, but you go on and
- 6 on and on. Get to the point.
- 7 MR. PARDO: Well, you know, but the point
- 8 is that --
- 9 CHAIRWOMAN MORENO: We're going to be here
- 10 until eleven o'clock. Get to the point.
- 11 MR. PARDO: Well, you know, I think this is
- important, that, you know, we've all got to do
- 13 something. You know, this is -- this is the most
- 14 important thing that this City has, and I think that
- we can't get to the point where we can ignore these
- tremendous changes and think that there aren't
- 17 ramifications.
- 18 (Thereupon, Ms. Moreno left the Commission
- 19 Chambers.)
- 20 MR. KORGE: Well, the question I was asking
- 21 and getting towards was, the process -- I mean, if
- 22 we're going to make -- we are making changes, or we
- 23 will be making changes, assuming that these
- 24 recommendations are adopted -- the process that the
- 25 affected property owners will receive appropriate

1 notice and a fair opportunity to be heard, that's

- 2 my --
- 3 MR. RIEL: Absolutely.
- 4 MR. KORGE: And I think that's what Bill's
- 5 saying.
- 6 MR. RIEL: Absolutely.
- 7 MR. MAYVILLE: I don't want us to go through
- 8 this --
- 9 MR. RIEL: They will. They will.
- 10 MR. SIEMON: They're going to absolutely --
- 11 MR. RIEL: And we're just looking for your
- 12 policy direction to proceed forward that next step.
- 13 We need you to tell us --
- MR. KORGE: Right.
- 15 MR. RIEL: -- that you don't think this is a
- 16 good idea or this is a good idea. We're not going to
- go out and notify the folks and let them all come
- into this hearing, and you all say, "We think it's a
- 19 horrible idea" --
- 20 MR. KORGE: I understand.
- 21 MR. RIEL: -- when we've pulled all those
- 22 folks out.
- MR. KORGE: Okay, so they're going to --
- MR. RIEL: We want your direction --
- 25 MR. KORGE: Let me just cut you off.

1 They're going to get the same notice that they would

- 2 get if we did this by the other -- the normal process
- 3 when we were doing a Code rewrite.
- 4 MR. RIEL: Absolutely. They will be
- 5 receiving notice, as well as neighborhood meetings.
- 6 MR. KORGE: So I don't have a problem with
- 7 that.
- 8 MR. MAYVILLE: That's -- I don't --
- 9 That's -- see, I don't see how that happens, and the
- 10 reason for it is, the first reading of this is
- 11 scheduled for December 11th, so we're talking less
- 12 than three weeks. We've got a week for a holiday, so
- 13 we're talking about two weeks. When is it going to
- 14 happen? I mean, you tell me. You can't even get --
- MR. SIEMON: Are we talking about the map?
- MR. MAYVILLE: No, no. My understanding
- 17 from Eric was that --
- 18 MR. RIEL: The first reading is going to
- 19 be --
- 20 MR. MAYVILLE: -- the first reading of
- 21 this --
- MR. SIEMON: On the text of the Code?
- MR. MAYVILLE: Right, that is going in the
- 24 Code, and if we can support this, this is going to be
- written into this body, correct, that's going to go

- 1 for first reading?
- 2 MR. KORGE: But not the map portion of it.
- 3 MR. MAYVILLE: I understand, but my point
- 4 is --
- 5 MR. KORGE: In other words, let me
- 6 interject. What I understand --
- 7 (Simultaneous inaudible comments between
- 8 Board members)
- 9 MR. KORGE: What I understand is that the
- 10 location of the MX -- the new MX district will not be
- 11 decided when the Code is approved. It will only be
- 12 decided when the map is approved, which is a separate
- 13 process. Is that what we're saying?
- MR. SIEMON: Yes.
- MR. GONZALEZ: When the land use plan is
- 16 approved.
- MR. PARDO: No, you're changing -- you've
- 18 taken the overlay out, and I thought that you
- 19 explained to us, when we first looked at the MXD,
- 20 Eric, that you said that the reason we were utilizing
- 21 an overlay is to be able to preserve the underlying
- 22 zoning to the property owners, with -- so they can be
- included, the same as every overlay that exists, and
- 24 by the way, Charlie, there are other areas that are
- 25 mixed use in this City, other than the industrial

1 section. There are other areas that are mixed use

- 2 already, and the thing is that, if you're a property
- 3 owner, you then --
- 4 (Thereupon, Ms. Moreno rejoined the Board;
- 5 Mr. Korge left the Commission Chambers.)
- 6 MR. PARDO: -- can be allowed to maintain
- 7 your zoning and work under that zoning, or you can
- 8 take advantage of the overlay, and that's the reason
- 9 that Eric explained to us, the first time, that he
- 10 wanted to use it as an overlay mechanism.
- 11 On the other hand, you're changing it
- 12 dramatically to a strict rezoning of all the property
- in that area, you know, with or without the okay of
- 14 those individual property owners that have rights.
- MR. RIEL: And it's your concern that we
- haven't gotten with those property owners? We've
- 17 had --
- MR. PARDO: No, no, no, no.
- 19 MR. RIEL: I'm just trying to understand
- 20 your concern, I mean, because we have had numerous
- 21 meetings.
- MR. STEFFENS: I have a question in relation
- 23 to that for Lucia.
- When you came here, requesting that change
- to the MXD overlay, what percentage of the property

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1 owners were behind your request?
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- MS. DOUGHERTY: A hundred percent.
- 3 MR. STEFFENS: I'm sorry?
- 4 MS. DOUGHERTY: One hundred percent.
- 5 MR. STEFFENS: One hundred percent. So we
- 6 wouldn't be affecting any property owner in that area
- 7 by doing what we're doing. They all wanted the MXD
- 8 overlay district.
- 9 MR. PARDO: How do you know that? How do
- 10 you know? Does she represent every landowner?
- MS. DOUGHERTY: Everybody.
- MR. STEFFENS: How many --
- 13 MS. DOUGHERTY: We had to get a petition --
- MR. STEFFENS: What percentage of the
- 15 owners in that neighborhood --
- MS. DOUGHERTY: We had a petition signed by
- 17 a hundred percent of the owners.
- 18 MR. PARDO: A hundred percent of the owners?
- MS. DOUGHERTY: Right. Otherwise, he
- 20 wouldn't have accepted our application.
- 21 MR. PARDO: So, basically, right now, the
- 22 people that are going to reap the financial benefits
- of that area, based on this change of zoning, are all
- on board?
- MR. STEFFENS: No, the area of zoning that

- 1 will change --
- MS. DOUGHERTY: The area -- the north area.
- 3 MR. STEFFENS: The area of zoning that will
- 4 change by this text change --
- 5 MR. PARDO: Okay, I'm sorry, you're saying
- 6 you have a hundred percent of the people --
- 7 MR. STEFFENS: The northern portion.
- 8 MR. PARDO: -- that are under the overlay
- 9 right now?
- 10 MS. DOUGHERTY: Correct.
- 11 MR. STEFFENS: Yes. The area that would be
- 12 affected by this text change, a hundred percent of
- 13 those people came in here and requested the MXD
- 14 overlay district.
- Now, the other area, which may or may not,
- in the future, become an MX district, based on the
- 17 application of this text change, we would have to go
- to and talk to them and have a meeting with them and
- 19 go through a zoning change with them.
- 20 MS. DOUGHERTY: I'm only suggesting you do
- 21 the exact same notice requirements as you did for the
- 22 first one, for the second.
- MR. PARDO: The one that was approved?
- MS. DOUGHERTY: Correct.
- MR. PARDO: Okay, and, Charlie, so I

1 understand, the overlay -- the advantage, in your

- 2 opinion, to the rezoning instead of the overlay is
- 3 what?
- 4 MR. SIEMON: We generally believe that it's
- 5 appropriate to zone property according to its planned
- 6 use, so that you can establish criteria and
- 7 procedures and standards for approving those
- 8 uses, that the change in zoning involved in applying
- 9 an overlay to it is a less predictable outcome. It
- 10 doesn't induce a property owner to invest in the
- 11 direction you want them to go.
- 12 And the Comprehensive Plan anticipates mixed
- 13 use, everything I've ever heard anticipates mixed
- 14 use, and we think it ought to be designated mixed
- use. That's why we've made this recommendation.
- 16 (Thereupon, Mr. Korge rejoined the Board.)
- MR. PARDO: Do you ever see --
- 18 CHAIRWOMAN MORENO: Okay, do we have a
- 19 motion on this, please?
- MR. KORGE: Why do you look at me?
- 21 MR. STEFFENS: You're very good at motions.
- MR. KORGE: Maybe we should split this
- 23 question.
- 24 CHAIRWOMAN MORENO: Okay.
- MR. KORGE: I'll move that we create a new

1 MX district that would conform to the existing

- 2 requirements under the MXD3, in lieu of an MXD3
- 3 district.
- 4 MR. SIEMON: That's an overlay.
- 5 MR. KORGE: Well, that we create it in the
- 6 Code. This would be an existing mixed-use
- 7 designation, but not assigned to any particular
- 8 property at this time. That's the first part of --
- 9 that's the first motion, and then I'll come back with
- 10 a second motion regarding, you know, how we would
- 11 assign it and when we might assign it.
- 12 CHAIRWOMAN MORENO: Do we need that
- 13 recommendation? I don't think we need that.
- 14 That's -- We do need it?
- MR. SIEMON: Yes.
- 16 CHAIRWOMAN MORENO: Okay. Okay, then, do I
- 17 have a second?
- MR. STEFFENS: Second.
- 19 MR. MAYVILLE: Well, can I ask --
- 20 CHAIRWOMAN MORENO: Okay. Call the roll.
- 21 MR. MAYVILLE: Can I just ask one question?
- 22 CHAIRWOMAN MORENO: No, it's over. Call the
- 23 roll, please.
- MR. MAYVILLE: There's a motion --
- 25 CHAIRWOMAN MORENO: No, call --

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1 MR. MAYVILLE: -- but there's no discussion.
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- 2 CHAIRWOMAN MORENO: Call the roll, please.
- 3 MS. MENENDEZ-DURAN: Tom Korge?
- 4 MR. KORGE: Yes.
- 5 MS. MENENDEZ-DURAN: Bill Mayville?
- 6 MR. MAYVILLE: No.
- 7 MS. MENENDEZ-DURAN: Felix Pardo?
- 8 MR. PARDO: No.
- 9 MS. MENENDEZ-DURAN: Michael Steffens?
- MR. STEFFENS: Yes.
- MS. MENENDEZ-DURAN: Tony Gonzalez?
- MR. GONZALEZ: Yes.
- MS. MENENDEZ-DURAN: Cristina Moreno?
- 14 CHAIRWOMAN MORENO: Yes.
- Now, Mr. Mayville.
- MR. MAYVILLE: What's the point? It's
- 17 already -- the vote's already been made, so --
- 18 CHAIRWOMAN MORENO: I'm sorry?
- 19 MR. MAYVILLE: The vote's already been made,
- 20 so what's the point?
- 21 CHAIRWOMAN MORENO: Okay.
- MR. MAYVILLE: Let's go on to the next --
- MR. KORGE: Well, then -- I'm not sure how
- 24 to phrase the second motion, because quite frankly, I
- 25 want to be sure that --

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1 MR. STEFFENS: Tom, before you make your
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- 2 second motion, you were out of the room when I asked
- 3 Lucia, in the area that would be affected by this
- 4 change from the I -- the MXD overlay to the -- and
- 5 eliminating the I, a hundred percent of the property
- 6 owners in that area came in with her and signed a
- 7 petition to change it to the MXD overlay district.
- 8 That's the area that we had changed previously.
- 9 MR. KORGE: Right.
- 10 MR. STEFFENS: So all the owners in that
- 11 area requested that overlay district.
- MR. KORGE: I understand that, but here's
- the point that I think Bill was making, and I can't
- 14 really disagree with it. There is a process, and the
- 15 process exists for a reason, and the reason is to
- 16 protect the property owners, not just the ones
- 17 affected directly by any change, but also the
- 18 adjacent property owners.
- 19 I suspect that if we went through that
- 20 process for the existing MXD3 area, there would be no
- 21 objections and it would go through swimmingly. But I
- 22 don't understand --
- 23 CHAIRWOMAN MORENO: Well, why don't we
- 24 break -- why don't we break it up and assign MX to
- 25 the area that we already had the public hearing on,

- 1 that North Gables area --
- 2 MR. STEFFENS: What Tom's saying, that's
- 3 changing zoning --
- 4 MR. KORGE: Wait --
- 5 MR. STEFFENS: -- and we should go through
- 6 the process of a zoning change.
- 7 MR. KORGE: No, let me back up. Let me back
- 8 up, because this is where I'm getting confused. I
- 9 understood that we were going to go through this
- 10 whole process for every -- any change whatsoever.
- 11 MR. PARDO: Well, that's what I understood,
- 12 too, but now apparently we're going to now designate
- 13 it.
- MR. KORGE: No, he said that we're going to
- 15 go through that process. He's said that, I don't
- 16 know how many times.
- You said, "We're going through the whole
- 18 process. If and to the extent that we recommend to
- 19 you that the new MX be assigned to either the
- 20 existing MXD3 district or that one and the Dixie
- 21 Highway portion of the industrial area, that that's
- 22 still" -- Our vote on that will not change it.
- 23 CHAIRWOMAN MORENO: Right. It's going to
- 24 come before us again.
- 25 MR. KORGE: Our vote on that is simply an

1 indication of our interest to pursue that, and that

- 2 we may decide to the contrary when it comes before
- 3 us and we hear public input.
- 4 CHAIRWOMAN MORENO: If the public -- if the
- 5 public opposes it. That's my understanding, as well.
- 6 MR. SIEMON: That's correct.
- 7 CHAIRWOMAN MORENO: That's correct.
- 8 MR. PARDO: Don't you think this Planning
- 9 Board should be asking both the consultant and Staff
- 10 to come up and give us the hard facts so we can make
- 11 a proper decision when it comes to these particular
- 12 areas, specific areas?
- 13 MR. KORGE: Yes, and that's what we're doing
- 14 by voting on this. What we're saying to them is,
- 15 "Okay, we'll hear what you have to say, so it's worth
- 16 enough of your time to get all the facts together.
- 17 It's worth it to us, we're interested enough, to
- impose on the public to give us their input."
- MR. RIEL: Correct.
- 20 MR. KORGE: I mean, I -- to me, it would be
- 21 disrespectful and a waste of everybody's time and
- 22 money to have them go ahead and prepare something
- when we're unanimously opposed to it, for example.
- 24 CHAIRWOMAN MORENO: Uh-huh.
- MR. KORGE: That's what he's saying, and

- that's all he's saying --
- 2 CHAIRWOMAN MORENO: That's correct.
- 3 MR. KORGE: -- and that's the reason why I'd
- 4 move the second part, that we approve going forward
- 5 to consider -- and I want it phrased it that way --
- 6 MR. PARDO: Okay, phrase it.
- 7 MR. KORGE: -- the new MX district being
- 8 assigned both to the existing MXD3 district and the
- 9 industrial portion by South Dixie Highway that is --
- 10 all of which is designated in Column 3 of Policy
- 11 Number 5, on Page 4 of our little spreadsheet.
- 12 MR. STEFFENS: Second.
- MR. KORGE: Is that clear enough?
- MR. MAYVILLE: But give me the timetable of
- 15 how this would work.
- MR. KORGE: I can't give you the timetable.
- 17 MR. MAYVILLE: Well, anybody, give me a
- 18 timetable how --
- 19 MR. STEFFENS: A lot longer than the
- 20 beginning of December.
- 21 MR. MAYVILLE: Well, that's what I'm saying.
- 22 Are we looking to have the Code rewritten and
- 23 approved by the Commission before this thing is
- 24 heard?
- MR. RIEL: I think that's going to be a

1 subject of the Commission when this -- we provide

- 2 them an update next Tuesday.
- 3 MR. PARDO: I don't understand that.
- 4 MR. SIEMON: I late to belabor this, but I
- 5 want to rephrase it and hope that I can -- We
- 6 prepared -- I told you before, we prepared the best
- 7 draft we could based on the input and knowledge we
- 8 had. We identified about 25 issues that we didn't
- 9 feel comfortable in resolving and preparing a
- 10 proposed Code.
- 11 Some of them were controversial, like the
- 12 lot split, and so we -- the process was worked out to
- 13 bring it to you all, as representatives of the
- 14 community, in a public forum, to take input in
- 15 hearings, to resolve those issues, so that we could
- 16 prepare a proposed draft, and that's why we very
- 17 carefully put Working Draft on it.
- During that process, somebody asked us to
- 19 prepare a map so they could see what it might look
- 20 like, and with all the appropriate disclosures. Even
- 21 though I recommended we not produce a draft, because
- 22 some people might misunderstand what the purpose of
- the draft is, we were compliant and did what someone
- 24 asked us to do. But all we're trying to produce is a
- 25 proposed draft, that will go through the formal

- 1 public hearing process.
- 2 MR. MAYVILLE: And all I'm saying is, it's
- 3 going to go through the public hearing with a whole
- 4 bunch of other issues all at the same time, rather
- 5 than this item being heard separately. This is a
- 6 big -- it's not like a small area.
- 7 MR. SIEMON: Well, I --
- 8 MR. MAYVILLE: I'm just saying, why can't it
- 9 go -- why can't the rewrite take place without this
- 10 item being addressed, and then address it after the
- 11 rewrite as a separate public hearing, because of the
- 12 magnitude of the area?
- MR. SIEMON: The answer to that question is,
- 14 we're going to result -- Felix has identified one
- 15 example. The CL was identified among -- were
- 16 primarily CA districts, and they were all parcels of
- 17 land that were adjacent to residential properties,
- and so that was the mapping methodology that was used
- 19 to paint that map.
- 20 We know that there are some impacts on some
- 21 properties, and so policy choices at a specific level
- are going to have to be made in preparing that map.
- MR. PARDO: Charlie, the reason I asked for
- 24 the map -- the reason I asked for the map is that all
- 25 these different zoning classifications that you're

1 proposing aren't in a vacuum. You know, they're --

- 2 when you see them in conjunction to the other zoning
- 3 classifications that you have, at least I have a
- 4 better understanding, understanding what the
- 5 limitations and the constructs that you put on these
- 6 new classifications, based in height, volume, FAR and
- 7 uses. That's the reason I asked for them. It gives
- 8 me a better -- it gives me a better tool
- 9 understanding, and then also, I think we're also able
- 10 to gain time in the future when we're looking at the
- 11 actual map that you would be looking at, to be able
- 12 to implement the new Zoning Code.
- 13 CHAIRWOMAN MORENO: Okay, we have a motion.
- 14 Mr. Mayville made some comments on it.
- MR. KORGE: We don't have a second.
- MR. STEFFENS: Yes, I seconded it.
- MR. KORGE: Oh, you seconded it?
- MR. STEFFENS: Yeah.
- 19 CHAIRWOMAN MORENO: There's a second.
- 20 Are there any more comments on the motion?
- 21 Otherwise, my understanding of Tom's proposal and
- 22 what was seconded is that we recommend that they go
- 23 further and study this further. That's all we're
- 24 really doing.
- 25 MR. RIEL: Can we --

1 CHAIRWOMAN MORENO: Okay, can we call the

- 2 question on that?
- 3 MR. MAYVILLE: Is that -- in fact, it's not
- 4 going into the Code, is that correct, Tom? It's only
- 5 going to be a study?
- 6 MR. KORGE: The description of MX goes into
- 7 the Code. The assignment to any particular area is
- 8 what we're discussing, and the proposal, as I recall
- 9 the motion, was that they would come back to us with
- 10 a recommendation on the areas to be assigned, and it
- 11 would have to go through the full process of
- 12 rezoning, like any other area would go through.
- MR. MAYVILLE: Can you read the motion,
- then, so I can hear what the motion is?
- MR. RIEL: The way I have it written is,
- 16 approve to consider assignment of the MX zoning
- 17 classification to the north and south area,
- 18 industrial area.
- 19 CHAIRWOMAN MORENO: That's my understanding.
- MR. RIEL: That's what I have.
- 21 CHAIRWOMAN MORENO: Okay. Can we call the
- 22 roll?
- MS. MENENDEZ-DURAN: Bill Mayville?
- MR. MAYVILLE: On that basis, I'll say yes.
- 25 I'll support you.

- 1 MS. MENENDEZ-DURAN: Felix Pardo?
- 2 MR. PARDO: Yes.
- 3 MS. MENENDEZ-DURAN: Michael Steffens?
- 4 MR. STEFFENS: Yes.
- 5 MS. MENENDEZ-DURAN: Tony Gonzalez?
- 6 MR. GONZALEZ: Yes.
- 7 MS. MENENDEZ-DURAN: Tom Korge?
- 8 MR. KORGE: Yes.
- 9 MS. MENENDEZ-DURAN: Cristina Moreno?
- 10 CHAIRWOMAN MORENO: Yes.
- 11 MS. DOUGHERTY: Madam Chair, could I ask the
- 12 Staff, what's their timing on this, on doing that?
- 13 The timetable, the time?
- MR. RIEL: In terms of the -- Let me get
- 15 with you on that, okay?
- MS. DOUGHERTY: Okay.
- 17 CHAIRWOMAN MORENO: Thank you. Thank you
- 18 very much, Ms. Dougherty.
- MS. DOUGHERTY: Thank you.
- 20 CHAIRWOMAN MORENO: Is that it for tonight?
- 21 MR. KORGE: We've still got the mixed use --
- MR. RIEL: It's up to this Board.
- 23 CHAIRWOMAN MORENO: I'm sorry?
- MR. RIEL: It's up to the Board, if you'd
- 25 like to proceed. I mean, our next meeting is

- 1 December 1st.
- 2 MR. KORGE: Wait, wait. You also had
- 3 recommended mixed use with commercial by conditional
- 4 use, anywhere that commercial exists, as I recall.
- 5 MR. PARDO: Anywhere?
- 6 MR. SIEMON: That's correct.
- 7 CHAIRWOMAN MORENO: Yes.
- 8 MR. SIEMON: In the C districts.
- 9 MR. KORGE: In the C --
- 10 MR. SIEMON: C district.
- 11 MR. KORGE: In the C district.
- 12 CHAIRWOMAN MORENO: Are we totally --
- 13 MR. SIEMON: And it's also technically in
- 14 the I district. Until there is actually a map
- 15 decision made to eliminate the I district or to
- 16 replace it with all MXD, it has to remain in the
- 17 Code. So the mixed use by conditional use is
- 18 permitted, in this draft, in the C district and the I
- 19 district.
- 20 MR. PARDO: Where does that -- where is it
- 21 effective now, what area? What area in the City of
- 22 Coral Gables is it effective?
- MR. SIEMON: Well, it's primarily the areas
- 24 that are currently designated CC and industrial in
- 25 the existing map.

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1 MR. PARDO: But isn't this the only
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- 2 industrial designated area?
- 3 MR. SIEMON: Yes, at the -- at the -- near
- 4 Merrick Park.
- 5 MR. PARDO: Where are the CCs that --
- 6 MR. SIEMON: It's the CBD, major -- heavy
- 7 commercial along U.S. 1 --
- 8 MR. RIEL: Well, there's CC around the
- 9 industrial area now.
- 10 MR. PARDO: But they're allowed to have
- 11 residential there now, right? Excuse me?
- 12 CHAIRWOMAN MORENO: Not as a mixed use.
- MR. RIEL: Not as mixed use.
- MR. PARDO: They're not allowed?
- MR. RIEL: Certain areas, no.
- MR. PARDO: But --
- 17 CHAIRWOMAN MORENO: So this would make it a
- 18 conditional use, which would require our approval
- 19 before it was --
- MR. RIEL: Yes.
- 21 CHAIRWOMAN MORENO: -- finalized?
- MR. RIEL: Yes, yes.
- 23 CHAIRWOMAN MORENO: Okay. Do I have a
- 24 motion on that?
- MR. KORGE: I'll make that motion.

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1 MR. STEFFENS: I'll second that motion.
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- 2 CHAIRWOMAN MORENO: Call the roll, please.
- 3 MR. MAYVILLE: What's the motion?
- 4 MR. KORGE: The motion is to adopt a
- 5 recommendation --
- 6 MR. PARDO: Where's the CC?
- 7 MR. KORGE: -- of mixed use with -- what
- 8 designation is it, C?
- 9 MR. SIEMON: C and I, under the proposed
- 10 draft.
- 11 MR. KORGE: Under the proposed draft, but
- 12 only as a major conditional use.
- 13 CHAIRWOMAN MORENO: Which would require
- 14 approval before it went forward. Okay?
- 15 Call the roll, please.
- MS. MENENDEZ-DURAN: Michael Steffens?
- MR. STEFFENS: Yes.
- MS. MENENDEZ-DURAN: Tony Gonzalez?
- MR. GONZALEZ: Yes.
- MS. MENENDEZ-DURAN: Tom Korge?
- 21 MR. KORGE: Yes.
- MS. MENENDEZ-DURAN: Bill Mayville?
- MR. MAYVILLE: Yes.
- MS. MENENDEZ-DURAN: Felix Pardo?
- 25 MR. STEFFENS: Felix --

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1 CHAIRWOMAN MORENO: He's off somewhere.
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- 2 MS. MENENDEZ-DURAN: Cristina Moreno?
- 3 CHAIRWOMAN MORENO: Yes. Okay.
- 4 MR. MAYVILLE: Could I get clarification on
- 5 one thing came up at the last meeting? I've had
- 6 several people -- and it's coming up before the
- 7 Commission on Tuesday, dealing with the sleep
- 8 centers. How have we classified them under the new
- 9 Code, if it's different than what we are classifying
- 10 it now?
- 11 MR. RIEL: It's classified as a medical
- 12 clinic.
- MR. MAYVILLE: Right now, it's -- right now,
- 14 before -- the old -- under the present Code, we have
- it classified as an S?
- MR. RIEL: No, we don't have it classified
- 17 at all. That's why the whole issue is coming before
- 18 the Board, because there is not a use that is
- 19 indicated as sleep center, and it went to the Board
- 20 of Adjustment.
- 21 MR. MAYVILLE: But we made a recommendation,
- 22 and which was that it would be S, tied to a hospital.
- MR. RIEL: No, the Board's recommendation
- 24 was that the sleep center undergo a public hearing
- process, and the second part of the recommendation

1 was that it basically stated the fact that there is

- only one sleep center within the City, and that is in
- 3 an S use, which is Doctors' Hospital. That's exactly
- 4 the way the recommendation --
- 5 MR. PARDO: Madam Chair, if you could record
- 6 my vote as a yes on the previous --
- 7 CHAIRWOMAN MORENO: Thank you.
- 8 MR. SIEMON: Excuse me, where are we now?
- 9 MR. STEFFENS: We don't know.
- 10 CHAIRWOMAN MORENO: He voted yes.
- MR. SIEMON: No, no, I mean, did we move on
- 12 to another subject matter?
- 13 MR. RIEL: I don't know.
- MR. SIEMON: Oh, you're just kibbitzing?
- MR. STEFFENS: Did Bill get his answer?
- MR. MAYVILLE: Yeah, I got the question --
- 17 CHAIRWOMAN MORENO: Okay.
- MR. MAYVILLE: It was about a medical
- 19 clinic.
- 20 CHAIRWOMAN MORENO: Can we do Policy 6?
- 21 MR. STEFFENS: But, Bill, it's classified as
- 22 a medical clinic with a 24-hour use, which is a major
- 23 conditional use.
- MR. RIEL: Which has performance standards,
- which comes before this Board.

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1 MR. SIEMON: And Madam Chairman, that's
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- 2 really what we have proposed for the X uses, that
- 3 they be -- they're sort of special problem uses, and
- 4 we've suggested they ought to be subject to the major
- 5 conditional use approval process, subject to those
- 6 standards in making determinations as to when and
- 7 where future X uses should be located.
- 8 MR. PARDO: Charlie, do you know how many X
- 9 uses we have in the City left?
- 10 MR. SIEMON: Yes, sir.
- MR. PARDO: How many?
- 12 MR. SIEMON: I didn't count them, but I
- 13 looked at the map and --
- MR. PARDO: A couple dozen or --
- MR. SIEMON: No, there are more than that.
- MR. PARDO: How many?
- 17 MR. RIEL: I would say about a hundred.
- 18 MR. SIEMON: I agree.
- MR. PARDO: A hundred?
- 20 MR. SIEMON: Yeah, I think. It's more than
- 21 50, I'm pretty sure, because I had started to do a
- 22 table and gave up on it.
- MR. STEFFENS: What would X uses generally
- 24 include?
- MR. PARDO: All sorts of things.

1 MR. SIEMON: They're all kinds of strange

- 2 stuff.
- 3 MR. PARDO: Parking lots --
- 4 MR. SIEMON: Parking lots that are in
- 5 residential districts, so you have an X.
- 6 MR. PARDO: Usually X uses in the past
- 7 would be considered, legally, today, a lot of times,
- 8 spot zoning. So you have to be very, very careful
- 9 how you look at those.
- 10 MR. SIEMON: Well, we think that the
- 11 conditional use standards that we proposed for major
- 12 conditional uses are -- will protect against that,
- and we think that's one of the advantages of putting
- 14 it in a formal process, is, it requires specific
- 15 findings that it's consistent with the Comprehensive
- 16 Plan.
- 17 MR. PARDO: Well, Charlie, then, what would
- 18 you change them into? Because, you see, it says
- 19 underlying zoning district. Let's say you have,
- 20 basically, an office building in the middle of a
- 21 single-family residential area that was an X use, you
- 22 know, a million years ago, and then --
- MR. SIEMON: We're probably not going to --
- I would anticipate we're not going to recommend that
- 25 additional X uses be permitted -- of that kind be

- 1 permitted in a neighborhood --
- 2 MR. RIEL: Right.
- 3 MR. SIEMON: -- but that would have legally
- 4 nonconforming status.
- 5 MR. PARDO: What happens if it burns down?
- 6 You know, do you have anything that you --
- 7 MR. SIEMON: The nonconformity provision
- 8 would not allow it to be re-established, as they are
- 9 drafted.
- 10 MR. RIEL: Correct.
- 11 MR. SIEMON: And let me try to clarify.
- 12 When we go through this process of converting an X to
- a conditional use in the district, we're going to
- 14 decide two things. One, is it an appropriate use to
- 15 be replaced, and if it's so, then it ought to be put
- in a particular classification that will allow it to
- 17 be replaced.
- 18 If it shouldn't be, then it should be put in
- 19 the appropriate classification. And that, we're
- 20 going to have to do. For each of those hundred Xs,
- 21 we're going to have to go through that process.
- 22 CHAIRWOMAN MORENO: Now, for those hundred
- 23 Xs, they don't have to go through the conditional
- 24 use, it's just if they wanted to continue it or --
- MR. PARDO: If they want to do something in

- 1 the future, there will be a provision in the Code
- 2 that says anything that was previously approved as an
- 3 X use will be considered to be an approved
- 4 conditional use, provided it was lawfully existing on
- 5 the date the Code is adopted.
- 6 MR. PARDO: Charlie, would you be able to
- 7 bring a few varied examples of that, the next time,
- 8 so we could --
- 9 MR. SIEMON: Sure.
- 10 MR. RIEL: It's actually -- You have a copy
- of the zoning map. On the back page of each zoning
- 12 map --
- MR. PARDO: No, no, I know, but what I
- 14 mean --
- 15 MR. RIEL: -- is listed all of those X uses.
- MR. PARDO: At least, you know, for me,
- 17 let's say like --
- 18 MR. RIEL: I can get you a copy. We can get
- 19 a copy right now.
- 20 MR. PARDO: But, for example -- no, but,
- 21 you know, Eric, what I'm saying is, let's say it's
- 22 the -- whatever building, located here, historically,
- 23 it was done because of this; in this particular case,
- 24 this is what would happen. In other words, applying
- 25 the Code, to see how it works, if it does what we

- 1 think it will.
- 2 MR. SIEMON: But -- and we'll be glad to do
- 3 that, and I think that would be useful when we get to
- 4 the mapping process, particularly.
- 5 All we've done is look at some, a sample of
- 6 them, and concluded to ourselves that it makes sense
- 7 to put them in the conditional use process. We
- 8 haven't gone -- but in doing that, we've observed a
- 9 few -- without consulting with anybody, but we've
- 10 looked at the land use district they're located in,
- 11 the nature of the X use, and asked, "How in the world
- 12 did that get there, and should it be there," because
- if it burns down and it ought not to be replaced,
- 14 then there should be some -- that's a different
- matter than if it's an appropriate X use.
- And we're just going to have to deal with
- 17 that when we go through the mapping process, because
- 18 we're going to -- when we're done, we intend to have
- a map that tells everybody what district they're
- 20 located in, if they're an X or an S use -- an X use,
- 21 what X use, and what document they look to for that
- 22 approval, and then, where there are special area
- 23 regulations, we want every one those parcels
- 24 triggered so that you know that you're subject to
- 25 those regulations, as well.

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1 MR. PARDO: You know, Charlie --
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- 2 CHAIRWOMAN MORENO: But going forward, you
- don't want any more X uses. You want everything to
- 4 be a conditional approval --
- 5 MR. PARDO: That's correct.
- 6 CHAIRWOMAN MORENO: -- instead of an X.
- 7 MR. SIEMON: That's correct.
- 8 CHAIRWOMAN MORENO: Okay.
- 9 MR. PARDO: And, you know, there was an
- 10 example of a restaurant, a very well known restaurant
- 11 here, that it burned down. It was called Charades.
- 12 And what happened there was, then they could not
- 13 conform with the parking. Because they let too much
- 14 time expire, they weren't allowed to rebuild, and
- therefore, it was something that a lot of people
- 16 said, "Gee, you know, it's really a shame," that --
- 17 so it's actually one example where it's -- you know,
- 18 they had some problems, but it was actually the
- 19 inverse, in other words, not that, "Oh, that was an
- 20 eyesore, that was a problem, good riddance." It was
- 21 something that people said, "Gee, it would have been
- 22 nice to be able to revert it back."
- 23 MR. SIEMON: But I think that exists under
- 24 your existing X code provisions, and we haven't
- 25 proposed to give --

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1 MR. PARDO: To change that.
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- 2 MR. SIEMON: -- any of those X uses any more
- 3 vested or protected status than they have today.
- 4 MR. PARDO: No more time or, you know --
- 5 MR. SIEMON: That's correct.
- 6 MR. PARDO: -- certain circumstances or
- 7 whatever, such as that.
- 8 CHAIRWOMAN MORENO: Okay. Are we ready to
- 9 vote on this?
- 10 MR. KORGE: Do you want me to make a motion
- 11 again?
- 12 CHAIRWOMAN MORENO: Yes, please.
- MR. KORGE: I'll motion -- I move to
- 14 incorporate the X uses into the underlying zoning
- 15 districts as conditional -- major conditional uses.
- MR. STEFFENS: Second.
- 17 CHAIRWOMAN MORENO: Vote?
- MS. MENENDEZ-DURAN: Tony Gonzalez?
- MR. GONZALEZ: Yes.
- MS. MENENDEZ-DURAN: Tom Korge?
- MR. KORGE: Yes.
- MS. MENENDEZ-DURAN: Bill Mayville?
- MR. MAYVILLE: Yes.
- MS. MENENDEZ-DURAN: Felix Pardo?
- MR. PARDO: Yes.

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1 MS. MENENDEZ-DURAN: Michael Steffens?
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- 2 MR. STEFFENS: Yes.
- 3 MS. MENENDEZ-DURAN: Cristina Moreno?
- 4 CHAIRWOMAN MORENO: Yes.
- 5 Okay. Policy 7 seems to me one that is
- 6 going to require a lot of discussion. Am I right?
- 7 MR. RIEL: I'm sorry, I didn't hear that.
- 8 CHAIRWOMAN MORENO: Item 7 --
- 9 MR. GONZALEZ: 7.
- 10 CHAIRWOMAN MORENO: -- looks to me like a
- long one.
- 12 MR. RIEL: Yeah.
- MR. SIEMON: Well, I mean, we could make
- 14 a -- we could take a shot at seeing whether at least
- 15 the first four were readily considerable, because
- 16 we've talked a lot about our minor and major
- 17 conditional use process, and I would hope that we've
- 18 gained some comfort in that process.
- 19 CHAIRWOMAN MORENO: Okay.
- 20 MR. SIEMON: The first is a City Architect.
- 21 We're recommending that the City -- because so many
- 22 of the matters really involve design, it's a lot more
- 23 now about how you do it than what you do, we think
- 24 the City would be well served by having a staff
- 25 professional with a background in design to work in

1 the development review process, to facilitate the

- development review, and our experience is,
- 3 communities that do have a staff -- a qualified
- 4 architect on their staff in this process, that
- 5 improved design solutions are achieved.
- 6 With all due respect to planners, and I'm
- one, we're not trained in the formal design arts and
- 8 we may suggest, and often do suggest, ideas that,
- 9 while they make intuitive sense, don't make practical
- 10 sense, either for structural or cost or other
- 11 matters. So we think this would be -- given that so
- 12 much of your character depends upon design, that this
- 13 would be a desirable thing to add to your -- and over
- 14 time would serve you well.
- MR. PARDO: You're talking --
- 16 CHAIRWOMAN MORENO: Is there any opposition
- 17 to a City Architect?
- MR. PARDO: Well, but you're talking
- 19 about -- Right now, the way it's written, it's a City
- 20 Architect, but you're talking about a Florida
- 21 registered architect?
- MR. SIEMON: I'm not sure whether we said
- 23 Florida registered or not. It -- My own instincts
- 24 would be that because this person is not going to be
- 25 signing or sealing drawings, is just going to be

1 providing recommendations and advice in the process,

- 2 it's possible that someone who's not an active
- 3 Florida registered architect, who moves to South
- 4 Florida and is looking for a new job, or someone
- 5 who's retired from another community or something,
- 6 might be an appropriate professional.
- 7 (Thereupon, Mr. Mayville left the Commission
- 8 Chambers.)
- 9 MR. PARDO: Charlie, right now, the Board of
- 10 Architects that serve on the BOA, they not only have
- 11 to be licensed architects, but they also have to
- 12 reside and/or live in the City of Coral Gables for
- ten years, and the reason is, you know, the ten-year
- 14 rule, it takes you ten years to figure out which way
- is up, and they have a good understanding, or at
- least mostly they have a good understanding.
- 17 If it's a position of this importance -- I
- 18 have run into people in municipalities where the
- individual is not a registered architect, they're
- 20 someone fresh out of school, who does not know the
- 21 difference between the real world and not, and it's
- 22 been a horrible experience, because you can't talk to
- them on an equal basis.
- 24 This individual, the responsibility of the
- 25 City Architect is very, very important and his

1 qualifications have to be, I think, you know, as --

- 2 at least as strict as the Board of Architects'
- 3 requirements.
- 4 MR. SIEMON: Well, I -- I've described, we
- 5 think finding someone to serve this position is going
- 6 to be a challenge. We think it's possible that
- 7 someone that would be attracted to it is someone not
- 9 just fresh out of school, but in fact somebody who's
- 9 at a different point in his career, someone who might
- 10 be -- look to be an adjunct at the University of
- 11 Miami or something.
- 12 MR. KORGE: Do we have any -- you know, I
- 13 understand, that makes a lot of sense, but do we have
- 14 any actual criteria?
- 15 MR. SIEMON: I'm just looking to see whether
- there are specific criteria for that individual.
- 17 MR. PARDO: Thank you.
- 18 MR. SIEMON: I was just going to say, I was
- 19 with Alexander Garvin, a professor at Yale, earlier
- 20 this week, and asked him the question, whether he was
- 21 registered in Florida or not, and he was not, but I
- 22 can promise you that Alex would be a wonderful
- 23 advisor here.
- 24 Are the individuals after the Board?
- MR. RIEL: Well, this whole issue of City

1 Architect, you know, was discussed at length during

- the Mediterranean Ordinance, as well as the mixed
- 3 use.
- 4 To be quite honest with you, the City
- 5 Commission hasn't, you know, directed the City
- 6 Manager to proceed forward with, you know, acquiring
- 7 this person. We're just kind of re-emphasizing the
- 8 need for this position and actually put the language
- 9 in the Zoning Code. So that's what we're looking
- 10 for, in terms of your direction.
- In terms of what this person's
- 12 responsibilities will do -- I mean, the job
- description, it will be truly a City Architect, not
- one person where they will be drawing plans of City
- 15 facilities. They will be a City Architect.
- MR. KORGE: But if we put it in the Code,
- they're going to have to strip it out when it gets to
- 18 them --
- MR. RIEL: It's going to say --
- 20 MR. KORGE: -- if they don't want to hire
- 21 somebody.
- 22 (Thereupon, Mr. Mayville rejoined the
- 23 Board.)
- 24 MR. RIEL: It says City Architect in the
- 25 Code.

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1 MR. KORGE: Okay, but my point is -- my
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- 2 point is that, as I understand it, we're going to
- 3 have certain approvals that go -- instead of going to
- 4 the full Board of Architects, would simply go to the
- 5 City Architect.
- 6 MR. RIEL: Correct.
- 7 MR. KORGE: And so, if the Board -- if the
- 8 Commission decides that it does not want to increase
- 9 the budget to hire that person, then they're going to
- 10 have to strip it out of the Code entirely, because
- 11 the Code is going to require that it go to that
- 12 person.
- 13 MR. RIEL: They understand that. They
- 14 understand that.
- MR. KORGE: Okay. So I think, if we're
- 16 going to go there, we should probably, you know, give
- them some idea, especially since we have two
- 18 architects here on our Board, of the criteria, you
- 19 know, for hiring. It doesn't necessarily have to be
- 20 registered in Florida, it could be experience
- 21 requirements in lieu of registration in Florida, it
- 22 could be a number of things, but if we don't have
- 23 anything explicit -- My suggestion is, we should, you
- 24 know, probably do so, if that's a concern of the
- 25 architects.

1 MR. PARDO: You know, it's something that

- 2 your -- This is a paid professional. If you get a
- draftsman, someone that has some sort of experience
- 4 in technical ends, they're not registered, you know,
- 5 they're making decisions for this City, you've just
- 6 watered down a minimum requirement that already
- 7 exists for --
- 8 MR. RIEL: It's not a draftsperson, okay?
- 9 This is not -- This is probably one of the most -- I
- 10 think one of the most important positions in the
- 11 City.
- MR. PARDO: No, I'm saying it could be a
- 13 draftsman --
- MR. KORGE: Excuse me for interrupting. For
- 15 that reason, we should, you know, specify --
- MR. PARDO: Yes.
- 17 MR. KORGE: -- the minimum requirements for
- 18 the job, whatever they are.
- 19 MR. RIEL: And I don't necessarily agree,
- 20 but I think that's administration's responsibility.
- 21 We will certainly write the job description that way,
- 22 and, you know, whether it's Florida or --
- 23 MR. PARDO: This is not an ad that goes in
- 24 the paper. I'm talking about the minimum
- 25 qualifications of an architect that is the City --

1 CHAIRWOMAN MORENO: Isn't that up to the

- 2 Commission, to --
- 3 MR. GONZALEZ: All we're trying to do here
- 4 is just establish the position.
- 5 MR. RIEL: Yes.
- 6 MR. GONZALEZ: I think we're trying to
- 7 micromanage the thing. Let somebody else find out if
- 8 it's going to be a registered architect or a
- 9 draftsman, whatever it is. That's it.
- 10 MR. MAYVILLE: But I think there's a
- 11 conceptual issue involved between cost versus
- 12 benefit, and that's where I -- because I think what
- 13 you build is another bureaucracy within the City. He
- 14 doesn't just stand alone. You've got to build a team
- 15 around this individual, and the thing begins to
- 16 expand. We've seen it throughout the whole City.
- 17 I'm against it, not because -- I don't know
- 18 whether the City Architect will do a good job or
- 19 don't do a good job. I just have not seen
- 20 consistently that the City -- it just continues to
- 21 expand with its personnel, and I just don't think
- 22 you're going to get the kind of quality person for
- 23 the amount of dollars to give you the oomph that you
- 24 want to make the difference, compared to
- 25 professionals that are out making a living, doing the

1 architecture for clients. I just don't think you're

- 2 going to get that level of support.
- 3 CHAIRWOMAN MORENO: No, but the problem that
- 4 we have had and that has been voiced over and over
- 5 again is that the Board of Architects has approved
- 6 projects that people are not happy with their having
- 7 approved, and that the consensus, I think, of this
- 8 Board, when we were doing the Mediterranean
- 9 Ordinance, was that if there was a City Architect
- 10 that had some responsibility for making sure that
- 11 there's some consistency in application, it would be
- 12 beneficial.
- That, I thought, was what we concluded when
- 14 we were looking at the Mediterranean ordinance, that
- 15 we needed someone to keep tabs and focus on the
- 16 issues that were of concern to the City, instead of a
- 17 process where the thing was a little bit free-flow
- and they were changes in the members and there were
- 19 changes in philosophy that have resulted in things
- that people have not been happy with.
- 21 MR. KORGE: And to eliminate the red tape
- for routine decisions that need to be made by a
- 23 professional, not by -- a professional architect, not
- 24 by a professional planner, for example.
- 25 CHAIRWOMAN MORENO: But I think Tony's point

1 is absolutely right. We can't micromanage this. We

- 2 need to create the position, say we believe it should
- 3 be there, and then let, you know, the Commission and
- 4 the Manager decide who they hire for the bucks.
- 5 MR. PARDO: I'm not asking who they hire.
- 6 I'm saying, this Board legislates, in our Planning
- 7 Code, the requirement, for example, to sit on the
- 8 Planning Board you must be a resident, or to do
- 9 this -- It's in the planning. That has not been
- 10 taken out. How can we now say this City Architect
- can be a non-architect? They probably couldn't even
- 12 legally call themselves an architect.
- 13 MR. RIEL: I don't believe we said that.
- 14 CHAIRWOMAN MORENO: Well, who's thinking
- they're going to be a non-architect? It says City
- 16 Architect. How can you hire a non-architect?
- 17 MR. PARDO: Well, it just says design
- 18 professional. Change it to architect.
- 19 (Simultaneous comments of Board members)
- 20 MR. PARDO: Change it to architect. Change
- 21 the design professional to architect.
- 22 CHAIRWOMAN MORENO: Where does it say
- 23 design professional? It says City Architect.
- 24 MR. SIEMON: Actually, the qualifications
- for the Board of Architects is that they shall be an

1 urban design professional, an architect or a

- 2 landscape architect.
- 3 MR. PARDO: That's in this Code or in the
- 4 existing one?
- 5 MR. SIEMON: The current Code.
- 6 MR. PARDO: In the existing one?
- 7 MR. SIEMON: Yes, sir.
- 8 I'd think that -- I'd like to suggest that
- 9 we should put some basic standards of -- professional
- 10 standards for the background of this person, and just
- 11 to Board Member Mayville's point -- and this is just
- 12 a personal professional opinion -- I think you've got
- 13 all the Code, but there's a hole in the -- and all
- the staff, but there's a hole in the doughnut, and
- 15 that is somebody who is a design professional. And I
- don't think it's creating a new bureaucracy. You're
- 17 already dealing with it, but we think somewhat
- inefficiently, and our principle, and I didn't
- 19 mention it, but the Board Member did remind me, we
- 20 want to get those routine matters that are approved
- 21 over and over and over again into a codified base and
- 22 approved by a professional, so that you don't have to
- go, be delayed, and have unnecessary costs for those
- 24 matters.
- 25 And everybody seems to believe that there

1 are 50 or so items that routinely go to the Board of

- 2 Architects. They have long since established the
- 3 rules, and if we codify them and have them
- 4 administered, we can improve the efficiency of the
- 5 process.
- 6 MR. MAYVILLE: But do you think the process
- 7 gets politicized by having this one person in that
- 8 role?
- 9 MR. SIEMON: That's not my experience.
- 10 MR. STEFFENS: Bill, this person would be
- 11 responsible, on a day-to-day basis, to approve
- 12 awnings and tiles on patios and driveway surfaces and
- 13 all the little junk that comes to the Board of
- 14 Architects and takes up 99 percent of their time.
- 15 And it would allow the Board of Architects to be
- 16 freed to deal with the real design issues that make
- 17 impacts in our City.
- 18 CHAIRWOMAN MORENO: And that we've
- 19 strengthened what the Board of Architects does, so we
- 20 need to give them more free time.
- 21 MR. STEFFENS: And I think, also, that this
- 22 person would be working with Dennis and Martha, as a
- 23 supplement, and providing the design background and
- 24 input to the team.
- MR. KORGE: Right.

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1 MR. STEFFENS: Dennis and Martha could
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- 2 probably approve a lot of the stuff administratively,
- if it was allowed, but it would be good to have an
- 4 architect in there, that could also put in his
- 5 professional experience into approving all these
- 6 petty little things, that everything has to come to
- 7 the Board now.
- 8 MR. SIEMON: And I think --
- 9 MR. MAYVILLE: I guess that's my question.
- 10 Is it to approve the petty things, or is it to be
- 11 sort of the grand architect for the City?
- MR. SIEMON: No, no, it's not to be the
- 13 Grand Poobah of City design. It is to serve in the
- 14 development review process, to bring the training and
- experience of the design professional to a process
- 16 that right now examines urban -- the design issues,
- 17 but does it without any professional portfolio. It's
- to fill that gap, this is really designed to do.
- 19 I do want to point out, though -- I don't
- 20 want to be a Pollyanna on this. One of the negatives
- 21 we've identified is that this design professional has
- got to be good, and if you can't find a good person,
- 23 I mean, a good, talented person, it would not just be
- another hire, and that, we recognize, is a challenge,
- and we believe the appropriate course is to put the

1 administration to the task of finding the appropriate

- 2 and qualified person.
- I will tell you that we've had a lot of
- 4 positive success with a design professional on staff
- 5 who's able to facilitate for the design community.
- 6 They speak a different language, they understand
- 7 things, and it does improve the overall efficiency
- 8 and eliminates a lot of misunderstandings. When you
- 9 talk to a zoning administrator or a planner --
- 10 (Thereupon, Mr. Steffens left the
- 11 Commission Chambers.)
- 12 MR. SIEMON: -- there can be
- 13 misunderstandings about things. There's just a
- 14 different vocabulary.
- 15 MR. MAYVILLE: What other cities are doing
- this down here, in the three counties?
- 17 MR. SIEMON: In the three-county area? West
- 18 Palm Beach has had a design professional. Boca has a
- 19 design professional. I can't tell you about Fort
- 20 Lauderdale today. They did have, when I was working
- 21 on Fort Lauderdale Beach. There was a staff design
- 22 professional. I don't know the Dade County staff
- 23 well enough --
- MR. PARDO: Fort Lauderdale doesn't.
- MR. SIEMON: I don't think Fort Lauderdale.

1 I don't know that they do today. They did, at one

- 2 point, but my most recent experience in front of the
- 3 CRA would tell me they don't.
- 4 MR. PARDO: You know, Charlie, we had a
- 5 City Architect here. His name was Subrato Basu, and
- 6 he worked out of -- under Public Works, but he was --
- 7 MR. SIEMON: He was doing design work for
- 8 the City.
- 9 MR. PARDO: -- fantastic. He was just
- 10 incredible. But he also was brought in and was able
- 11 to do a lot of things, and things like this, and he
- 12 would have been more than qualified to do it, and he
- was an existing Staff member.
- In this position that you're creating, what
- 15 about additions, residential additions? Does that
- still go to the Board of Architects?
- 17 MR. SIEMON: Well, that line, what is a
- 18 standard item and what is not, is still being worked
- 19 out. We're relying upon Dennis Smith to provide us
- 20 with at least a starting roster of things that are
- 21 appropriate for delegation. Obviously, that will go
- 22 to the Board of Architects to find out, to get their
- 23 advice as to whether those things are in or out. We
- think that's something that, over time, ought to be a
- 25 book of standards that expands over time, you know,

and after three years of approving the same kind of

- 2 rails on a fence or something, you could add that to
- 3 the Staff review.
- 4 MR. PARDO: I don't have a problem with
- 5 this at all, except two things, like what Bill said,
- 6 you know, the City doesn't have any money, and -- but
- 7 the second thing is just the qualifications, that
- 8 this person be an architect and that understands
- 9 Coral Gables.
- 10 MR. SIEMON: We think that's a good point,
- 11 Board Member, and we will add -- I will address that
- 12 subject.
- MR. PARDO: Thank you.
- 14 MR. SIEMON: I think that we will -- I would
- 15 not put the residential limitations and the time in
- 16 gray in there, because I think this is a different
- 17 kind of position. The Board of Architects really is
- 18 the -- they speak for this community. This is really
- 19 going to be a Staff professional. But we will add --
- 20 we will add that. I think that's a good idea, to put
- 21 the design -- the requirements.
- 22 CHAIRWOMAN MORENO: Okay.
- MR. KORGE: Are we going to bring that back
- 24 when you have --
- 25 MR. SIEMON: That will be in a text. That

1 will come in, in the text that would probably be in

- 2 the proposed. There are a lot of things you all have
- 3 told us to do, and they're going to show up in the
- 4 proposed draft.
- 5 CHAIRWOMAN MORENO: Okay, so what we're
- 6 proposing now --
- 7 MR. SIEMON: But next time you see this
- 8 thing, it will be written in here.
- 9 (Thereupon, Mr. Steffens rejoined the
- 10 Board.)
- 11 MR. KORGE: Do we -- Do we -- What I'm
- trying to ask you is, if we vote on this now, we're
- 13 not adopting the criteria you set, since you haven't
- 14 set any yet?
- MR. SIEMON: No, I haven't brought that to
- 16 you.
- 17 CHAIRWOMAN MORENO: No, what you're going
- 18 to --
- 19 MR. KORGE: Do you want us to vote on this
- 20 now --
- 21 MR. SIEMON: Yes.
- MR. KORGE: -- or do you want us to wait
- 23 until you have the criteria?
- 24 CHAIRWOMAN MORENO: No, what you would make
- 25 a motion on is to say, "We approve the creation of a

1 City Architect, subject to our approving the criteria

- 2 for -- "
- 3 (Simultaneous inaudible comments between
- 4 Board members)
- 5 MR. SIEMON: Preparation of appropriate
- 6 criteria.
- 7 MR. KORGE: I move that we approve the
- 8 creation of a position of City Architect, subject to
- 9 criteria which will be approved by us, as well.
- 10 CHAIRWOMAN MORENO: Okay. Do we have a
- 11 second?
- MR. STEFFENS: Say that again, Tom?
- MR. PARDO: Second.
- 14 MR. KORGE: I'm moving to create the
- 15 position of the City Architect --
- MR. STEFFENS: I'm trying to plan my future
- job here.
- 18 MR. KORGE: -- subject to our subsequent
- 19 approval of the minimum qualifications for a person
- 20 meeting that job.
- 21 MR. STEFFENS: For some minimum
- 22 qualifications that we will establish.
- MR. KORGE: That we will establish.
- 24 CHAIRWOMAN MORENO: Mr. Siemon will
- 25 recommend to us and we will vote on it.

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1 MR. STEFFENS: I will second that.
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- 2 CHAIRWOMAN MORENO: Call the vote, please.
- 3 MS. MENENDEZ-DURAN: Tom Korge?
- 4 MR. KORGE: Yes.
- 5 MS. MENENDEZ-DURAN: Bill Mayville?
- 6 MR. MAYVILLE: Yeah, and I just think the
- 7 Commission needs to take a look at that cost-benefit,
- 8 on that, but that's --
- 9 MS. MENENDEZ-DURAN: Felix Pardo?
- MR. PARDO: Yes.
- MS. MENENDEZ-DURAN: Michael Steffens?
- MR. STEFFENS: It might be a conflict of
- interest if I vote for this. Yes.
- MS. MENENDEZ-DURAN: Tony Gonzalez?
- MR. GONZALEZ: Yes.
- MS. MENENDEZ-DURAN: Cristina Moreno?
- 17 CHAIRWOMAN MORENO: Yes.
- 18 (Simultaneous inaudible comments between
- 19 Board members.)
- 20 CHAIRWOMAN MORENO: Okay, Development Review
- 21 Official.
- 22 MR. SIEMON: The Development Review Official
- is not a new position, but one of the things that we
- 24 discovered in your Code, who issues the approval for
- 25 X, you know, there's a lot of ambiguity about who it

is, and there are various names, et cetera. We've

- 2 recommended in this Code that it be that the City
- 3 Manager designate one or more people as a DRO, as the
- 4 Development Review Official, and that they be
- 5 responsible for issuing all approvals, so that we
- 6 know who the person is that's doing it, there's a
- 7 standardized process, and we'll recognize the minimum
- 8 standards, to try to introduce some more consistency
- 9 and predictability in the form of issuing these
- 10 approvals.
- 11 It's not a separate person. We feel very
- 12 comfortable with this. It got on the policy list
- just because there's always some turf involved in who
- 14 has or perceives that they have certain authority,
- and so we put it on. We don't think it's a
- 16 significant change. We think it just will improve
- the predictability and defensibility of the
- 18 administration.
- 19 MR. PARDO: Why don't you just have the City
- 20 Architect -- that be part of their job description?
- MR. SIEMON: Well, we thought about that,
- but we think that there are other matters that are
- 23 primarily planning items or zoning items, and so we
- 24 ultimately think delegating that to the Manager -- it
- 25 could be the City Architect. It could be.

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1 MR. PARDO: Because the architect --
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- 2 CHAIRWOMAN MORENO: But the Manager would
- 3 say, "For these types of issues, the DRO is the
- 4 Planning Director."
- 5 MR. SIEMON: Right.
- 6 CHAIRWOMAN MORENO: "For these types of
- 7 issues, the DRO is the Building Director, " and, "For
- 8 these types of issues, the DRO is the City
- 9 Architect."
- 10 MR. SIEMON: Precisely.
- 11 MR. RIEL: We're also looking at it in
- terms of streamlining it, to have different persons
- do that. It's not just specifically one person, the
- 14 City Architect, and that's the only person who can
- 15 sign off on these plans. We're trying to streamline
- 16 the review process.
- 17 MR. KORGE: I'd like to short-circuit this,
- 18 since I don't think there's going to be any
- 19 objection to it, and move to adopt that
- 20 recommendation, that the Manager have the authority
- 21 to designate one or more persons as the Development
- 22 Review Official under the Code, making approvals that
- are required under the Code.
- MR. STEFFENS: Second.
- 25 CHAIRWOMAN MORENO: Call the vote, please.

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1 MS. MENENDEZ-DURAN: Bill Mayville?
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- 2 MR. MAYVILLE: Yes.
- 3 MS. MENENDEZ-DURAN: Felix Pardo?
- 4 MR. PARDO: Yes.
- 5 MS. MENENDEZ-DURAN: Michael Steffens?
- 6 MR. STEFFENS: Yes.
- 7 MS. MENENDEZ-DURAN: Tony Gonzalez?
- 8 MR. GONZALEZ: Yes.
- 9 MS. MENENDEZ-DURAN: Tom Korge?
- 10 MR. KORGE: Yes.
- 11 MS. MENENDEZ-DURAN: Cristina Moreno?
- 12 CHAIRWOMAN MORENO: Yes.
- 13 Minor conditional uses.
- MR. SIEMON: Under the existing Code, there
- are a variety of processes for getting various
- 16 approvals, and they include variances and special
- 17 exceptions and applications for zoning designations
- of overlays and site plans and all those sorts of
- 19 things, and they have a whole variety of procedural
- 20 requirements, most of which are inconsistent with
- 21 each other, et cetera.
- What we've suggested, where there is
- 23 discretion to be exercised under the Code, that all
- of those approvals except for variances be
- 25 consolidated into a minor conditional use and to a

1 major conditional use, and the minor conditional use

- 2 would be a professional Staff approval, subject to an
- 3 appellate review by this body in the event that there
- 4 is disagreement of it. And for major conditional
- 5 uses, recommendation by Staff and a determination by
- 6 this Board, and there has been some consideration
- 7 about whether there should be further review of that
- 8 by the Commission or not.
- 9 We like to see the Planning & Zoning Board
- 10 have final authority for a major conditional use,
- 11 because we think having that responsibility promotes
- 12 better quality decisions and makes it more serious.
- 13 People who know they're only advisory or that
- 14 somebody else is going to make, you know, the final
- 15 choice, have a tendency not to step up and make the
- 16 hard decisions.
- We're also trying to improve the process.
- 18 We're trying to say to the community that's out
- 19 there, "As you come through the process, we want to
- 20 get you out of the pipeline as quickly as we're
- 21 comfortable that you've done what we want you to do,"
- and so that's why we push processes down, if we can
- 23 to the Staff, down to the lay decision-making body,
- 24 and then finally only go to the Commission for those
- 25 major events.

1 That's the concept that we have presented,

- 2 but we recognize that there are all kinds of
- 3 responsibility and balances and accountability
- 4 issues, so we anticipated that with regard to the
- 5 Staff and included in the text an appellate process,
- 6 and if there's a desire for an appellate process to
- 7 the Commission, we would understand that. We would
- 8 encourage that it not be as matter of right, that
- 9 there be some sort of screening process, so that the
- 10 dignity of your decisions has some weight.
- 11 MR. KORGE: Well, let me ask a question
- 12 that's probably a really dumb question, but I'm going
- 13 to ask it, anyway. What is the difference between a
- 14 conditional use and a variance?
- 15 MR. SIEMON: A variance, under the law, is a
- 16 circumstance under which you can grant relief from
- 17 the strict application of the regulations because you
- 18 can demonstrate a hardship, an extraordinary
- 19 hardship, and it has -- that's what the law says, and
- when someone goes to court, that's the outcome.
- 21 But in reality, because most zoning courts
- are rigid and because there isn't a good, flexible
- 23 review process for granting deviations from the Code,
- 24 most probably -- We've just completed a study for the
- 25 Town of Palm Beach of their variances, and we judged

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1 by the legal standard that of four hundred and -- I
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- don't know whether it was 83 variances, only nine of
- 3 them met the legal standard, and what the Board of
- 4 Adjustment was doing was trying to make a set of
- 5 rules, that are relatively old, fit into a developed
- 6 community that's trying to rehab and protect and
- 7 reinvent itself, and the problem is that if an
- 8 objecting neighbor wishes to take on one of those
- 9 variances, I mean, it's a fiction. The existence of
- 10 the hardship is always a fiction and it's a con.
- We prefer a discretionary process that goes
- 12 to the planning side and is reviewed by the Planning
- 13 & Zoning Board for those exercises of discretion,
- 14 because we're talking primarily about use and
- 15 community character and intensity of use, and we
- 16 think those things are much more appropriate before a
- 17 Planning & Zoning Board, who has their due diligence
- 18 grounded in the Comprehensive Plan, than in a Zoning
- 19 Board of Adjustment, which is just hearing what's
- 20 supposed to be a fairly narrow issue, and while
- 21 nobody seems to have challenged the variance process
- 22 here in Coral Gables, there is an increasing set of
- 23 conflicts that are emerging from variance decisions
- 24 all around South Florida because of how it's been
- used historically. So that's what we're

- 1 recommending.
- 2 MR. KORGE: So let me run through some
- 3 examples --
- 4 MR. SIEMON: Okay.
- 5 MR. KORGE: -- from experience. You want to
- 6 build a patio, you know, outside of the setback
- 7 requirements. That would require, under the current
- 8 regulations, a variance from the Board of Architects.
- 9 MR. SIEMON: Under your current Code, you'd
- 10 have to obtain a variance, and the standard for that
- 11 was that you have an economic hardship.
- MR. KORGE: Right.
- 13 MR. STEFFENS: A variance from the Board of
- 14 Adjustment.
- 15 MR. KORGE: I'm sorry, did I say the Board
- of Architects? I meant the Board of Adjustment.
- 17 MR. SIEMON: Board of Adjustment.
- 18 MR. PARDO: I'm sorry, an economic hardship?
- MR. SIEMON: Yes.
- 20 MR. PARDO: I don't understand.
- MR. KORGE: Well, it's some sort of a
- 22 hardship. In any event, going forward, if we made --
- that would then become a minor conditional use?
- 24 MR. SIEMON: I believe --
- 25 MR. KORGE: A major conditional use?

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1 MR. SIEMON: -- with some modest
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- deviations, adjustments, for example, if it's a
- 3 violation of the side yard setback, replacement with
- 4 a Class A buffer, for example, and reducing the
- 5 setback by five feet --
- 6 MR. KORGE: Right.
- 7 MR. SIEMON: -- would be a minor conditional
- 8 use.
- 9 MR. KORGE: How would you decide when it's a
- 10 minor conditional use, as opposed to a variance
- 11 requiring -- a variance requiring approval by the
- 12 Board of Adjustment?
- 13 MR. SIEMON: Well, the Code will specify
- 14 what is permitted as a minor conditional use, either
- as use or intensity of use or because of the
- 16 characteristic of the use. Those things will be
- 17 identified.
- 18 If you want a deviation from the underlying
- 19 standard and it doesn't fit into those categories,
- then your only other option would be to go for the
- 21 hardship, through relief from the Board of
- 22 Adjustment.
- 23 MR. KORGE: So with minor changes, like,
- 24 you know, a two-foot intrusion into the side setback
- 25 with appropriate buffer or whatever, that would most

1 likely -- under that scenario, that would go to the

- 2 Staff, and they would approve or disapprove.
- If it was, you know, a structure that was
- 4 going to extend a house or building --
- 5 MR. SIEMON: Let's say it's a tennis court,
- 6 just to bring something --
- 7 MR. KORGE: Well --
- 8 CHAIRWOMAN MORENO: That would be a major
- 9 conditional.
- 10 MR. SIEMON: That would be a major. If --
- 11 That would be -- I don't think we've said that it is
- 12 in this draft.
- MR. KORGE: Well, I'd rather not discuss
- tennis courts, because that's a separate issue.
- 15 MR. SIEMON: But -- but -- okay, I'll pick
- 16 something else, a swimming pool.
- 17 CHAIRWOMAN MORENO: You're going to lay
- 18 out -- You're going to lay out in the Code --
- 19 MR. SIEMON: Right.
- 20 CHAIRWOMAN MORENO: -- those things that are
- 21 major conditional uses and those things that are
- 22 minor conditional uses, and if they don't fit within
- those categories, it's a variance.
- MR. SIEMON: Right, and there will be
- 25 processes and criteria.

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1 MR. KORGE: Right.
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- 2 MR. PARDO: Charlie, you're not eliminating
- 3 the Board of Adjustment?
- 4 MR. SIEMON: I am not.
- 5 MR. KORGE: No.
- 6 CHAIRWOMAN MORENO: No.
- 7 MR. SIEMON: But we're proposing that its
- 8 jurisdiction really be --
- 9 MR. MAYVILLE: Curtailed?
- 10 MR. SIEMON: -- curtailed to interpretations
- 11 and actual hardships.
- 12 MR. MAYVILLE: The problem -- and I agree a
- 13 hundred percent with what you said, but that's
- 14 Staff-driven. That's not Board-driven.
- MR. PARDO: I'm sorry, what did you say?
- MR. MAYVILLE: That's Staff-driven. He
- 17 talked about 80 some odd variances and only found
- 18 nine. That Board moves based upon Staff
- 19 recommendations, and that Board is used a lot to
- 20 address problems that can't be addressed anywhere
- 21 else. So, I mean, that's the history of it, but --
- MR. SIEMON: I don't mean to, in any way,
- 23 criticize the Board of Adjustment.
- MR. MAYVILLE: No, but --
- MR. SIEMON: That's the only device which is

1 available, and we think you're still going to need

- 2 that device.
- 3 MR. MAYVILLE: Who's going to make the
- 4 decision of whether it's minor or major or a
- 5 variance?
- 6 MR. SIEMON: You will. You're going to
- 7 adopt that in this Code.
- 8 CHAIRWOMAN MORENO: In the Code. It will be
- 9 set out in the Code. If it's not set out as a major
- or a minor, it's a variance.
- 11 MR. PARDO: What is the greatest minor
- 12 conditional use that you can think of, Charlie?
- 13 MR. SIEMON: In the CL district, an office
- 14 building of greater than 10,000 square feet is a
- 15 minor conditional use. We don't think it's yet so
- 16 big that it necessarily is going to have an adverse
- impact on adjacent properties, but we think it ought
- 18 to go to a review process and analysis, discretionary
- 19 review, to find out whether the buffer yards and the
- 20 access points, et cetera --
- 21 MR. PARDO: And that could be basically
- 22 approved by Staff?
- MR. SIEMON: That, the one I've just
- 24 described. Right now, you can just get a building
- 25 permit.

- 1 MR. PARDO: Wow.
- 2 MR. KORGE: I'm going to make a motion.
- 3 Structurally, this sounds okay, but it's got to be
- 4 subject to our review and approval of all the uses
- 5 that would be classified --
- 6 MR. SIEMON: You're going to get three
- 7 buckets.
- 8 MR. PARDO: Tom, you lost me on this, and
- 9 I'll tell you why. Charlie has proposed to us, as
- 10 the consultant -- for example, I asked him what the
- 11 highest threshold of the minor conditional use, where
- 12 this just goes to Staff. He says the approval of a
- 13 10,000 square foot --
- 14 MR. KORGE: Felix, I don't think you heard
- 15 everything I said.
- 16 MR. PARDO: Okay, I'm sorry. I'm very
- 17 tired.
- 18 MR. KORGE: I understand. I agree with the
- 19 structure of major -- minor, major and variance.
- 20 MR. PARDO: Okay, the concept.
- 21 MR. KORGE: The structure, the concept.
- 22 What would constitute minor and major conditional
- uses that go through those reviews has not been
- 24 specified here at all, and I assume it hasn't,
- 25 because you don't want us to rule on that at this

- 1 time.
- 2 MR. SIEMON: The policy issue that we
- 3 presented is the consolidation of these various
- 4 reviews into this process, this organized and we
- 5 think simplified and improved process. That's all.
- 6 And think of it this way --
- 7 MR. KORGE: So let me --
- 8 MR. SIEMON: When you get this Code, you're
- 9 going to see what we recommend, and we're going to
- 10 recommend things in the minor conditional bucket, in
- 11 the major conditional bucket, and then what's left
- over, in adjustments. And you're going to tell us,
- 13 "No, take this out of the minor and put it in the
- 14 major."
- MR. PARDO: Charlie, and then you'll tell us
- 16 who the Staff people that are going to rule on this,
- 17 right?
- 18 MR. SIEMON: Yes. It's set out --
- MR. PARDO: A committee or --
- 20 MR. SIEMON: It's set out explicitly in the
- 21 Code.
- MR. MAYVILLE: My big concern is abuse,
- 23 because to me, this opens up to political abuse,
- 24 particularly at a senior level of Staff. Right now,
- 25 you have a couple layers of review. For example, any

1 variance has to go -- Staff can't make that decision.

- 2 It goes through the Board of Adjustment, and it can
- 3 be appealed to the City Commission.
- 4 Here, you've got situations where -- we're
- 5 not even talking about public hearings. We're
- 6 talking about these things being approved by Staff
- 7 without any public -- you know, without any
- 8 oversight.
- 9 MR. STEFFENS: But, Bill, he's not talking
- 10 about things that would be a variance, anyway. He's
- 11 talking about things that are as-of-right now, making
- them minor conditional uses that have to go through
- 13 additional steps of review.
- MR. MAYVILLE: That's not my understanding.
- 15 It was --
- MR. SIEMON: I can't tell you that every
- 17 single one is currently permitted as of right. Some
- 18 of them -- Right now your Staff has all --
- 19 MR. STEFFENS: Yeah, but the ones that
- 20 you're talking about becoming minor conditional uses
- 21 aren't variance items.
- MR. SIEMON: Yeah, they're relatively minor
- 23 matters, and they're based district by district.
- 24 They're not uniform across the City.
- MR. STEFFENS: And we're going to look at

- 1 all of the --
- 2 MR. SIEMON: And they reflect -- most of
- 3 them, I believe, are approvals that are currently
- 4 either one of two categories, either approvals
- 5 currently granted by your Staff, either as a matter
- of right or with a very modest amount of discretion,
- 7 or they are uses that are currently just permitted as
- 8 of right, and we've suggested, because of the
- 9 possibility -- For example, in the CL district, you
- 10 don't need approval for the office as long as you
- 11 don't exceed the FAR. You don't have a discretionary
- 12 approval. We think it should be subject to it, in
- this draft, and if it should be 5,000 feet -- We came
- up with 10,000 feet based on the model of the sample
- 15 lots in South Ponce, and tried to figure out and we
- 16 felt comfortable with 10,000.
- 17 If, ultimately -- One of two things happen.
- 18 If you think five or ten thousand is too much, then
- 19 we should change it to five. Don't throw the baby
- 20 out with the bathwater. And then if five turns
- out -- or 10,000 is adopted and turns out not to
- work, these codes are a work in progress. Then
- 23 adjust the number to make sure that it gets the level
- 24 of review you want.
- 25 But part of this is to make sure we give

1 enough review to everything, but no more review than

- 2 is necessary to protect the community and the
- 3 neighbors.
- 4 MR. MAYVILLE: I think it's --
- 5 CHAIRWOMAN MORENO: Okay, so what we're
- 6 voting on is the concept --
- 7 MR. SIEMON: That's all.
- 8 CHAIRWOMAN MORENO: -- not what constitutes
- 9 minor or major. We'll vote on that later.
- 10 MR. MAYVILLE: No, I know that, but my
- 11 question is, on the minor one, after Staff reviews,
- 12 how does the appellate process work?
- 13 MR. SIEMON: The current way it's drafted,
- 14 and I'm going to have to plead -- I'm with Felix, my
- 15 brain fatigue is now -- I can't remember the notice
- 16 provisions, whether notice is given when the
- 17 application is filed to the adjacent property owners
- or it's given when the approval is granted. One way
- 19 or another, there's a notice, and they have a period
- of time in which to interpose an appeal with the City
- 21 Clerk, that then would be presented to this Board.
- MR. MAYVILLE: So everything --
- MR. SIEMON: So they're going to get notice
- that this approval has been granted, and I can't
- 25 frankly remember --

- 1 MR. RIEL: I can't, either.
- 2 MR. SIEMON: -- whether we put it before the
- 3 process or after the process.
- 4 CHAIRWOMAN MORENO: Okay. All right, let's
- 5 hear a motion on it.
- 6 MR. MAYVILLE: You don't think that's a big
- 7 issue?
- 8 CHAIRWOMAN MORENO: No.
- 9 MR. KORGE: Well, I think what I'm going to
- 10 suggest is that we'll approve this conceptually.
- 11 He'll draft it up for us. He'll give us the
- 12 specifics, including the uses that would fit within
- 13 minor or major conditional uses or variances, and
- 14 then, when we have the whole thing before us, we can
- 15 consider at that time whether we want to move the
- 16 process here or there.
- 17 CHAIRWOMAN MORENO: Or whether you want the
- 18 notice before or after.
- MR. KORGE: Yeah.
- 20 CHAIRWOMAN MORENO: It's just this concept
- 21 of minor, minor and variances.
- 22 MR. KORGE: They want to know whether we --
- 23 CHAIRWOMAN MORENO: The technique will come
- in the next review.
- MR. PARDO: But when you look at the minor

1 and major conditional uses, right now, I know what

- 2 you're talking about, but it's still so conceptual
- 3 that because there aren't any thresholds, there's no
- 4 yardstick, I don't know if we're talking about light
- 5 years or if we're talking about centimeters.
- 6 MR. KORGE: Well, we're not going to find
- 7 out until you --
- 8 CHAIRWOMAN MORENO: You'll know -- you're
- 9 not going to find out until you approve what is a
- 10 minor or major. If you don't approve it as a minor,
- it will continue to be a variance.
- 12 MR. PARDO: Okay, but one of the things
- that's already in here, in the minor/major, for
- 14 example, I totally disagree that this Board should
- 15 have final say, like the Board of Adjustment does
- 16 with variances, on these issues on major. I think
- 17 the format that we have right now, where it goes as a
- 18 recommendation to the Commission, is the correct way
- 19 for major.
- 20 MR. MAYVILLE: You've got a quasi-judicial
- board, where this is a recommending board.
- MR. STEFFENS: But we don't know what's in
- 23 the major category.
- MR. MAYVILLE: No, no, but regardless of
- 25 whether it is or not, this Board right now is not an

- 1 approving authority. It's not a judicial board.
- 2 MR. STEFFENS: So, then, when we see the
- 3 list of things in the major conditional uses, if they
- don't belong there, we'll take them out and put them
- 5 back into the variance column.
- 6 MR. KORGE: Let me make a suggestion. We
- 7 want to move this forward. What I'm going to
- 8 suggest -- Just listen to me. I'm going to suggest
- 9 that we approve this for our consideration. We need
- 10 to see the actual details.
- 11 Approving this does not mean that final
- 12 review is stopping with us. All we're doing is
- 13 saying, "Give us the draft of what, you know,
- 14 specifically we're going to ultimately approve," you
- 15 know, before we ask them to spend the time and do all
- the research and whatever they're going to give us,
- 17 all the details. They want to know that conceptually
- 18 we accept the idea that this would make sense.
- 19 MR. MAYVILLE: And my concern is that right
- 20 now you have clear lines of judicial, legislative and
- 21 executive. You don't have that with this. You're
- 22 combining the legislative and the judicial together.
- 23 This Board acts as a legislative body. The Board of
- 24 Adjustment is strictly judicial, can't make policy,
- 25 can't make --

1 MR. KORGE: I think we act as a

- 2 quasi-judicial body, too.
- 3 CHAIRWOMAN MORENO: We act as a
- 4 quasi-judicial, yes.
- 5 MR. KORGE: We do.
- 6 CHAIRWOMAN MORENO: Absolutely.
- 7 MR. KORGE: Yeah. We're not just
- 8 legislative.
- 9 MR. MAYVILLE: On what cases? On what kind
- of cases do we act as --
- 11 CHAIRWOMAN MORENO: When we approve
- 12 projects.
- MR. MAYVILLE: Pardon me?
- 14 CHAIRWOMAN MORENO: When we approve
- 15 projects. That's why you can't discuss them with
- 16 people outside the -- That's quasi-judicial.
- 17 MR. KORGE: I mean, those are legitimate
- 18 questions. We're not going to resolve --
- 19 MR. MAYVILLE: If we're all saying in a
- 20 conceptual way, then I don't have a problem with it,
- 21 you know --
- MR. KORGE: Yeah.
- 23 MR. MAYVILLE: -- if you want to just move
- 24 that we're looking for a plan, but to say -- I think
- 25 we're a little -- we're a good ways away from being a

- 1 final product.
- 2 MR. KORGE: Oh, yeah. I mean, I don't even
- 3 know what those uses are. Until we know that, I'm
- 4 not going to approve, you know, the 10,000-square-
- foot building, not knowing what's in there, you know.
- 6 So what I'd like to move is that we accept,
- 7 conceptually, the concept of having a consolidated
- 8 group of minor conditional uses, the major
- 9 conditional uses, and that you bring us a specific
- 10 proposal so we can --
- 11 MR. RIEL: Subject to further review of
- those uses in the minor and major categories.
- MR. KORGE: Right.
- 14 CHAIRWOMAN MORENO: Right.
- 15 MR. KORGE: And also, subject to review of
- the appellate process, as well, which is still --
- 17 MR. RIEL: Including processes.
- MR. PARDO: Does that also mean that we're
- 19 not agreeing, in any way, shape or form, for example,
- on the major conditional use, that this Board becomes
- 21 the final say?
- MR. KORGE: Yes. That's what we're --
- MR. PARDO: I just want to make sure.
- 24 MR. KORGE: Yeah, it's subject to review --
- MR. PARDO: Because I don't want something

1 reported to the Commission, that we said, "Hey, this

- 2 is right, " or, "This is wrong."
- MR. KORGE: No, we haven't decided that yet.
- 4 I'm not even sure I understand how the appellate
- 5 process works, so until we get -- for me, I'm
- 6 speaking just for myself, I don't want to approve
- 7 something before I understand how it actually would
- 8 work.
- 9 MR. PARDO: Why are we approving it,
- 10 instead of making a motion that we understand it and
- 11 that we want more information?
- 12 MR. KORGE: Well, I think that's what it is.
- MR. MAYVILLE: That's exactly --
- MR. KORGE: We're approving --
- MR. MAYVILLE: That's not a problem.
- 16 CHAIRWOMAN MORENO: We're approving the
- 17 concept.
- MR. KORGE: We're approving the conceptual
- 19 idea of minor/major use.
- 20 MR. PARDO: Okay, the concept.
- 21 MR. KORGE: That's it.
- MR. PARDO: Cristina said the concept.
- 23 MR. KORGE: And subject to the -- subject to
- 24 the detailed explanation of the uses that would fit
- 25 within each category, and also subject to whatever

1 decision we might want to make in terms of initial

- 2 and appellate reviews.
- 3 CHAIRWOMAN MORENO: How does the Commission
- 4 feel about eliminating them from the process? Do you
- 5 know?
- 6 MR. RIEL: We haven't broached that idea
- 7 with them yet.
- 8 MR. PARDO: I'm sorry? What did you say?
- 9 CHAIRWOMAN MORENO: How does the Commission
- 10 feel about --
- MR. PARDO: No, what did Eric say?
- 12 MR. RIEL: I said, we haven't broached that
- idea with all the Commissioners at this point.
- MR. STEFFENS: Okay.
- MR. PARDO: How does this Board feel about
- 16 that?
- 17 MR. SIEMON: Actually, I think I should
- 18 correct the record here. We actually have provided
- 19 for an appeal to the Commission.
- 20 CHAIRWOMAN MORENO: An appeal to the
- 21 Commission?
- MR. SIEMON: Yeah. It's an appeal. You
- 23 would make the determination, and if it was not
- objected to by a party in the proceedings, it would
- 25 then become final.

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1 MR. PARDO: Charlie, so you know, a lot of
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- 2 people in this community don't like that the Board of
- 3 Adjustment has final say, and they think that it
- 4 should be a recommendation that goes to the
- 5 Commission for all variances in the City.
- 6 MR. SIEMON: I do understand that. I think,
- 7 in part, one of the things we've observed in trying
- 8 to understand why people are dissatisfied, one of the
- 9 problems with the Board of Adjustment is that many of
- 10 the things they decide don't technically follow the
- 11 specific language of the Code, but yet the decision
- 12 is approved, and that aggravates people and they feel
- 13 they have no relief.
- We think, our experience would be, that
- 15 we're going to improve all that by making the rules
- 16 more clear, and that frankly, our experience is that
- 17 giving -- as I said earlier, giving planning and
- zoning boards final authority, subject to an appeal,
- improves the quality of the process, all around,
- 20 and --
- 21 CHAIRWOMAN MORENO: Well, to me, that's up
- 22 to the Commission.
- 23 MR. SIEMON: But it's a Commission decision.
- 24 CHAIRWOMAN MORENO: Yeah. I mean, if --
- MR. SIEMON: They're going to adopt the

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1 Code.
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- 2 CHAIRWOMAN MORENO: If they --
- 3 MR. SIEMON: They know what we're
- 4 recommending.
- 5 CHAIRWOMAN MORENO: If they want us to be a
- 6 recommending board, that's up to them. They're the
- 7 elected people.
- 8 MR. STEFFENS: Did you make a motion, Tom?
- 9 MR. KORGE: Yeah, I did.
- 10 MR. STEFFENS: Does it need a second?
- 11 MR. KORGE: Yeah, that would need a second.
- MR. STEFFENS: What's the motion?
- 13 MR. KORGE: The motion, again, is that we
- 14 approve the conceptual concept -- the concept of
- 15 minor conditional uses and major conditional uses,
- 16 subject to our review of the various uses that would
- 17 be categorized within those classifications, and also
- 18 subject to our final review of the appellate process
- 19 that would -- the review and appellate process that
- 20 would be applied in those conditional uses.
- 21 CHAIRWOMAN MORENO: Okay. Do I have a
- 22 second?
- 23 MR. STEFFENS: You still have a second.
- 24 CHAIRWOMAN MORENO: Okay, vote?
- 25 MS. MENENDEZ-DURAN: Felix Pardo?

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1 MR. PARDO: Yes.
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- MS. MENENDEZ-DURAN: Michael Steffens?
- 3 MR. STEFFENS: Yes.
- 4 MS. MENENDEZ-DURAN: Tony Gonzalez?
- 5 MR. GONZALEZ: Yes.
- 6 MS. MENENDEZ-DURAN: Tom Korge?
- 7 MR. KORGE: Yes.
- 8 MS. MENENDEZ-DURAN: Bill Mayville?
- 9 MR. MAYVILLE: Yes.
- 10 MS. MENENDEZ-DURAN: Cristina Moreno?
- 11 CHAIRWOMAN MORENO: Yes.
- 12 The last one is the Board of Architects.
- 13 MR. SIEMON: We have recommended that the --
- 14 two things, that we establish more formal procedures,
- including quasi-judicial roles for the Board of
- 16 Architects --
- 17 (Thereupon, Felix Pardo left the Commission
- 18 Chambers.)
- 19 MR. SIEMON: -- and that we provide for
- 20 delegation of routine matters to the professional
- 21 Staff, and those routine matters I've previously
- 22 described. They're things that they've been
- granting, it's been the same outcome, going to the
- 24 Board, for years, and just to spare them going
- 25 through that and then reserve their time for the

- 1 formal process.
- We do not intend to in any way imply that
- 3 the deliberations of the Board of Architects have
- 4 produced undesirable outcomes, but the fact of the
- 5 matter is, the law requires, where an exercise of
- 6 discretion involving individual interests involves
- 7 the application of existing laws rather than the
- 8 choice of what law -- what the law should be, that
- 9 those, under Florida law, are quasi-judicial
- 10 proceedings, and should a decision of the Board of
- 11 Adjustment -- I mean, the Board of Architects, be
- 12 challenged, we believe, on the basis of your existing
- 13 procedures, it could not be sustained.
- 14 Now, the rules don't have to make it into a
- 15 strict trial. The rules can be one of reason and
- 16 fair -- fairness, but it would require elimination of
- 17 ex-parte communications, for example.
- 18 We understand that this is a change. We
- 19 understand that it won't be well received by the
- 20 individuals who have served, and served the community
- 21 well. But when we were asked our opinion to address
- the implications of Omnipoint, when it existed, and
- 23 what we know will be -- Omnipoint is going to come
- 24 back. You know, it was overturned on a
- 25 jurisdictional basis, not on a substantive basis. We

1 have not been able to figure out any way to give the

- 2 Board of Architects the ability to continue to do
- 3 that except to take away from them the decision-
- 4 making authority and put it in someone else's hands
- 5 that would hold a formal proceeding. That would be
- 6 the Commission, and we don't think that serves
- 7 anybody's interest, because we really think that
- 8 needs the deliberative efforts of a Board of
- 9 Architects.
- 10 MR. KORGE: So let me see if I understand
- 11 this. The Board of Architects -- we've already
- 12 agreed that the minor, day-to-day type decisions will
- 13 no longer be burdening the Board of Architects. So
- 14 the only decisions they'll be concerned about are
- 15 major decisions that you believe, as a matter of law,
- 16 require a formalized quasi-judicial proceeding.
- 17 CHAIRWOMAN MORENO: Correct.
- 18 MR. SIEMON: That's correct.
- MR. KORGE: So all we're doing here --
- 20 CHAIRWOMAN MORENO: That would include, for
- 21 example, the award of a Mediterranean bonus.
- MR. SIEMON: That's correct.
- 23 MR. KORGE: And so you're recommending those
- 24 formalized procedures required as a matter of law.
- MR. SIEMON: That's my opinion.

1 MR. KORGE: And is it fair to say that the

- 2 City Attorney -- the City Attorney understands this
- 3 and agrees with you?
- 4 MR. SIEMON: Yes, sir.
- 5 MR. PARDO: And so someone building an
- 6 addition, it's a quasi-judicial process?
- 7 MR. SIEMON: The -- it -- it -- yes.
- 8 MR. PARDO: So they have to hire an attorney
- 9 to represent them and --
- 10 MR. SIEMON: No.
- 11 CHAIRWOMAN MORENO: No.
- MR. KORGE: No.
- MR. STEFFENS: An architect.
- 14 CHAIRWOMAN MORENO: We do quasi-judicial all
- 15 the time. People come here before us.
- MR. STEFFENS: You would have to have an
- 17 architect, because only architects can appear before
- 18 the Board of Architects.
- 19 MR. PARDO: Cristina, why did --
- 20 MR. KORGE: Why don't you explain to all of
- 21 us what quasi-judicial means and why that exists, why
- that requirement exists, procedural requirement
- exists.
- MR. SIEMON: Several years ago, the Florida
- 25 Supreme Court was confronted with what is -- and I'm

sorry, this is going to take a little bit longer than

- 2 you want, but it's worth repeating.
- Originally, when zoning emerged, there were
- 4 what was called holding-zone zoning. It was -- lands
- 5 were given classifications, like general use and
- 6 other things. When you wanted to develop an
- 7 individual piece of property, you came in and applied
- 8 for a rezoning, "I would like to get the CC district
- 9 applied to my property here."
- 10 And when that was first challenged, the
- 11 Supreme Court of the United States determined that
- 12 that was an exercise of legislative function and
- 13 therefore was entitled to almost absolute deference
- 14 by the courts, that when they make the law, the
- 15 courts don't intervene unless it clearly tramples
- 16 some constitutional provision.
- 17 Well, that, in the early days of zoning, was
- 18 not a problematic matter. In the post-war period, as
- 19 planning and zoning really began to become more
- 20 active and far more intrusive into a private property
- 21 owner's ability to deal with property, the courts
- 22 became more concerned about that absolute deference,
- and a doctrine emerged that said, it's a fiction to
- 24 say that when they grant zoning to a particular
- 25 parcel of land, they're making general policy. What

they're doing is giving privileges to an individual.

- 2 And in the law, when you give privileges to an
- individual, they're entitled to certain things,
- 4 notice and opportunity to be heard and that the
- 5 proceedings be fundamentally fair. That meant that
- 6 the record -- there was a record and it was based on
- 7 the merits. And that's been in the body of law for a
- 8 long time.
- 9 Starting in 1972, Supreme Courts, State
- 10 Supreme Courts around the country, began applying
- 11 that dichotomy to zoning, and what were previously
- 12 legislative acts were now being treated as
- quasi-legislative or quasi-judicial, and what they
- really said is, "You've got to have these basic rules
- of fairness and you've got to make the decision based
- on merits," and in some states they've got to be on
- 17 the basis of enumerated standards, so that when a
- 18 court of competent jurisdiction looks over the
- 19 shoulder of a body that makes a decision, there's
- 20 some standards by which we can judge, were they
- 21 treated fairly and are they likely to be -- and been
- treated consistently, and whether the decision-maker
- was the legislative body or a planning and zoning
- 24 board, they were held to that same standard.
- 25 Florida was one of the last states to come

- 1 into that area. Boards of adjustment have been
- 2 quasi-judicial since the out -- since they started,
- 3 but in -- and I forget my years now, but about a
- 4 decade ago, in a case called Snyder versus Brevard
- 5 County, the Fifth District Court of Appeal said,
- 6 "Enough's enough. When individual rights on
- 7 individual parcels are being affected by exercises of
- 8 the police power, it's not a legislative act, it's a
- 9 quasi-judicial act."
- 10 I actually argued, in an amicus brief,
- 11 against that determination of quasi-judicial, because
- 12 I believe what local governments do is much more like
- 13 what the Oregon court called it, which is quasi-
- 14 legislative. And so the result is, the decision is
- 15 not -- in Oregon, doesn't require what I would regard
- 16 as significant procedural safeguards. It's just that
- 17 the decision is not entitled to that absolute
- 18 presumption of correctness, so that there is
- 19 a de novo investigation at the appellate -- at the
- 20 court level, and that if the property owner shows
- 21 a -- carries the burden of proof, the burden shifts
- 22 to the government to rebut that.
- 23 In Florida, they said -- it went up to the
- 24 Florida Supreme Court, and everybody argued in the
- 25 Supreme Court whether or not it was legislative or

1 not, and no one argued, what is the consequence of

- 2 holding in this state that these decisions are
- 3 quasi-judicial, and the court -- as it took the
- 4 cases, it got it, and they ruled it wasn't quasi-
- 5 judicial -- it wasn't legislative, and therefore it
- 6 was quasi-judicial.
- 7 Unfortunately, that threw all these
- 8 decisions into this body of law that's grown up over
- 9 the years about what you have to have, and the
- 10 quasi-judicial is notice and opportunity to be heard,
- 11 no ex-parte communications, a hearing with a record,
- 12 not strict rules of evidence but the application of
- 13 the rules of evidence, cross examination and written
- 14 final determinations of the reasons for the
- 15 decision.
- MR. PARDO: And final determination?
- 17 MR. SIEMON: That's what the law of
- 18 quasi-judicial is in Florida.
- 19 Now, over the last decade, we've all been
- 20 wrestling -- all been wrestling with it, and while a
- 21 couple of courts have said, "Well, it's -- in this
- 22 case, there were no final orders, no final
- 23 recommendation, but they gave notice, there was a
- 24 hearing, there was cross examination, there were no
- 25 ex-parte communications; we find that they complied

1 with the spirit of the law, " and that -- and so it's

- been revolving around this. And what the courts, I
- 3 believe, are doing is allowing us to come up with a
- 4 body of fair process that's fair, and that if we
- 5 think, in front of the Board of Architects, there has
- 6 to be greater latitude in terms of the qualifications
- of the people who give testimony -- for example, if a
- 8 lay person gives opinion testimony, it is not
- 9 competent evidence under the quasi-judicial rules.
- 10 Well, I think, in the aesthetic arena, everybody's
- 11 opinion about whether something is compatible
- 12 probably has merit and ought to be considered.
- 13 So that's the law, and we're still,
- 14 unfortunately, working our way through it, and one of
- the things we've been wrestling with is the
- 16 consequence of our strong opinion that the decisions
- do qualify to be a quasi-judicial proceeding, is how
- 18 much of the free flow and the dynamic nature of the
- 19 Board of Adjustment's review of individual cases can
- 20 be accommodated.
- One of the things is you probably need to
- 22 have a written record. That's probably something no
- 23 court is going to waive. That means you can't --
- three or four people can't talk at one time, and
- 25 so -- but it's -- and again, I've written a Law

1 Review article, criticizing the characterization of

- 2 this as quasi-judicial. I wish that it was
- 3 otherwise, but I'm very confident that's what the law
- 4 today provides.
- 5 MR. MAYVILLE: Going back to the Board of
- 6 Architects for a second, have they had a chance to
- 7 see what are the proposed changes that you're looking
- 8 at?
- 9 MR. SIEMON: Not yet.
- 10 MR. RIEL: We actually --
- 11 MR. SIEMON: We were supposed to present
- 12 this morning.
- MR. RIEL: We were supposed to present, but
- 14 we had to delay that because of the Staff members not
- 15 being able to be present, so --
- MR. PARDO: You know, you've taken the
- 17 little things away from the Board of Architects to
- 18 give to the City Architect, to help them free -- and
- 19 the first thing I kept thinking is, the first
- 20 negative that, you know, you guys yourselves put on
- 21 here, which is, "May inhibit the free-flowing nature
- of review, " and, "Requires additional staffing to
- 23 prepare" -- I had asked the City Attorney, the
- last time that we discussed this about the
- 25 quasi-judicial, about the issue of how the Board of

1 Architects has -- how many times it's been appealed,

- which goes straight to the Board of Adjustment for
- 3 appeal, and then that decision can be appealed -- I
- 4 think it can be appealed to the City Commission, or
- 5 maybe it goes straight to the courts. But I think
- 6 she said that, that she knew of, historically, it was
- 7 either one or two times.
- 8 My question, Charlie, is if, on the one
- 9 hand, you're trying to help the Board of Architects
- 10 be able to be more efficient in what they're doing,
- 11 you're putting them in a position that is not
- 12 something that they can't get used to, but like you
- 13 said, one person speaking at a time -- you know, I
- sat on that Board too many years to -- You're not --
- 15 The standards are not being raised in any way, shape
- or form. What you're doing is, you're making it a
- 17 little more cumbersome.
- Now, if the City Attorney said, "You know,
- 19 we've been successfully sued on this thing, we've got
- 20 to change it, because it must be changed to keep the
- 21 City out of harm's way, " or, "The thing doesn't
- 22 work, " but since the City Attorney isn't here, I
- 23 wanted to ask Cristina.
- 24 Cristina, do you remember the legal reason
- 25 that our City Attorney gave when Jorge Hernandez had

- 1 to resign from the Board? What happens now -- Is
- 2 that the same thing, if you sit on the Board of
- 3 Architects, then you can't practice in the Board
- 4 because -- you know, if you have projects? Because
- 5 that's one of the things that if you have your -- in
- 6 a quasi-judicial --
- 7 MR. KORGE: Well, I think -- I'm speaking
- 8 from my memory --
- 9 MR. PARDO: Okay.
- 10 MR. KORGE: -- not Cristina's, obviously. I
- 11 recall that, because he had a lot of projects coming
- up, and you cannot sit and review your own projects,
- it -- he felt that he really couldn't participate on
- 14 the Board, because it impeded -- impaired his
- 15 practice.
- MR. PARDO: No, you couldn't even abstain.
- 17 You know --
- 18 MR. KORGE: I understand.
- 19 MR. PARDO: -- if it was once or twice, you
- 20 couldn't recuse yourself.
- 21 MR. KORGE: But that problem exists whether
- 22 we adopt the formal procedures or not. I don't think
- 23 that --
- MR. PARDO: No, I think it had to do with
- 25 the formal procedures, and the problem is, you have

1 just lost almost your entire pool of non-paid Board

- of Architects members. I'm very concerned about
- 3 that, because it is hard enough for the City to get
- 4 these very hard-working people to give --
- 5 MR. KORGE: I'm sorry, I don't understand
- 6 it. If there's a conflict of interest --
- 7 CHAIRWOMAN MORENO: It's a conflict of
- 8 interest.
- 9 MR. KORGE: -- it exists regardless of
- 10 whether there are formal procedures or it's a
- 11 free-for-all.
- MR. PARDO: No, no --
- 13 MR. KORGE: There's still a conflict of
- 14 interest.
- MR. STEFFENS: No, on the Board of
- 16 Architects, you step out of the room. There's not
- that sort of formal relationship. So the members of
- 18 the Board of Architects, you know, might have one
- 19 project a week or something. If that condition was
- 20 taking place here at this Board, you know, if I had a
- 21 project that was once a month coming here, I couldn't
- 22 be on this Board.
- 23 MR. PARDO: And I remember Jorge said --
- MR. STEFFENS: I would have to recuse
- 25 myself, and I think Felix has a good point here,

- 1 because the City of Miami Beach --
- 2 MR. KORGE: I'm sorry, let me ask you,
- 3 because you know this better than I do. If you have
- 4 one project a month coming to the Board of
- 5 Architects, and you remove yourself once a month --
- 6 MR. STEFFENS: But you don't remove
- 7 yourself for the whole meeting. See, here --
- 8 MR. KORGE: No, it's only for the -- Excuse
- 9 me for interrupting, but isn't it just for the
- 10 project?
- 11 CHAIRWOMAN MORENO: I think this needs to be
- 12 explored, but I think if the legal requirement is
- 13 that this be a quasi-judicial review and if, by
- 14 reason of that, there is a conflict of interest
- 15 problem, not making it a quasi-judicial review is
- 16 just hiding your head in the sand.
- 17 MR. SIEMON: Right. But I actually believe
- 18 that the issue of the conflict of interest is
- 19 actually more easily handled in the context of the
- 20 more formal process, because in a formal process you
- 21 disclose conflicts or appearances of conflicts, and
- 22 that helps. I mean, all the rules of fairness really
- 23 require is that everybody be treated fairly and that
- 24 they know the basis for why -- by which they're
- 25 judged, and the courts are, at least at this point,

- 1 giving this a fair amount of leeway.
- I think the quasi-judicial is,
- 3 unfortunately, an issue. It is the by-product, not
- 4 of a bad consultant recommendation, but I think a
- 5 court decision which was -- just unfortunately the
- 6 court didn't focus on the consequence of its actions.
- 7 It only looked backwards in trying to decide, and of
- 8 course, they've tried to solve it with a committee,
- 9 and that, of course, didn't solve anything. But we
- 10 recognize it's an issue, and we've taken a cut at
- 11 trying to identify a process that the Board could
- 12 use.
- 13 We think that the rules in the Code would
- 14 protect the Board. We think they would have a fair
- 15 amount of flexibility in interpreting and applying
- 16 those rules, and certainly our recommendation is, as
- 17 I said, only grounded in our -- we've been asked the
- 18 question by the City Attorney and we've given the
- 19 answer that we think is dictated by the body of law.
- 20 The City can take -- and this is
- 21 something -- Felix, I remember -- or, excuse me,
- 22 Commissioner Pardo.
- MR. PARDO: Felix. Come on.
- 24 MR. SIEMON: Liz said that -- and I will
- 25 say to you, that there is -- there's no black and

1 white rules in any land use law matter.

- 2 MR. STEFFENS: In any what?
- 3 MR. SIEMON: Land use law matter. In
- 4 criminal law, there are black letter laws and you've
- 5 got to comply. You can't kill people; there are no
- 6 ifs, ands or buts about that.
- 7 In land use law, it's application of
- 8 precedent. And given the unsettled nature of this,
- 9 there is a certain amount of flexibility that I think
- 10 local governments have, and I think that it could be
- 11 that the City Council -- Commission, under your --
- under the recommendations of a variety of bodies,
- 13 could decide to take the risk. But that's a policy
- 14 choice they have to make, and of course, it's only
- going to be a case that's very controversial, where
- there are neighbors that are very unhappy with the
- outcome, and it's at that point when, you know,
- 18 you're going to be most vulnerable.
- 19 MR. STEFFENS: I think when we're going to
- 20 be most vulnerable is if the Board actually decides
- 21 to not grant Mediterranean bonuses, and if they're
- 22 not in a quasi-judicial setting and they say, "No,
- you don't get your Mediterranean bonuses," all these
- 24 developers -- If you asked all the attorneys --
- MR. SIEMON: Someone's going to be all over

- 1 us.
- 2 CHAIRWOMAN MORENO: Yes.
- 3 MR. STEFFENS: -- that were sitting in this
- 4 audience, all those attorneys will say, "I think a
- 5 Mediterranean bonus is as a right. I don't think of
- 6 it as a bonus." And when one day the Board says,
- 7 "No, you don't get your bonuses," there's going to be
- 8 lawsuits here.
- 9 CHAIRWOMAN MORENO: And the problem, I
- 10 think, is if you --
- 11 MR. STEFFENS: And if the process isn't
- 12 established --
- 13 CHAIRWOMAN MORENO: Yeah.
- MR. STEFFENS: -- then the City is open
- 15 to --
- MR. SIEMON: There's no question.
- 17 CHAIRWOMAN MORENO: And if this is the
- 18 requirement, if it's a quasi-judicial requirement,
- 19 then you're exposing those Board members to liability
- 20 if they have ex-parte communications, because they
- 21 weren't aware that they couldn't have them; if they,
- 22 you know, violate the ethics -- the conflict of
- interest standards, because they weren't aware that
- 24 they applied. I don't think you should hide your
- 25 head in the sand. Once you know that this is

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1 required, you've got to go forward and do it right.
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- 2 MR. SIEMON: Because they are what they are.
- 3 No label that we put on them --
- 4 CHAIRWOMAN MORENO: Yeah.
- 5 MR. SIEMON: -- changed them. When they
- 6 exercise that authority, if a court of competent
- 7 jurisdiction determines that it was an exercise of
- 8 the police power in what was a quasi-judicial
- 9 context, they are subject to all those rules, whether
- 10 we put in it the Code or not.
- 11 CHAIRWOMAN MORENO: That's right.
- MR. PARDO: Yeah, but Charlie, I remember
- 13 that when Jorge, you know, said publicly here that he
- 14 was going to have to go off the Board, which he did,
- 15 because he may have a couple projects coming up, you
- 16 know, and he wouldn't be given the ability of
- 17 stepping out of the room, most of the architects that
- 18 sit on the Board of Architects, if you would ask them
- 19 how many projects, you know, they do in a year that
- 20 comes before the same Board of Architects, I mean,
- 21 that's -- you know, we've taken applying their
- 22 profession and now putting them in a position like if
- they were asking for a special consideration because
- they sit on the Board, which is absurd.
- 25 If you sit on a -- I'm not -- I'm just

1 saying that, you know, I feel uncomfortable with

- 2 this, simply because this is an example -- There are
- 3 two things that I -- The two negatives, I think, that
- 4 you highlighted here are very important. The
- 5 negative about, can this process inhibit, you know,
- 6 simply the approval of these architects telling
- 7 another architect, you know, "This is good enough,
- 8 proceed," and signing off on it, having stenographers
- 9 there, you know, keeping a full record of an
- 10 aesthetic issue, when they start -- when they're
- 11 pointing at a plan and they're discussing things that
- 12 cannot be recorded by the stenographer, that can't be
- 13 recorded any way, it seems almost like -- you know,
- 14 like it doesn't work.
- Now, if you can say, well, the granting of
- 16 Mediterranean bonuses by the Board of Architects
- 17 should be a separate quasi-judicial, I'm all for
- that, because of what Michael said with, you know,
- 19 the attorneys appealing, especially a negative
- 20 decision. I don't have a problem with that. But the
- 21 day-to-day, mundane type of thing, and I don't mean
- 22 little things, I mean, you know, an addition or this
- or that, the kind of aesthetic review that they do,
- 24 number one, it's going to slow them down to a snail's
- 25 pace, and then it's going to create more bureaucracy

- 1 and expense for the citizens, whether it's a
- 2 corporate or, you know, a resident citizen, and then
- 3 the one thing that's not here as the negative is the
- 4 potential effect, the same thing that happened to
- 5 Jorge Hernandez, sitting on this Board.
- 6 I would like to know from our City Attorney
- 7 if we're going to have the same problem, and every
- 8 year, if you ask Dennis Smith, it becomes harder and
- 9 harder to get qualified architects to sit on the
- 10 board. The pay is not great, and it's a week -- you
- 11 know, it's not a monthly meeting, it's a weekly
- 12 meeting, and it usually lasts, you know, hours. And
- 13 I'm just afraid that we may be hurting ourselves. I
- 14 really wish that this were reviewed and run by the
- 15 Board of Architects, you know, run through the Board
- 16 of Architects and --
- 17 MR. SIEMON: It's going to be.
- MR. PARDO: And I really agree with the
- 19 utilization of the quasi-judicial, especially for the
- 20 granting of -- and maybe specifically for the
- 21 granting of the Mediterranean bonuses.
- MR. MAYVILLE: Would you be willing to table
- 23 this for a week and allow us to --
- MR. SIEMON: Oh, sure. I mean, I just -- We
- 25 were trying to get to the bottom of the page. I said

1 earlier that I thought the first four, we could

- 2 probably talk through, I recognized.
- I do want to -- I don't know the Jorge
- 4 Hernandez, so I don't know enough of the facts, but,
- 5 you know, whether -- they are subject to the sunshine
- 6 in any event, because they are a body that is making
- 7 decisions involving the signatures of two or more
- 8 people.
- 9 MR. PARDO: Right.
- 10 MR. SIEMON: And I believe that that's
- 11 probably where the abstention rule has come into
- 12 play. The conflict between Chapter 112 and 286 puts
- 13 people who sit on collegial bodies in a fix, because
- 14 you're really not supposed to abstain unless you have
- 15 a conflict of interest, and the requirement under the
- 16 code of ethics is that you disclose that conflict,
- so it's -- that's a very painful conundrum.
- 18 CHAIRWOMAN MORENO: You know, there was
- 19 some discussion, and I don't remember the whole of
- 20 it, but it had to do with the number of times that
- 21 you had a conflict.
- MR. PARDO: Exactly. Exactly.
- 23 CHAIRWOMAN MORENO: It wasn't just that you
- 24 had a conflict and disclosed it. It was the number
- of times that you had a conflict. And I don't

- 1 remember the detail of it.
- 2 MR. PARDO: Right, and that was my concern.
- 3 The City Attorney said, you know, "Well, how many
- 4 times do you think, you know, you're -- "
- 5 "Well, I've got two projects now that I know
- 6 will have to come before the Planning Board," if
- 7 memory serves me right. You could either ask Jorge
- 8 or the City Attorney.
- 9 But the question here now is, you're talking
- 10 about, you know, architects that supposedly are
- 11 supposed to be very aware of the City, and therefore,
- 12 practice in the City and obviously are going to have
- 13 projects in the City, and all of a sudden, if you
- 14 have this pool, you're not going to have enough to --
- 15 you don't need a quorum there, but you're not going
- to be -- you're not going to have enough to be able
- 17 to do what they do.
- MR. SIEMON: I am aware of a number of
- 19 communities that have similar design provisions,
- where they have a larger pool of people and they
- 21 simply organize agendas and the board that meets
- 22 every week is a different board. And so, if I'm a
- 23 professional, I schedule my stuff in the third week
- of the month, when I know I don't sit. And with a
- 25 formal process, that has -- I don't know, I can't

1 remember whether it's ever been challenged. I've

- 2 seen the opinion of counsel in that particular -- in
- 3 one particular example I recall, that that was
- 4 acceptable, and my own opinion is that the courts
- 5 aren't rigid, aren't dogmatically rigid about, in
- 6 this context, if they think that you've gone a
- 7 reasonable direction toward trying to balance the
- 8 competing interests.
- 9 I mean, I have argued to a court,
- 10 unsuccessfully, since neither was decided, that it is
- 11 absurd to suggest that a City Commission, elected by
- 12 their constituents, can play the role of an
- independent tribunal when their citizens are at the
- 14 stand. I mean, that's a fiction in its own. But
- 15 that's a requirement.
- MR. PARDO: Is there --
- 17 MR. SIEMON: And so I'm probably
- 18 philosophically on your side of this table.
- 19 MR. PARDO: Charlie, I'm just, you know --
- MR. SIEMON: Yeah.
- 21 MR. PARDO: You know what my concerns are,
- 22 but is there also any way that you could see the
- 23 possibility of bifurcating the Mediterranean bonus
- 24 component? Because that's where people make hard
- dollars, on something like this.

1 MR. SIEMON: I want to think about that. It

- 2 is a particularly problematic concern that we have,
- but I'm -- and my thought process, reacting to that
- 4 when you mentioned it earlier, was that from a legal
- 5 perspective, I think it's just as obvious that any of
- 6 these decisions are quasi-judicial as it is for the
- 7 Mediterranean bonus, and that we might actually shoot
- 8 ourselves in the foot.
- 9 MR. KORGE: I have a real problem not
- 10 complying with the law.
- 11 CHAIRWOMAN MORENO: I do, too.
- 12 MR. KORGE: I just -- I think all those
- 13 concerns are very legitimate. Maybe they weren't
- 14 presented adequately to the Supreme Court, but here
- we are.
- 16 CHAIRWOMAN MORENO: This is the law.
- 17 MR. KORGE: This is the law and, you know --
- 18 MR. SIEMON: But I do take away from the
- 19 conversation today that we probably have not done
- 20 enough in what we've done so far about thinking
- 21 creatively of how we could help make this particular
- 22 unique institution accommodate the rules, but yet
- 23 still try to maintain as much of their process,
- 24 because what we've done, frankly, is tried to
- 25 routinize the process across the board, and I think

1 that this helpful dialogue tonight has suggested to

- 2 me that I ought to reconsider that particular issue,
- 3 because this is really a unique matter.
- 4 MR. KORGE: I'd like to move that we --
- 5 MR. STEFFENS: I have a -- before you
- 6 move --
- 7 MR. KORGE: Oh, yeah, sure.
- 8 MR. STEFFENS: -- I have a couple comments.
- 9 As a former Board of Architects member, I
- 10 have been pushing for the formalization of the
- 11 process of the Board of Architects for years, since I
- 12 left the Board. I think this is a step in the
- 13 correct direction. I don't necessarily agree with
- 14 the negative statement that it may inhibit the
- 15 free-flowing nature of reviews. I've served on the
- 16 Miami Beach Design Review Board for a while, and at
- 17 the Design Review Board on Miami Beach, there's quite
- 18 a free flow of ideas, and that's a quasi-judicial
- 19 board setting.
- 20 Felix's comment about the conflict of
- 21 interest, I think, though, is valid. But I think
- 22 it's also a City policy and an interpretation. Miami
- 23 Beach has erred on the side of caution and said that
- 24 the board members there are allowed one or two, I
- 25 believe -- it's been a couple years -- one or two

1 conflicts of interest, or one or two recusals from

- 2 the board, and then they have to get off the board,
- 3 which has severely limited their pool of architects
- 4 to choose from. I mean, they go all over --
- 5 MR. KORGE: The suggestion --
- 6 CHAIRWOMAN MORENO: I think that that was
- 7 the State. That's the State, because I remember when
- 8 we were looking to fill the board appointment. There
- 9 was an architect who talked to me, and I said,
- 10 "Before you apply, you'd better check with the ethics
- 11 commission," and he checked with the State of Florida
- 12 and they came back to him and said, "If you have more
- than, you know, one or two projects a year, you
- 14 shouldn't be on this board."
- MR. STEFFENS: Well, that's something we
- 16 need to check.
- 17 MR. KORGE: What about your suggestion that
- there be a board, but let's say it's a ten-member
- 19 board but only seven sit at any one time, and they
- 20 rotate for each of the hearings, so that if you have
- 21 a conflict, you're not appearing before the board
- during the period that you're sitting.
- 23 CHAIRWOMAN MORENO: I think, before we
- 24 discuss this further, you need to explore the ethics
- 25 issue.

1 MR. SIEMON: I need to find out what the --

- 2 CHAIRWOMAN MORENO: Yeah.
- 3 MR. SIEMON: -- what the issue is.
- 4 I know, for example, the chairman of what --
- 5 Our equivalent board in Boca is the Community
- 6 Appearance Board, and the chairman of that --
- 7 long-term chairman of that board, I assure you, has
- 8 more than three or four items a year which go before
- 9 that, and -- but I'm not going to go any further
- 10 until I've found out. I have -- I mean, I'm just not
- 11 going to speculate --
- 12 CHAIRWOMAN MORENO: Yes.
- MR. SIEMON: -- but I think we should --
- 14 what I'd like to leave you with is that in the next,
- whenever, two weeks before we get together again,
- 16 Wendy and I will noodle some on ways that we might be
- able to address this, and I'll find out from Liz what
- 18 the specific issue was in Jorge's situation.
- 19 MR. PARDO: So you know, when the Dade
- 20 County passed the ordinance about registering
- 21 lobbyists, all of a sudden one of the attorneys for
- 22 Miami-Dade County said, "Oh, and architects are
- lobbyists, too, for their own projects." So they
- 24 were filling -- you know, we were filling out forms
- 25 for any time we were going to step into anyplace, and

1 we were simply performing our own service, you know,

- professional service.
- Finally, after the City Attorney, you know,
- 4 went after them and after them and after them, they
- 5 were able to get an exception, and that was one of
- 6 the exceptions. Maybe, you know, that's one of the
- 7 things that you could research.
- 8 MR. STEFFENS: But we still have to fill out
- 9 the lobbyist forms in Coral Gables.
- 10 MR. KORGE: Yeah, but this is different.
- MR. STEFFENS: Everywhere.
- 12 MR. KORGE: This is not an ordinance
- imposing a requirement because the Commission thinks
- 14 it's better, more transparent government or whatever.
- 15 This is a law imposed by the judiciary. The
- 16 Commission doesn't have the power to overrule the
- 17 judicial rulings. So we're -- I think we're stuck
- 18 with this.
- 19 What we don't know and we're not prepared to
- 20 adopt are the specifics of it. So what I'd like to
- 21 move is that we adopt the recommendation establishing
- 22 rules of procedure for major discretionary reviews by
- 23 the Board of Architects, subject to review of the
- 24 actual details of those rules, and you're going to
- 25 come back to us with some constructive suggestions on

1 how to do this in the most efficient and

- 2 user-friendly way.
- 3 MR. SIEMON: And that they -- My presumption
- 4 is that we ought to see if we can tailor a set of
- 5 rules that specifically meet the Board of Architects'
- 6 needs, as opposed to the standard size set of rules
- 7 that we've applied to everybody else.
- 8 MR. PARDO: Charlie, all these motions that
- 9 Tom's made tonight, the question I have is, you know,
- 10 when do we see -- because, you know, we're still
- 11 proceeding with pages and pages of this stuff, and,
- 12 you know, it gets to the point where, you know,
- 13 you're cross-eyed, looking at this thing.
- MR. SIEMON: Well, we're not going to --
- 15 We're not going to take this working draft document
- 16 and convert it into a proposed draft until we finish
- 17 these work sessions with you all.
- We are, where we feel fairly comfortable
- 19 you've told us something clearly, such as, "We're not
- 20 going to make the lot split a matter of right, "we've
- 21 gone ahead and prepared the text amendments in our
- office, because we just don't want to do them all at
- 23 the last moment. But we're not going to republish it
- until we finish these, and then we're going to
- 25 republish it to you. We're going to republish it in

- 1 a form that's not six inches thick.
- 2 MR. PARDO: So we'll be able -- you know,
- 3 not to lose the train of thought, we'll be able then
- 4 to look at this and then finally say, "Okay, this is
- 5 the way we like it" --
- 6 MR. SIEMON: (Nods head).
- 7 CHAIRWOMAN MORENO: Of course.
- 8 MR. PARDO: -- the next time. You know, we
- 9 won't go two times on each one of these things.
- 10 MR. STEFFENS: Hopefully not.
- 11 MR. MAYVILLE: Madam Chair, do we want to
- 12 table this item until our next session? Is that what
- 13 we agreed on?
- MR. STEFFENS: Tom made a motion. I'll
- 15 second it.
- MR. KORGE: I move to adopt the
- 17 recommendation of establishing rules of procedure for
- 18 major discretionary reviews by the Board, but not the
- 19 specific procedures, because I think Charlie wants to
- 20 come back to us with the details of those, but I
- 21 think what we're telling him is, we recognize that we
- 22 have to comply with the law. You've told us that,
- 23 the City Attorney has told us that. Now, we agree
- 24 we're going to comply with the law. Please move
- 25 forward and give us the detailed recommendations,

which we'll then vote on when that comes up.

- 2 MR. MAYVILLE: Can we agree that you all see
- 3 the Board of Architects before you come back, you
- 4 know, at least get their input?
- 5 MR. KORGE: Oh, yeah.
- 6 MR. SIEMON: Yeah.
- 7 MR. KORGE: I mean, I'm sorry, I kind of
- 8 assumed that they would, you know, have input on
- 9 this, because this really affects them.
- 10 MR. SIEMON: It would have been done today,
- 11 except for the absence of some Staff. I'm looking
- 12 forward enthusiastically to discussing -- actually, I
- 13 think now that I have some direction, it might even
- 14 be a little more pleasant than it would have
- 15 otherwise been.
- 16 CHAIRWOMAN MORENO: Okay. Do we have a
- 17 second?
- MR. STEFFENS: Me.
- 19 CHAIRWOMAN MORENO: Okay. Again, Mr. Korge.
- 20 Mr. Steffens seconds. Call the vote.
- MS. MENENDEZ-DURAN: Michael Steffens?
- MR. STEFFENS: Yes.
- MS. MENENDEZ-DURAN: Tony Gonzalez?
- MR. GONZALEZ: Yes.
- MS. MENENDEZ-DURAN: Tom Korge?

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MR. KORGE: Yes.
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             MS. MENENDEZ-DURAN: Bill Mayville?
             MR. MAYVILLE: Yes.
3
             MS. MENENDEZ-DURAN: Felix Pardo?
 4
             MR. PARDO: Yes.
 5
 6
              MS. MENENDEZ-DURAN: Cristina Moreno?
7
              CHAIRWOMAN MORENO: Yes.
              Meeting is adjourned.
8
9
              MR. SIEMON: Thank you very much, everyone.
10
     I appreciate your stamina.
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              (Thereupon, the meeting was adjourned at
12
     8:53 p.m.)
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1	CERTIFICATE			
2				
3	STATE OF FLORIDA:			
4	SS.			
5	COUNTY OF MIAMI-DADE:			
6				
7	I, JOAN L. BAILEY, Registered Diplomate			
8	Reporter, and a Notary Public for the State of			
9	Florida at Large, do hereby certify that I was			
10	authorized to and did stenographically report the			
11	foregoing proceedings and that the transcript is a			
12	true and complete record of my stenographic notes.			
13				
14	DATED this 23rd day of November, 2004.			
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19	JOAN L. BAILEY, RDR			
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